

BALTIMORE COUNTY
GOVERNMENT

BUDGET MESSAGE

FISCAL YEAR 2024

John A. Olszewski, Jr.
BALTIMORE COUNTY EXECUTIVE

FY 2024



Submitted to the
Baltimore County Council
April 13, 2023



JOHN A. OLSZEWSKI, JR.
County Executive

April 13, 2023

Good morning, Council Chairman Jones, members of the County Council, and residents of Baltimore County. It is an honor to join you today to present Baltimore County's Fiscal Year 2024 Budget – the first budget of our new term.

The incredible progress we have already made together, and the next steps we are announcing today, would not be possible without our strong collaboration with the Council. I am grateful to each of you, and in addition to applauding our returning members, I want to acknowledge Councilmembers Young and Ertel, who have quickly become vital partners during their first year on the Council.

I sought this office because I love this County and the community that raised me. I ran on the promise of delivering a "better Baltimore County." No matter how great our county is, I firmly believe in our potential to be even better.

We have never given up on the promise of that potential — and we never will.

Together, we are ushering in a new generation of equitable leadership, embracing twenty-first century solutions in every neighborhood, and transforming Baltimore County into a model of open and accountable government.

Challenges Faced

We knew that it would take a bold, new vision to deliver on that promise. That was before we realized the obstacles we faced were far more challenging than anyone could have imagined.

When we discovered an \$81 million deficit buried in a budget book; a shortfall that threatened our County's ability to provide critical services and put our prized "triple AAA" bond rating in jeopardy, we refused to back down. We were open and honest with the public, engaged the expertise of our devoted employees, and worked together to find bipartisan solutions to get our County back on track.

We comprehensively closed that deficit while continuing to deliver record investments in education, public safety, and other core services.

We have also delivered on this progress despite confronting a once-in-a-generation global pandemic that threatened our very way of life.

Here again, we turned again to our employees to help us lead one of the best responses to one of the worst crises of our lifetimes. It was a response that required more than just funding. It required a willingness to turn expertise into action.

Perhaps there is no better example of this than Baltimore County emergency preparedness coordinator Terry Sapp, who leveraged more than a decade of experience managing tours for bands like Twisted Sister into helping us design and lead one of the most efficient COVID-19 vaccination plans in the nation.

Terry's story is about more than dedicated government service. It's about saving lives. And thanks to his efforts and the work of countless others, Baltimore County continues our pandemic recovery while setting bold new standards for our government.

For this, our employees deserve more than our thanks. They deserve our investment in their growth and potential.

A Budget for a Better Baltimore County

The budget I am introducing today builds on our new standards of excellence – and continues our commitment to strengthening education, investing in our infrastructure, and recognizing the efforts of the incredible people who make a better Baltimore County possible.

It represents the culmination of months of hard work from our entire enterprise, especially County Administrative Officer Stacy Rodgers; Director of Budget and Finance Kevin Reed; our entire Budget and Finance team; and Department heads from across County Government.

I am honored to have such a talented team dedicated to moving us forward, and grateful for all of their contributions.

More than ever before, the people of Baltimore County are driving our decision making, holding us accountable, and working with us to shape the future of our county.

For the fifth year in a row, we hosted our annual budget town hall series to ensure that this budget reflects the priorities of our strong and diverse communities. Our residents delivered again, as over 1,000 of our neighbors packed community centers, schools, and even a horse auction house to share their aspirations for the future.

Amid this work, our financial stewardship has again been recognized as we retained the coveted “triple triple-A bond rating,” a distinction only two percent of counties across the nation receive. It is further affirmation that we remain on strong fiscal footing and are well positioned to continue equitably investing in the years ahead.

I would also like to express my gratitude to the County Council and everyone involved with the Spending Affordability Committee for their work to ensure we continue responsibly funding new solutions.

The growth provided in this year's budget allows us to balance our multiple obligations – from continuing to rebuild our retiree benefit fund, investing in targeted but much-needed new programming, and, most of all, ensuring that our most valuable resource — our people — receive the pay and compensation they deserve.

Investing in Our Workforce

Because our employees are at the heart of our County's future. They are our guardians and caregivers. They are the police officers who keep us safe, the educators that guide our children, and the transportation workers who keep our roadways clear.

Every one of them is a vital thread in the fabric of our great County and I believe that the greatest investment we can make is in them.

That's why I am proud to announce that this budget extends a 4 percent Cost-Of-Living Adjustment — or equivalent increase — for County employees. This comes in addition to our continued commitment to funding well-deserved STEP increases. These investments represent the highest year-over-year increase in County employee pay in at least 3 decades. These pay raises will directly benefit our workers, their families, and the Baltimore County economy.

We recognize that many of our employees remain burdened by student debt. So, in addition to the tuition stipends already available to our employees, this budget establishes a \$500,000 student loan relief fund, the latest investment in our hardworking people.

While we make these new commitments, we remain fully focused on sustaining our efforts to rebuild the fund that pays for employee healthcare. Prior to our arrival, that fund had been completely gutted, defunded, and was a just few years away from running out entirely.

We refused to let that promise to our employees be broken.

I am proud to say that over the past four years, we have made incredible progress in restoring that fund, including a \$119 million contribution in this year's budget — a nearly 25 percent year-over-year increase.

With these commitments, we continue to right the ship so that our retirees can remain confident that their well-earned benefits are protected. We will also continue to make significant investments to keep our government open and accountable to the people we serve.

This budget again grows the Office of the Inspector General and fulfills key recommendations from our Blue Ribbon Commission on Ethics and Accountability, providing new support for additional legal counsel and data analysis while also creating a new and separate Director of the County's Ethics Commission.

In the years ahead, we will continue taking steps to make Baltimore County a model of open and accessible governance that works for our communities, families, and residents.

Investing in Our Students and Educators

At its core, this budget invests in the long-term success of our county. There is no place where that investment matters more than in our children.

As a former BCPS teacher, a current BCPS parent, and as County Executive, education will always be my passion and priority.

In town halls and community meetings, we've had the chance to hear firsthand just how important education is for our families. We have an opportunity and an obligation to give our next generation of leaders the resources and support they need to achieve that vision.

That starts inside our classrooms where — year after year — we have put forward record funding for our educators, support staff, and students.

This year's budget provides another historic investment for BCPS, a record shattering \$71 million over required Maintenance of Effort to help empower educators to have the resources they need to focus on

learning and student success. This \$71 million local investment represents the single largest MOE increase in Baltimore County's history.

Year after year, we continue to go above and beyond. In the years ahead, we will aim to partner with the School Board and a new superintendent to ensure this unprecedented support leads to the results that I — and all residents expect — especially safer schools and stronger tests scores.

These dollars will also continue to drive progress on supporting our educator workforce—the lifeblood of our classroom. Since taking office, our record funding has allowed for better salaries for Baltimore County educators taking them from the middle of the pack to among the highest paid in the state by most metrics.

At our town halls we continued to hear from our incredible educators, urging us to sustain that commitment.

Today, we are again delivering with a budget that should allow all teachers to have a starting salary of at least \$59,000 per year – putting us on track to meet the requirements of the Blueprint years in advance.

In addition, we are proposing record funding to support all other school system employees – bus drivers, grounds crews, cafeteria workers, and so many others.

This will enable us to meet and exceed Blueprint staffing requirements, as we move forward this year with investments like 41 new Pre-K para-educators and 22 full day Pre-K positions. We have also funded an additional 36 ESOL teachers, allowing students to get support and learn English in their home buildings rather than requiring them to travel to other schools.

This budget reaffirms my commitment to being *The Education Executive* — one who will always make the necessary investments, but who will also demand accountability and performance to ensure our students, parents, and communities get a return on that investment.

Investing in Our Schools

Recognizing the importance of not only investing inside the classroom, but in the very buildings themselves, our administration has continued to “go big” on school construction.

We are already one year into our transformative plan to invest \$3.3 billion to improve every school in Baltimore County by 2037. It is a plan that allows us to modernize our learning environments, invest in school safety, and upgrade school infrastructure to meet the needs of our young learners. With sustained local investment and strong state partnerships, we are well on our way to achieving that goal.

This budget includes nearly \$210 million in new local capital funding for school construction to continue improvements in every district. That includes delivering on the promise to provide 21st century buildings with new or like-new schools at Lansdowne, Towson, and Dulaney High schools; millions more towards a solution for overcrowding in the Southeast area, additional funding towards a CTE Center in Northwest Baltimore County as well as more than \$114 million in renovations and improvements at schools across the county.

Investing in Higher Education

Our budget also builds on our promise for all students pursuing higher education. Enrolling over 25,000 full and part time students every year, the Community College of Baltimore County is an essential partner in our education system and in workforce development.

Whether students pursue their degree or job training for a trade, CCBC opens doors for anyone looking for a high quality and accessible education.

We have been proud to partner with CCBC President Dr. Sandra Kurtinitis to hold in-county tuition in place and make education more attainable every year we've been in office. This budget sustains that commitment, freezing in-County tuition for a record sixth consecutive year. But we also know that for far too many, access to higher education and career advancement remains out of reach.

In that spirit, we have made the expansion of the College Promise program a top priority. We have already grown this life-changing opportunity from just about 100 students, to nearly 1000 since taking office. Today, I am thrilled to share Baltimore County's next steps to open doors of opportunity for those who need it most.

I am proud to announce that Baltimore County and CCBC are partnering to make near-universal Community College available — for free — to any Baltimore County family making less than \$150,000 a year. That means any eligible resident seeking a full-time, part-time, or workforce certification program will be able to attend CCBC tuition free, utilizing our community college as a launching pad for their lives. This new commitment helps deliver on a promise I made during my first campaign for County Executive and I am so excited to make this possible in collaboration with an incredible institution like CCBC and an amazing partner in Dr. Kurtinitis.

The Future of Our Public Libraries

Like our community college, our public libraries provide incredible resources for lifelong learners of all ages. Libraries have so much potential for public good, serving as community anchors where everyone feels welcomed and is encouraged to learn, discover, and be themselves.

Under the leadership of Director Sonia Alcantara-Antoine, BCPL continues to be a model for how a 21st-century library should operate and support its communities, with reading programs for our young people, digital literacy programs for older adults, and resources for our small businesses.

This year's proposed budget includes millions in capital investments for our library system as well as expansions into the communities that need them the most, with \$9 million more towards the renovation and expansion of the Woodlawn Library, \$12 million towards a significant renovation or replacement of the Lansdowne Library, \$3 million for an expansion of the Randallstown Library, and \$6 million for a potential new Essex Library.

Investing in Public Safety

Our schools and library systems are important examples of upstream investments which make our neighborhoods safer and stronger. Because protecting public safety is one of the most sacred responsibilities of local government.

Every day, our law enforcement officers and first responders put their lives on the line to keep our communities safe. Thanks to their dedication, we saw a 36 percent decline in homicides last year while our clearance rate remains well above the national average.

Last year, I had the honor to travel across our County and meet with hundreds of law enforcement members to hear directly about their experiences, their needs, and their vision for a better Baltimore County.

This budget delivers on exactly that, providing historic pay increases for our law enforcement professionals, including our police officers, 911 personnel, correctional officers, and sheriff's deputies. In addition, we are modernizing the starting salary scale for police officers, ensuring Baltimore County offers among the highest starting salaries in the state, a reflection of our continued appreciation for the immense dedication and bravery our officers show every day.

We are also investing significantly in our school crossing guard program to ensure we provide professionals to protect our kids while freeing up police resources to focus on key public safety needs. This budget also proposes nearly \$7 million to enhance law enforcement's community presence by allowing every patrol officer who lives in Baltimore County to bring their vehicles home and help deter crime in their communities.

As we invest in our officers, we will also invest in the high-quality facilities they need.

Our budget provides over \$4 million towards the planning and design of a new and renovated Essex Police Precinct — a project that has been championed by advocates like Leah Biddinger who understand that improving this station will support our officers and the communities they serve — as well as over \$1 million to support the eventual relocation and expansion of the County's 911 Center.

Meanwhile, we know our firefighters and emergency service professionals continue to do so much to promote and protect the health, safety, and wellbeing of our neighborhoods. Every day, these heroes rush directly towards danger, putting their lives on the line in order to save others.

We saw this incredible bravery on display just last week, when our firefighters worked throughout the night to fight and contain a fire that devastated hundreds of acres of land at Soldier's Delight. Thanks to the quick and decisive action of our firefighters, we were able to safely combat this blaze with no loss of life and minor damage to personal property. This budget will make sure that these incredible heroes have the equipment and facilities they deserve to continue saving lives.

So we propose investing millions directly into our fire stations, including over \$9 million for a new Catonsville Fire Station, \$9 million towards a new Sparrows Point Fire Station, as well as increases in the Volunteer Fire Department Revolving Loan Fund to a total of a \$1.75 million.

A Green Future for Baltimore County

Throughout our administration sustainability has remained a pillar of work. To ensure this work remains a key priority for administrations to come, we are announcing plans to codify sustainability functions into law so that this work is further embedded in the core of Baltimore County.

Meanwhile, this year's budget provides critical new investments, including nearly \$4 million for shoreline stabilization efforts, \$500,000 for new floating wetlands projects, and continuing our successful street tree programs and midge mitigation along Back River.

Protecting our open spaces and improving our public park system is a vital component of sustainable government.

Since taking office, I am proud that say we have or are in the process of purchasing 18 properties representing 314 acres preserved for open space and recreational use. In the budget ahead, we will continue these investments with millions more in local and state funding that will, for example, allow us to engage in conversations with owners of the CP Crane property for the possible preservation of that green space.

We are incredibly proud of the record funding our administration has provided — and continues to provide — for Recreation and Parks.

This budget builds on that commitment, investing in the public spaces that bring our residents together and draw visitors from across the state and beyond, including: \$2 million to address needed improvements at Cromwell Valley Park; \$2 million to deliver on the promised splash pad at Northwest Regional Park; \$1.7 million for improvements at the Marshy Point Nature Center; \$1.5 million to enhance walkability and access at Rosedale Park; \$1.5 million to implement the planning envisioned at the former Pahl's Farm property; \$1.2 million to plan the future development of sites like Fort Howard Park and Gerst Road Park; and \$750,000 for parking improvements to ensure that the Lake Roland Red Trail is safer for everyone who wants to enjoy Baltimore County's scenic beauty – delivering on the tireless advocacy of Jeffrey Budnitz and the Lake Roland Nature Council.

At the same time, we continue to invest in the recreation opportunities that so many of our residents love and enjoy.

Our proposed budget funds new ways for residents to stay active and connected with: \$5 million to renovate, replace, and construct modern athletic fields across Baltimore County, including support for Baltimore County's first-ever cricket field at Cloverland Park; \$1 million to improve our boat ramps, piers, and canoe launching sites; Court renovations throughout Baltimore County, including an expansion of our beloved pickleball courts; Investments in expanding disk golf – delivering on a popular request from this year's budget town halls and the advocacy of dedicated community members like Johnathan Mauldin and Peter Forrest; as well as other quality of life improvements like enhancing water fountains in our public parks to make them modern, and accessible for both residents and pets alike.

Altogether, this means over \$63 million for local recreation and parks improvements that connect residents with our County's rich, natural resources.

We further recognize that Baltimore County's agricultural industry is both a rich part of our legacy and our future. Baltimore County remains a national leader in land preservation with over 70,000 acres of protected farmland, waterfront, stream valleys and natural lands.

This year's budget builds on this work, proposing an additional senior-level position to help us build a dedicated Agricultural office within the Department of Economic and Workforce Development, coordinating and further unlocking our government's full potential to support this vital industry.

Investing in Our Quality of Life

From Randallstown to Rocky Point, every resident in every zip code across Baltimore County deserves a vibrant and thriving community.

Just as we propose to embed our commitment to sustainable practices into law, today we are announcing plans to codify Baltimore County's Office of Diversity, Equity and Inclusion into code, further weaving these core ideals into the fabric of our government.

Since naming Baltimore County's first Immigrant Affairs Outreach Coordinator in my first term, we have done more than ever before to help support our immigrant neighbors. With over 12 percent of our residents representing immigrant communities, we must go further and expand our government's capacity to support the cultures and residents who enrich our neighborhoods.

To realize that goal, we will use American Recovery funds to bolster our Immigrant Affairs outreach and help us connect with a wider audience of residents as well as hiring a new community fellow.

We seek to make Baltimore County a model of equity and accessibility. This means reaching out to our residents in their community and addressing their needs directly.

One of the most pressing challenges we've heard from our immigrant communities involves access to healthcare options – a core concern of organizations like Comité Latino and community advocates like Lucia Islas at Town Halls across the County.

Despite the existing healthcare opportunities available to our residents, it's clear that we need better options to give all our neighbors access to life-saving care. In recognition of this, in the coming weeks we will be announcing the formation of a New Americans Health Care Access Task Force. Coupled with appropriate staffing support, it will explore options to meet this growing need.

We have also heard from many residents, including the Baltimore County Commission for Women, on the need for government to do more to support survivors of sexual and domestic violence — and to prevent incidents from occurring in the first place. In pursuit of this, we commit funding to support a Working Group on Resource Coordination to Support Victims of Sexual Exploitation, Violence, and Domestic Abuse. We look forward to this important work of exploring best practices.

In addition, we are funding three new positions in the Office of the State's Attorney including a dedicated Assistant State's Attorney for the Sex Offense Division, increasing their office's capacity to prosecute these horrific crimes.

Investing in Our Infrastructure

As we continue to address community needs, we also recognize the need for investments in key physical infrastructure that keep our County moving forward. To that end, Security Square Mall remains one of our County's biggest economic possibilities.

After years of under-investment, we were proud to join Baltimore County's own Speaker Adrienne Jones and others to announce 20 million in state and county dollars towards again making Security Square a vibrant space for the community. Baltimore County recently took a major step forward, purchasing the former Sears property and embarked on a community-driven charrette process to reimagine the site. We expect their final report in the coming weeks and will be ready to take quick action, thanks to this budget which provides another \$10 million in state and County funds to help this site meets its potential.

Likewise, the Pikesville Armory is an infrastructure project that we believe will revitalize the community around it and serve as a central point for families and businesses alike. That's why we are providing

another \$3 million in County funding — matching the state’s commitment — to continue this project and deliver new opportunities to the corridor.

Collectively, this represents \$12 million in local, state and federal contributions to help support the reimagining of this incredible space.

Investing in Transit and Transportation

As we work to build more vibrant communities, we remain committed to providing the basic services that residents count on. These core services do more than just get us from point A to point B. They help residents pursue their dreams, and fuel the small businesses that help sustain our economy.

This year’s budget allocates nearly \$40 million dollars to continue road resurfacing projects and sidewalk improvements that our residents depend on and continue to ask for. It includes hundreds of thousands of dollars for bike lane improvements, and allows us to continue investments throughout Pikesville, along Ingleside Avenue, at the Windsor Mill corridor, and along Ebenezer Road where Chesapeake Gateway community leaders like Alfred Pollard and Sharon Kihn have been fearless advocates for improvement.

At the same time, we’ve made it a priority to continue making transportation options more accessible, and more transit-friendly.

In our first term, we launched the long-awaited Loop service, the County’s first fixed-route transit program. Already, the Towson Loop has had more than 88,000 rides to-date, as we look to expand this program to other neighborhoods in the years ahead.

To further deliver on Baltimore County’s commitment to locally-operated transit, this budget eliminates the fees for our existing CountyRide program – permanently – so that we reduce barriers for those who need this service.

Investing in Our Seniors

Our older adults, who now account for about a quarter of Baltimore County’s population, have long been the foundation of our neighborhoods and deserve services that enable them to access healthcare, enjoy their leisure time, and stay connected with the people they love.

We are excited to give back to them by continuing to invest in our senior centers, committing more than \$2.5 million in additional funding to finish the expansion and renovation at Woodlawn Senior Center as well as over \$1.5 million to finalize planning and design efforts for the Jacksonville Senior Center as well as the new North County Senior Center.

These community hubs are absolutely necessary to deliver the connections our seniors deserve.

Cultural and Community Anchors

As we build more vibrant communities across Baltimore County, we are also making significant investments in our cultural anchors. These are the museums and arts venues that enhance the quality of life for Baltimore County and our entire region.

Our budget this year extends significant funding for institutions right here in Baltimore County, like the JCC, the Irvine Nature Center, the Natural History Society of Maryland, and the treasured Lurman

Woodland Theatre. We are thrilled to be joined by Barak Hermann, Brooks Patternotte, Joe McSharry, Mike Lang, and many other community leaders whose hard work and advocacy has made these cultural centers so successful.

This budget also supports regional gems like the National Aquarium and the Hippodrome to support our shared love for learning and the arts – fulfilling an impassioned request from educators like Rob Tracy, a visual arts teacher at Lansdowne Middle School.

This year's budget doubles Baltimore County's investment into the Shock Trauma Center at the University of Maryland. These incredible professionals save lives each and every day, including helping ensure that Officer Barry Jordan and Detective John Chih – two brave members of our Police Department wounded in the line of duty – were not taken from us or their families.

Our entire County shares a deep well of gratitude for these officers as well as the people that saved their lives. And we thank leaders like Dr. Thomas Scalea, and the UMMS Shock Trauma team for continuing to seek increased investments into this life saving service.

Collectively, these organizations make our county and region stronger.

When I look back at all we have achieved, from historic funding for public education; an enterprise-wide commitment to embracing equity and accountability at every level of decision-making; or our continued recovery from one of the worst crises of our lifetimes – I am constantly reminded of how far we have come.

I also recognize that none of that progress would be possible without the overwhelming contributions of the everyday heroes who give back to our communities.

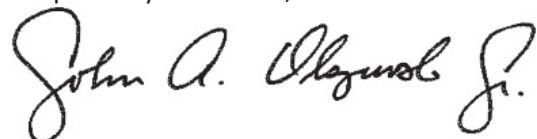
We have shown that when we invest in our greatest resource, our people, we can accomplish almost anything.

This budget reflects that truth, and challenges all of us to raise the bar even higher in the years ahead.

For as far as we have come, the work to fulfill the promise of our county remains unfinished.

With sustained partnerships from the Council, the school system, our state leaders, our amazing employees, and the public we serve, I know we will meet — and exceed — the promise of our potential together.

Respectfully submitted,

A handwritten signature in black ink, reading "John A. Olszewski, Jr." in a cursive script.

John A. Olszewski, Jr.
County Executive

EXECUTIVE SUMMARY - FY 2024 BUDGET PRIORITIES

Reflected below are highlights of the FY 2024 budget and its alignment with County-wide goals:

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Positions

FY 2024 Proposed
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GOAL 1 VIBRANT COMMUNITIES

Ensure all residents have access to high-quality and affordable housing, cultural, and recreational opportunities in safe communities

Operating Budget

Increase hourly pay rate of school crossing guards		1,750,406
Dedicated Fire Department staffing to support the recently acquired tanker unit	4.0	337,272
Medical Duty Officers to reduce the time required to offload patients at area hospitals including fringe and staffing factor	2.0	413,280
Public Information Specialist to provide information to senior community through cable TV show	1.0	59,116
Addition of 2 Code Inspection and Enforcement Officers within Department of Permits, Approvals & Inspections	2.0	109,366
Addition of up to 10 vehicles to Permits, Approvals & Inspections Fleet		336,400 *
Funding for Graffiti Removal		200,000
Funding for maintenance of small neighbor parks and open spaces (non-County owned)		100,000
Provide additional grant funding for Volunteer Fire Companies		300,000
Establishment of Office of Agriculture within Department of Economic and Workforce Development	1.0	113,294

Capital Budget

Multi Sites - Sports Court Renovations		2,250,000
Holt Park Renovations and Enhancements		2,500,000 *
Banneker Historical Park and Museum Renovations and Enhancements		2,000,000 *
Mount Vista Park Enhancements		2,750,000 *
Cromwell Park Enhancements		2,000,000
Northwest Regional Park Splash Pad/Spray Ground		2,000,000
Cloverland Park Renovations and Enhancements - Cricket pitch, parking and amenities		2,000,000
Day's Cove Park Design and Development - Design & Construction including Disc Golf Course		2,000,000

* DENOTES ANTICIPATED COMPLETE OR PARTIAL EXTERNAL FUNDING
** DENOTES NO FISCAL IMPACT FROM YEAR OVER YEAR

EXECUTIVE SUMMARY - FY 2024 BUDGET PRIORITIES

Bedford Road Park Site Development		1,500,000
Multiple Sites - Parking Lot and Access Road Renovations		1,500,000
Multiple Sites - Large Scale Ball Diamond and Athletic Field Refurbishment		1,200,000
Multiple Sites- Senior Center various improvements and upgrades		1,634,000
Woodlawn Senior Center Expansion		2,600,000
Complete Streets Pilot Project		1,000,000
Towson Lighting Upgrades		50,000
Pikesville Walkability Improvements		1,500,000
Edmondson Ave Walkability improvements		500,000
Install school safety crossings countywide.		1,250,000
Pikesville Streetscape		600,000
Continued Redevelopment of Pikesville Armory		3,000,000
Continued Redevelopment of Security Square Mall		10,000,000 *
Funding for Volunteer Fire Companies' Medic Replacement Program		1,750,000
e-Gov - Connecting constituents to government through technology		500,000
Replace Public Health Record System		500,000
BCPL - Study Room AV Equipment Update		290,000
BCPL - Implement multilingual kiosks		190,000
Funding for a web-based module to identify/track short-term rental registrations		46,000



GOAL 2 EDUCATIONAL EXCELLENCE AND LIFELONG LEARNING

Foster lifelong educational opportunities for residents of all ages by promoting greater collaboration and providing multiple pathways for advancement to enhance overall quality of life

Operating Budget

CCBC funding in excess of Maintenance of Effort (MOE) while maintaining no increase in tuition rates		5,716,917
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** DENOTES NO FISCAL IMPACT FROM YEAR OVER YEAR

EXECUTIVE SUMMARY - FY 2024 BUDGET PRIORITIES

Capital Budget	Funding to support Universal Community College Promise		1,600,000 *
	BCPS - Continued Funding for FY 2023 Supplemental Appropriation including COLA and additional Step increase for all BCPS employees. BCPS's budget is funded at \$71 million or 8.2% over MOE		33,352,691 *
	BCPS - Additional compensation for FY 2024 including starting salary of \$59,000 for teachers, Step/ COLA equivalents, rate changes and attendance bonuses.		49,220,081 *
	Blueprint Full Day Prekindergarten	22.0	1,208,659 *
	Blueprint Prekindergarten Para educators	41.0	750,424 *
	Athletic Trainers	13.0	1,684,168 *
	English Learner Programs	36.0	1,977,804 *
	BCPL - New Americans Outreach Specialist	1	65,076
	BCPL - Funding for Sunday service at limited branches		450,459
	CCBC - Dundalk - Wellness and Athletic Center Roof Replacement		920,200 *
	CCBC - Essex - Quad/Plaza Restoration/Redevelopment		1,000,000 *
	CCBC - Catonsville - Student Services Center Renovation, Expansion and associated Site Work		15,156,000 *
	CCBC - Dundalk - Student Services Center 2nd Floor Renovations		3,241,000 *
	Towson High School - Replacement		76,000,000 *
	Additional Funding for Pine Grove Middle School Addition		5,750,000
	Design Funding for Dulaney High School Replacement		5,000,000
	Parkville High School Roof Replacement		10,306,000
	Milford Mill Academy - Roof Replacement		5,883,000
	White Oak Elementary School Mechanical Systems Upgrade		4,315,000
	Randallstown High School Roof Replacement		6,368,000
	NW Area CTE School Preliminary & Design		3,000,000
	* DENOTES ANTICIPATED COMPLETE OR PARTIAL EXTERNAL FUNDING ** DENOTES NO FISCAL IMPACT FROM YEAR OVER YEAR		

EXECUTIVE SUMMARY - FY 2024 BUDGET PRIORITIES

SE Area Solution		4,600,000
Essex Library Replacement - Design		6,000,000 *
Woodlawn Library - Construction		9,000,000 *
Randallstown Library Improvements		3,000,000 *
Lansdowne Library Replacement		12,000,000 *
Broadband Fiber Program - To engineer and construct fiber at the following additional County locations.		1,500,000



GOAL 3 EQUITABLE DECISION-MAKING

Build a future centered on equitable decisions, providing opportunities and allocating resources and services through an equity, diversity, and inclusion lens that enhances growth and prosperity

Operating Budget

Expanding the Fire Department's Offices of the Internal Affairs and Diversity, Equity, Inclusion, and Belonging	2.00	102,825
Additional personnel to enhance Human Resources in the Fire Department	2.00	105,116
Enterprise Wide Annual Language Certification Program		15,000
Addition of a Judicial Assistant to support an one additional judgeship for Baltimore County Circuit Court	1.0	58,000
Expanding the Prevailing Wage Unit	2.0	194,912
Creating a separate Office of Diversity, Equity and Inclusion	12.0	1,199,836 **

Capital Budget

Funding for Housing Opportunities		19,300,000 *
Westside Redevelopment Authority		500,000 *
Grant Management Software		150,000



GOAL 4 SUSTAINABILITY

Ensure the long-term sustainability of the County's public and internal government infrastructure and safeguard the County's ecology and climate

Operating Budget

Created a dedicated Green Infrastructure program within DPWT	4.0	300,227 **
Funding for community litter clean-ups		100,000

* DENOTES ANTICIPATED COMPLETE OR PARTIAL EXTERNAL FUNDING
 ** DENOTES NO FISCAL IMPACT FROM YEAR OVER YEAR

EXECUTIVE SUMMARY - FY 2024 BUDGET PRIORITIES

Capital Budget

Patapsco Tributary at Victory Drive Stream Restoration		3,100,000
Gwynns Falls at Epping Forest Way Stream Restoration		3,200,000
Herbert Run at Kelfield Drive Stream Restoration		2,500,000
Shaws Discovery Living Shoreline Stabilization		2,100,000
Rural Reforestation		650,000
1000 Street Trees		625,000
Long-Term Reforestation Maintenance		350,000
Comprehensive County Plan and Equipment and Site Work for Electric Vehicles		675,000
Funding Matches for FY 2024 & FY 2025 Maryland Agricultural Land Preservation Programs		4,000,000 *
Funding for County Agricultural Land Preservation Program		1,000,000
Funding for County Rural Legacy Program		400,000
Funding for Coastal Rural Legacy Area		2,081,689 *



GOAL 5 GOVERNMENT ACCOUNTABILITY

Be an open, transparent, accountable, and high-performing organization that effectively uses resources to provide high-quality services to residents and visitors

Operating Budget

Three additional Assistant State's Attorney positions, including a position dedicated to Sex Offense Division	3.0	228,931
Funding for Independent Law Firm/Council for the Office of the Inspector General		150,000
Management/Data Analyst for Office of Inspector General to help process and vet complaints		85,911
Baltimore County Detention Center Assisted Treatment Program which will provide all three FDA approved medications for Opioid Use Disorder		1,935,983 *
Re-establishment of the Chronic Disease Unit which will address underlying health issues such as heart disease, diabetes, etc.		468,031
Chief of Human Center Design within the Office of Information Technology to assist stakeholders in understanding how systems are developed and used	1.0	107,650
Technology Partnerships Lead within the Office of Information Technology to focus on building relationships with public and private partners	1.0	68,543

* DENOTES ANTICIPATED COMPLETE OR PARTIAL EXTERNAL FUNDING

** DENOTES NO FISCAL IMPACT FROM YEAR OVER YEAR

EXECUTIVE SUMMARY - FY 2024 BUDGET PRIORITIES

Capital Budget

Traffic Safety Initiatives and Studies		500,000
Creation of a dedicated transportation site and consolidation of Utilities operations		1,687,434
Addition of 2 Entrance Contraband X-Ray Scanning Systems for Department of Corrections		250,000 *
Department of Corrections External Surveillance Camera Upgrade		105,000
Digital Record Conversion		750,000
Content Management System - Implementation of a new enterprise website platform		800,000 *



GOAL 6 WORKFORCE EMPOWERMENT

Engage and empower County government employees to build a better Baltimore County

Operating Budget

Funding for COLAs, Salary and Personnel Annual Review Adjustments and other Negotiated Labor Adjustments (non-BCPS)		32,600,000
County Employee Student Loan Debt Relief		500,000
Purchase additional turnout gear for the Fire Department		411,000
Launch of 12 hour work shifts within the Department of Corrections to improve coverage, reduce costs and allow more scheduled time off for staff		889,868
Funding for contractual trainers at County's DPWT Training Site		200,000

Capital Budget

Design and Construction of Catonsville Fire Station		9,500,000
Design and Construction of Sparrows Point Fire Station		9,000,000 *
Land Acquisition and Design work for Essex Precinct Replacement		4,400,000
Preliminary work and design for Support Operations Division in Police Department		3,200,000
Board of Elections Site Build Out		4,673,156
Comprehensive Land Use Regulatory Automation system for the Permits, Approvals and Inspections		762,000

* DENOTES ANTICIPATED COMPLETE OR PARTIAL EXTERNAL FUNDING
 ** DENOTES NO FISCAL IMPACT FROM YEAR OVER YEAR

GENERAL BUDGET INFORMATION

Total FY 2024 General Fund Operating Budget	\$ 2,710,508,515
Increase/(Decrease) from FY 2023 Total General Fund Operating Budget	\$ 48,821,320
Percentage Change from FY 2023 Total General Fund Operating Budget	1.8%
Amount under/(over) Spending Affordability Guidelines	\$ 3,210,338
Fund Balance - xx% of Revenues	20.8%

Total FY 2024 Operating Budget (excluding Enterprise Funds)	\$ 4,469,215,973
Increase/(Decrease) from FY 2023 Total Adjusted Operating Budget (excluding Enterprise Funds)	\$ 70,670,079
Percentage Change from FY 2023 Total Adjusted Operating Budget (excluding Enterprise Funds)	1.6%

Total FY 2024 Government-Wide Operating Budget	\$ 4,885,845,244
Increase/(Decrease) from FY 2023 Total Government-Wide Adjusted Operating Budget	\$ 82,607,377
Percentage Change from FY 2023 Total Government-Wide Adjusted Operating Budget	1.7%

Total FY 2024 Capital Budget (Metropolitan District and Consolidated Public Improvement)	\$ 1,376,544,596
Total FY 2024 Metropolitan District Capital Budget	\$ 751,369,336
Total FY 2024 Consolidated Public Improvement (CPI) Capital Budget	\$ 625,175,260
FY 2024 PAYGO Contribution to the Capital Budget	\$ 174,872,191
FY 2024 General Fund Contribution to the Capital Budget	\$ 169,912,314



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**County of Baltimore
Maryland**

For the Fiscal Year Beginning

July 01, 2022

Christopher P. Morill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **County of Baltimore, Maryland**, for its Annual Budget for the fiscal year beginning **July 01, 2020**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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A large, faded watermark of the Baltimore County, Maryland seal is centered on the page. It is a circular emblem with a grey border. Inside the border, the words "BALTIMORE COUNTY" are written in a semi-circle at the top and "MARYLAND" at the bottom. The center of the watermark features a shield with a black and white checkered pattern, a red cross, and a yellow star.

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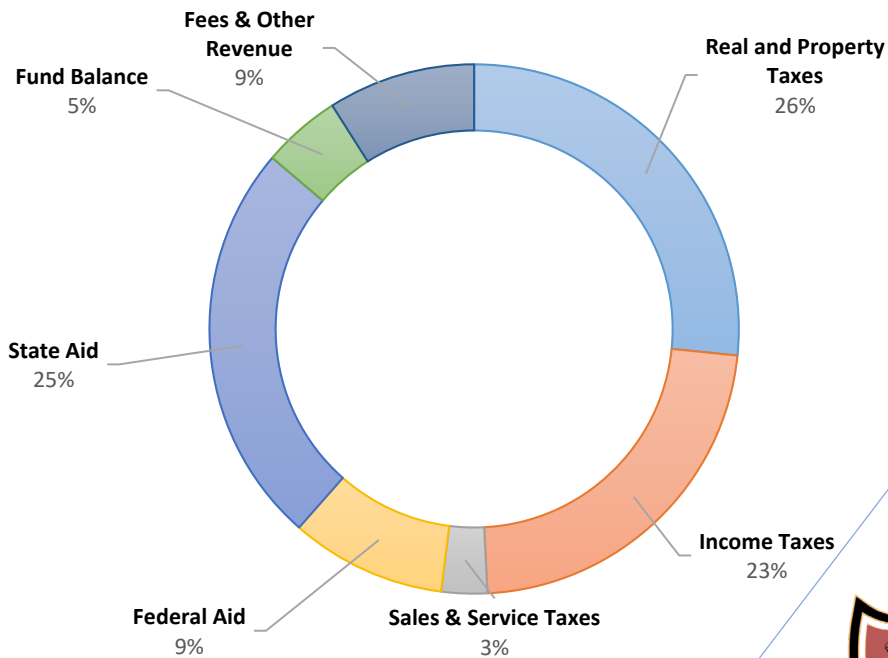
OPERATING BUDGET

- **FY 2024 OPERATING BUDGET AT A GLANCE**
 - **OPERATING BUDGET OVERVIEW**
 - **GENERAL FUND BUDGET BREAKDOWN**
 - **BALTIMORE COUNTY ORGANIZATION CHART**
 - **FY 2024 AUTHORIZED POSITIONS - ALL FUNDS**
 - **ORIGINAL POSITION ALLOCATION - ALL FUNDS**
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 - **FORECAST OF THE SPENDING AFFORDABILITY**
 - **AVERAGE RESIDENTIAL TAX BILL - 1975 TO 2024**
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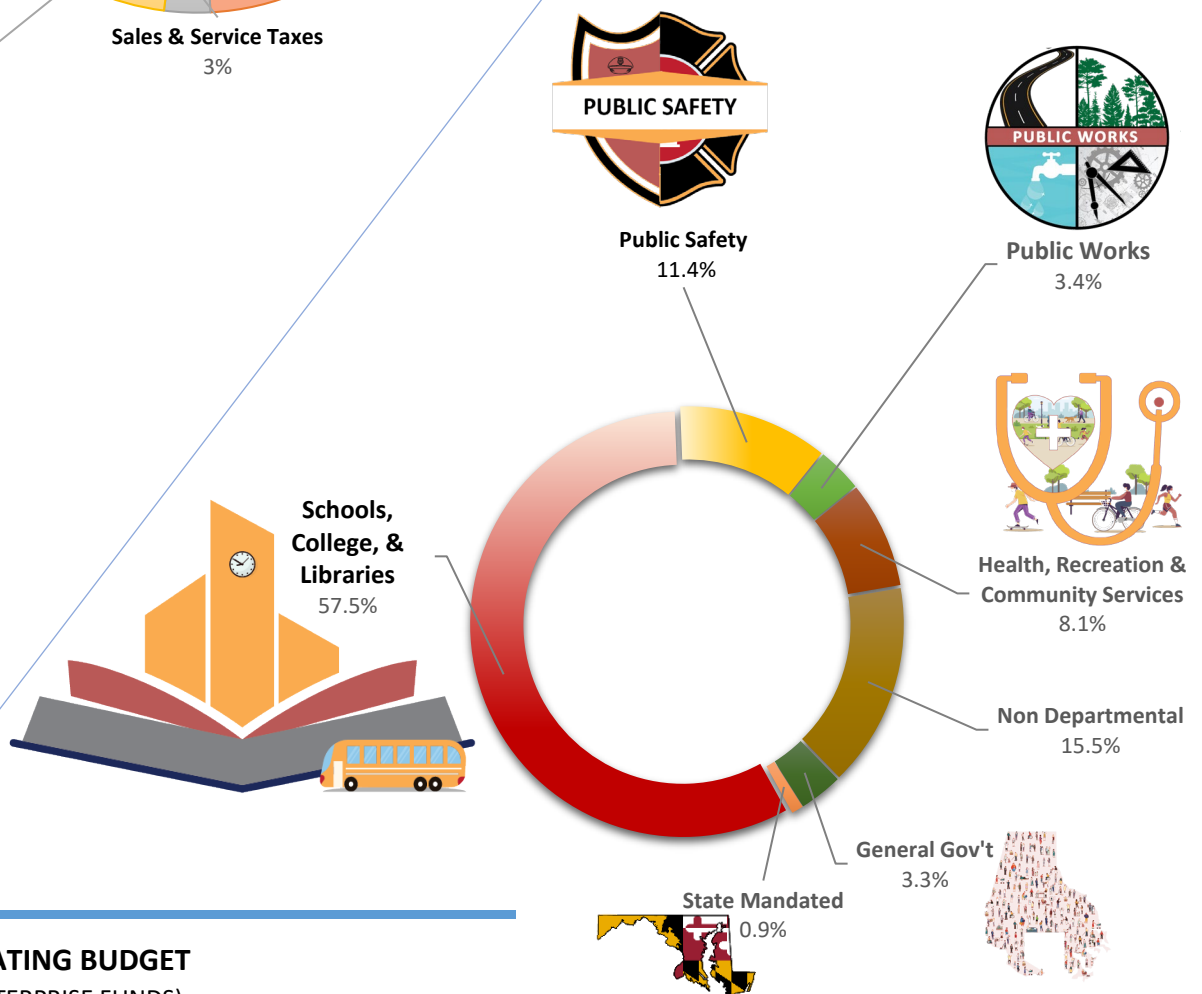


BALTIMORE COUNTY TOTAL FY23 OPERATING BUDGET AT A GLANCE

WHERE THE MONEY COMES FROM



WHERE THE MONEY GOES



TOTAL OPERATING BUDGET

(EXCLUDING ENTERPRISE FUNDS)

General Fund	\$2,710,508,515
Special Fund	\$1,758,707,459
	\$4,469,215,974

FY 2024 OPERATING BUDGET OVERVIEW

The FY 2024 General Fund budget as submitted is \$2,710,508,515, an increase of \$48.8 million or 1.8% over the FY 2023 adjusted budget. The budget reflects a historic investment in the County's workforce including education, public safety, and general government employees. The budget also reflects an ongoing commitment to ensuring the County's future budget sustainability and includes an additional \$15 million contribution over the scheduled amount to the Other Post-Employment Benefits trust. In addition, the budget provides a further sizeable appropriation in Capital PAYGO funding.

The FY 2024 budget submission is \$3.2 million below the guideline established by the Spending Affordability Committee (SAC). Under SAC guidelines, the budget (excluding capital / one-time items and matching funds for grants) could grow by 4.79% based on the estimated personal income growth rate for the coming fiscal year.

As in previous years, the FY 2024 operating budget is submitted with all eligible salary increments and longevities funded. The budget also includes an equivalent 4% (2% July 1, 2023 and 2% January 1, 2024) Cost-of-Living (COLA) or equivalent future salary scale adjustment for County employees. These adjustments include historic pay increases for law enforcement professionals, including police officers, 911 personnel, correctional officers, and sheriff's deputies, and ensures that County police officers receive among the highest starting salaries in the state.

The FY 2024 total operating budget for the Baltimore County Public School (BCPS) system includes an increase of \$22 million over FY 2023, and is \$71 million over the required Maintenance of Effort (MOE) funding. This funding includes \$49.2 million for BCPS salaries, including funding to increase teacher starting salaries to proactively address looming Blueprint for Maryland's Future requirements.

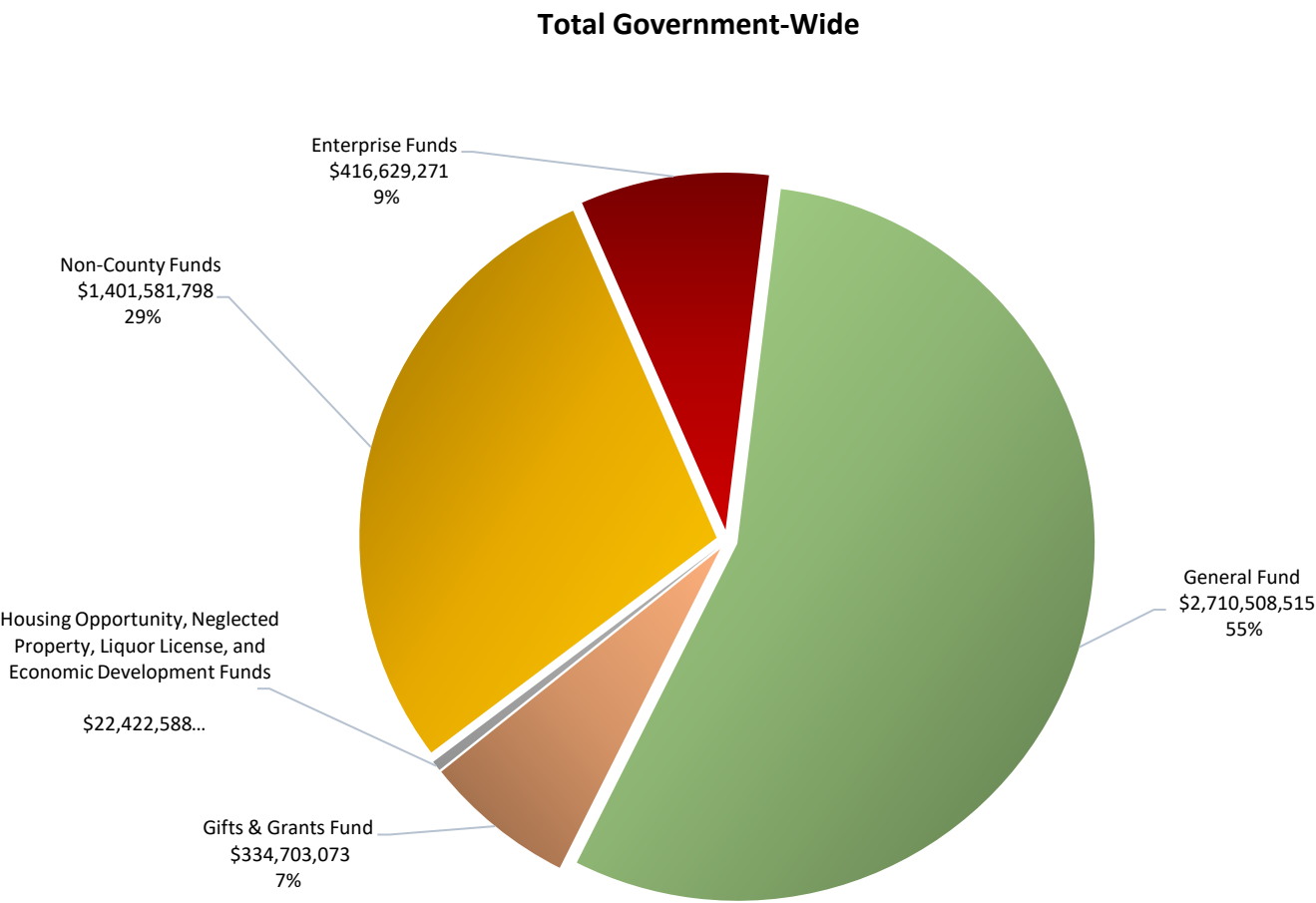
The FY 2024 capital budget as submitted includes a Pay-As-You-Go (PAYGO) contribution of \$174.8 million, a continued extraordinary investment in County resources which was made possible by greater than expected revenue collections, and prudent fiscal management, which resulted in a healthy General Fund Balance (Surplus).

There are no new taxes levied to fund the FY 2024 budget. The income tax rate is 3.2% and the real property tax rate will remain at \$1.10 per \$100 of assessed value. The personal property rate remains at \$2.75 and the Homestead Assessment Growth Cap continues at 4%.

The County's enterprise funds include the Public Schools Food Service Fund, the Community College Auxiliary Fund, and the Metropolitan District Water & Sewer Fund Enterprise. These funds are business-type activities that establish fees and charges designed to make the funds self-supporting. Enterprise funds are not appropriated in the Operating Budget, but are included for information purposes to provide a complete picture of this government's total finances.

For FY 2024, the Total Operating Budget (which includes the General Fund, the Gifts & Grants Fund, direct State aid to the public schools and the community college, etc.) totals \$4,469,215,973. It reflects a 1.6% increase above the adjusted FY 2023 appropriation. The Government-wide Total (Total Operating Budget plus Enterprise Funds) is \$4,885,845,244, a 1.7% increase above the adjusted FY 2023 level.

BALTIMORE COUNTY GOVERNMENT-WIDE - FY 2024 OPERATING BUDGET



Operating:	FY 2023	FY 2024	Amount of Increase (Decrease)
Appropriations:			
General Fund	\$ 2,661,687,195	\$ 2,710,508,515	\$ 48,821,320
Gifts & Grants Fund	375,365,914	334,703,073	\$ (40,662,841)
Housing Opportunity Fund		19,300,000	\$ 19,300,000
Neglected Property Community Fund	1,500,000	1,500,000	\$ -
Liquor License Fund	800,000	932,588	\$ 132,588
Economic Development Revolving Financing Fund	11,230,583	690,000	\$ (10,540,583)
Total Operating Budget Appropriations	3,050,583,692	3,067,634,176	17,050,484
Other Budget Authorizations:			
Non-County Funds ⁽¹⁾	1,347,962,202	1,401,581,798	\$ 53,619,596
Total Operating Budget	4,398,545,894	4,469,215,973	\$ 70,670,079
Enterprise Funds ⁽²⁾	404,691,973	416,629,271	\$ 11,937,298
Total Government-Wide	\$ 4,803,237,867	\$ 4,885,845,244	\$ 82,607,377

⁽¹⁾ Federal, State, and other funds received primarily by BCPS, CCBC, and BCPL

⁽²⁾ Self-supporting funds (i.e., Metropolitan District, BCPS Food Service, CCBC Bookstore, and Recreational Facilities).

FY 2024 GENERAL FUND BUDGET BREAKDOWN

AGENCY	FY 2023 Adjusted Appropriation	FY 2024 Budget	\$Increase/ (Decrease)	% Change
General Government				
Office of County Executive	1,230,890	1,457,681	226,791	18.42%
Office of Budget and Finance	9,786,604	10,926,823	1,140,219	11.65%
County Administrative Officer	3,916,126	4,262,865	346,739	8.85%
Vehicle Operations and Maintenance	470,000	500,000	30,000	6.38%
Office of Law	8,281,802	8,768,093	486,291	5.87%
Department of Planning	3,418,463	3,721,496	303,033	8.86%
Office of Human Resources	5,973,860	6,308,148	334,288	5.60%
Office of Diversity, Equity & Inclusion	-	1,199,836		
Department of Permits, Approvals and Inspections	10,078,476	10,684,060	605,584	6.01%
Property Management	40,889,062	47,356,344	6,467,282	15.82%
County Council	2,937,425	3,490,336	552,911	18.82%
County Auditor	1,843,942	1,969,918	125,976	6.83%
Board of Appeals	392,303	412,387	20,084	5.12%
Office of Information Technology	40,156,803	43,365,132	3,208,329	7.99%
Office of the Inspector General	602,991	835,042	232,051	38.48%
SUBTOTAL	129,978,747	145,258,161	14,079,577	11.76%
Health and Human Services				
Department of Health	26,560,488	28,406,126	1,845,638	6.95%
Department of Social Services	13,874,989	14,390,292	515,303	3.71%
Department of Aging	4,389,345	4,649,831	260,486	5.93%
Department of Environmental Protection and Sustainability	6,980,700	7,519,451	538,751	7.72%
Local Management Board	-	-	-	0.00%
SUBTOTAL	51,805,522	54,965,700	3,160,178	6.10%
Culture and Leisure Services				
Library	38,032,443	40,966,975	2,934,532	7.72%
Department of Recreation and Parks	15,270,904	16,063,579	792,675	5.19%
Organization Contributions	6,712,709	6,736,500	23,791	0.35%
SUBTOTAL	60,016,056	63,767,054	3,750,998	6.25%
Economic & Comm. Development				
Department of Economic and Workforce Development	1,680,254	2,018,169	337,915	20.11%
Department of Housing and Community Development	1,042,036	1,207,262	165,226	15.86%
Workforce Development	258,350	374,108	115,758	44.81%
SUBTOTAL	2,980,640	3,599,539	618,899	20.76%

State Mandated Agencies

Circuit Court	6,175,531	6,757,078	581,547	9.42%
Orphans' Court	353,850	354,197	347	0.10%
Board of Elections Supervisors	9,534,266	7,792,192	(1,742,074)	-18.27%
State's Attorney	11,209,168	12,139,859	930,691	8.30%
County Sheriff	6,526,073	7,098,966	572,893	8.78%
University of Maryland Extension, Baltimore County	294,813	313,986	19,173	6.50%
SUBTOTAL	34,093,701	34,456,278	362,577	1.06%

Public Safety

Department of Corrections	47,228,705	50,966,216	3,737,511	7.91%
Emergency Communications Center	15,101,624	16,273,217	1,171,593	7.76%
Police Department	250,343,678	260,243,002	9,899,324	3.95%
Fire Department	118,791,368	127,397,030	8,605,662	7.24%
SUBTOTAL	431,465,375	454,879,465	23,414,090	5.43%

Education

Community College	77,987,403	84,230,208	6,242,805	8.00%
Board of Education	1,076,414,911	1,043,779,369	(32,635,542)	-3.03%
SUBTOTAL	1,154,402,314	1,128,009,577	(26,392,737)	-2.29%

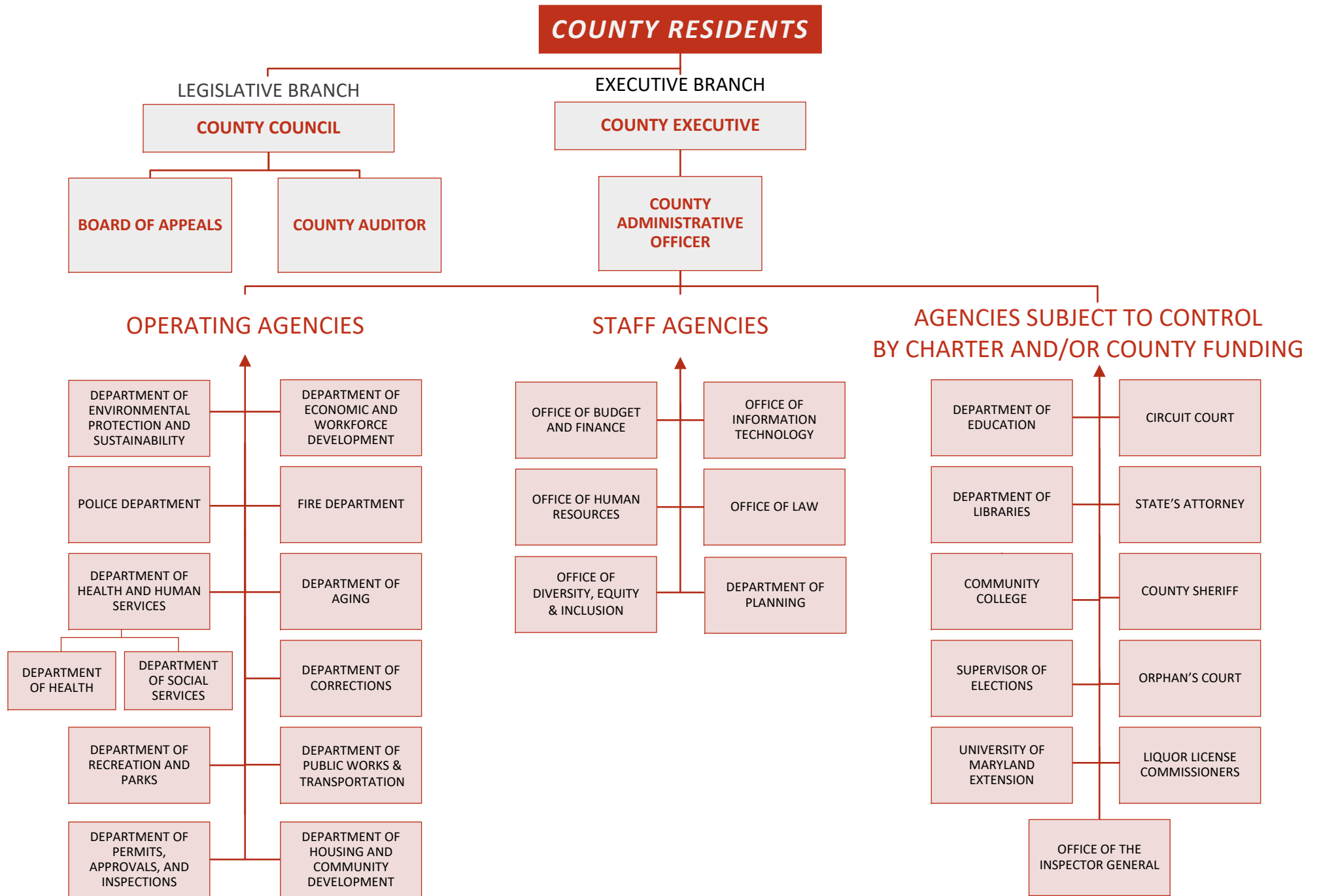
Non Departmental

Debt Service	131,614,358	134,845,229	3,230,871	2.45%
Retirement and Social Security	222,564,572	186,457,947	(36,106,625)	-16.22%
Insurance Contributions	163,029,722	189,804,283	26,774,561	16.42%
Reserves for Contingency	2,500,000	2,500,000	-	0.00%
Contributions to Capital Budget	136,568,592	164,791,646	28,223,054	20.67%
Local Share	11,582,370	11,858,835	276,465	2.39%
SUBTOTAL	667,859,614	690,257,940	22,398,326	3.35%

Department of Public Works and Transportation

Office of the Director	1,467,014	1,513,262	46,248	3.15%
Bureau of Engineering and Construction	5,037,545	3,935,521	(1,102,024)	-21.88%
Bureau of Highways and Equipment Maintenance	30,864,911	33,019,517	2,154,606	6.98%
Bureau of Solid Waste Management	75,542,654	79,557,001	4,014,347	5.31%
Bureau of Transportation	15,662,880	16,789,500	1,126,620	7.19%
Bureau of Utilities	510,222	500,000	(10,222)	-2.00%
SUBTOTAL	129,085,226	135,314,801	6,229,575	4.83%

GRAND TOTAL	2,661,687,195	2,710,508,515	47,621,483	1.83%
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FY 2024 AUTHORIZED POSITIONS - ALL FUNDS

<u>AGENCY</u>	<u>FY 2023</u> <u>BUDGET</u>	<u>MID FY 2023</u> <u>ADJUST</u>	<u>TRANS*</u>	<u>ADD</u>	<u>DELETE</u>	<u>BUDGET FY</u> <u>2024</u>
OFFICE OF COUNTY EXECUTIVE	10	0	1	0	0	11
CIRCUIT COURT	96	0	0	2	0	98
ORPHANS COURT	5	0	0	0	0	5
BOARD OF ELECTIONS	12	0	0	0	0	12
OFFICE OF BUDGET AND FINANCE	129	2	1	2	0	134
ADMINISTRATIVE OFFICER	36	2	(1)	0	0	37
DEPARTMENT OF CORRECTIONS	486	3	(1)	0	0	488
STATE'S ATTORNEY	142	0	0	3	0	145
OFFICE OF LAW	87	0	4	1	0	92
DEPARTMENT OF PLANNING	41	0	0	0	0	41
OFFICE OF HUMAN RESOURCES	52	3	(9)	0	0	46
EMERGENCY COMMUNICATIONS CENTER	206	0	0	0	0	206
POLICE DEPARTMENT	2,668	8	6	0	(1)	2,681
FIRE DEPARTMENT	1,128	2	3	8	0	1,141
DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS	169	(5)	1	2	0	167
COUNTY SHERIFF	93	0	0	0	0	93
BOARD OF LIQUOR LICENSE COMMISSIONERS	24	1	0	0	0	25
PROPERTY MANAGEMENT	248	0	5	0	0	253
DEPARTMENT OF HEALTH	727	(29)	7	4	0	709
DEPARTMENT OF SOCIAL SERVICES	213	(16)	1	0	0	198
DEPARTMENT OF AGING	248	5	0	1	0	254
COOPERATIVE EXTENSION	2	0	0	0	0	2
DEPARTMENT OF RECREATION & PARKS	215	0	8	1	0	224
DEPT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY	90	1	1	2	0	94
COUNTY COUNCIL	36	0	0	0	0	36
COUNTY AUDITOR	17	0	0	1	0	18
BOARD OF APPEALS	9	0	0	0	0	9
DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT	21	0	2	2	0	25
LOCAL MANAGEMENT BOARD	4	1	0	0	0	5
HOUSING OFFICE	78	0	0	5	0	83
DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT	54	3	0	0	0	57
OFFICE OF INFORMATION TECHNOLOGY	237	1	(1)	2	0	239
DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION	1,027	0	0	0	0	1,027
OFFICE OF THE INSPECTOR GENERAL	6	0	(1)	1	0	6
OFFICE OF DIVERSITY, EQUITY & INCLUSION	0	0	12	0	0	12
WORKFORCE DEVELOPMENT	43	0	0	1	0	44
	8,659	(18)	39	38	(1)	8,717
<u>OTHER AUTHORIZED POSITIONS</u>						
SOCIAL SERVICES - STATE	10	0	0	0	0	10
ELECTIONS - STATE	26	0	0	1	0	27
UNIVERSITY OF MD EXTENSION - STATE	8	0	0	0	0	8
INTERNAL SERVICE FUND	51	3	0	0	0	54
SUBTOTAL	95	3	0	1	0	99
<u>OTHER AUTHORIZED POSTIONS</u> (SHOWN AS FULL TIME EQUIVALENTS)						
COMMUNITY COLLEGES	1,674	0.0	0.0	0.0	(21)	1,653
DEPARTMENT OF EDUCATION	16,486	0.0	0.0	68.0	0.0	16,554
DEPARTMENT OF LIBRARIES	459	0.0	0.0	0.0	(4.8)	454.6
SUBTOTAL	18,619	0	0	68	(26)	18,661
TOTAL ALL POSITIONS	27,373	(15)	39	107	(27)	27,477

* 39 positions were transferred in from the American Rescue Plan Grant and converted to authorized positions

**ORIGINAL POSITION ALLOCATION - ALL FUNDS
REVISED TO REFLECT ORGANIZATIONAL CHANGES**

<u>AGENCY</u>	<u>FY 1987</u>	<u>FY 1991</u>	<u>FY 1995</u>	<u>FY 2013</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>FY 2024</u>	<u>% CHANGE FY 23-24</u>	<u>% CHANGE FY 87- 24</u>
GENERAL GOVERNMENT									
COUNTY EXECUTIVE	17	19	16	14	9	10	11		
ADMINISTRATIVE OFFICER	21	34	18	13	31	36	37		
OFFICE OF BUDGET & FINANCE	202	225	174	122	113	129	134		
CENTRAL SERVICES	12	15	9	0	0	0	0		
OFFICE OF LAW	37	55	39	37	67	87	92		
DEPARTMENT OF PLANNING	53	66	55	42	39	41	41		
OFFICE OF HUMAN RESOURCES	53	67	59	39	47	52	46		
PERMITS, APPROVALS & INSPECTIONS	194	213	181	182	196	169	167		
PROPERTY MANAGEMENT	332	410	346	326	243	248	253		
COUNTY COUNCIL	30	39	38	36	36	36	36		
COUNTY AUDITOR	9	13	16	19	17	17	18		
BOARD OF APPEALS	10	10	10	9	9	9	9		
OFFICE OF INFORMATION TECHNOLOGY	113	142	120	200	236	237	239		
INTERNAL SERVICE FUNDS	112	88	67	55	50	52	54		
OFFICE OF THE INSPECTOR GENERAL	0	0	0		3	6	6		
OFFICE OF DIVERSITY, EQUITY & INCLUSION	0	0	0	0	0	0	12		
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF HEALTH	620	658	525	524	661	727	709		
DEPARTMENT OF SOCIAL SERVICES	53	69	92	190	197	213	198		
DEPARTMENT OF SOCIAL SERVICES - STATE	20	20	18	12	10	10	10		
DEPARTMENT OF AGING	298	372	328	285	235	248	254		
ENVIRON. PROTECTION & SUSTAINABILITY	116	115	114	79	84	90	94		
LOCAL MANAGEMENT BOARD	0	0	0	5	4	4	5		
CULTURE AND LEISURE SERVICES									
DEPARTMENT OF RECREATION AND PARKS	187	196	147	197	188	215	224		
DEPT. OF REC. AND PARKS - ENT FUNDS	135	153	168		0	0	0		
ORGANIZATIONAL CONTRIBUTIONS	2	4	0		0	0	0		
ECONOMIC AND COMMUNITY DEVELOPMENT									
ECONOMIC AND WORKFORCE DEVELOPMENT	13	27	17	11	20	21	25		
HOUSING OFFICE	33	41	46	49	69	78	83		
COMMUNITY DEVELOPMENT GRANTS	32	23	17	29	43	54	57		
COMMUNITY CONSERVATION	12	40	12		0	0	0		
WORKFORCE DEVELOPMENT	48	54	64	56	46	43	44		
PUBLIC WORKS AND TRANSPORTATION	1,295	1,389	998	867	1,009	1,027	1,027		
GENERAL GOVERNMENT SUBTOTAL	4,059	4,557	3,694	3,340	3,662	3,859	3,885	0.7%	-4.3%
PUBLIC SAFETY									
DEPARTMENT OF CORRECTIONS	201	258	326	463	484	486	488		
EMERGENCY COMMUNICATIONS CENTER	160	185	182	186	206	206	206		
POLICE DEPARTMENT	1,961	2,081	2,060	2,516	2,615	2,668	2,681		
FIRE DEPARTMENT	1,059	1,206	1,136	1,062	1,123	1,128	1,141		
PUBLIC SAFETY SUBTOTAL	3,381	3,730	3,704	4,227	4,428	4,488	4,516	0.6%	33.6%
STATE MANDATED AGENCIES									
CIRCUIT COURT	127	137	138	89	96	96	98		
ORPHANS COURT	4	4	4	5	5	5	5		
BOARD OF ELECTIONS	6	6	6	12	12	12	12		
BOARD OF ELECTIONS - STATE	16	15	15	26	26	26	27		
STATE'S ATTORNEY	64	76	84	120	137	142	145		
COUNTY SHERIFF	66	77	83	99	93	93	93		
LIQUOR BOARD	25	26	25	24	24	24	25		
UNIVERSITY OF MD EXTENSION	3	3	2	2	2	2	2		
UNIVERSITY OF MD EXTENSION - STATE	12	12	12	8	8	8	8		
JUVENILE PROBATIONARY	7	7	0		0	0	0		
STATE MANDATED SUBTOTAL	330	363	369	385	403	408	415	1.7%	25.8%
OTHER AUTHORIZED POSITIONS									
COMMUNITY COLLEGE	1,642	1,835	1,697	2,040	1,640	1,674	1,653		
DEPARTMENT OF EDUCATION	10,018	10,314	10,997	14,342	15,907	16,486	16,554		
DEPARTMENT OF LIBRARIES	487	537	446	521	463	459	455		
EDUCATION SUBTOTAL (FTE)	12,147	12,686	13,140	16,903	18,010	18,619	18,661	0.2%	53.6%
GRAND TOTAL	19,917	21,336	20,907	24,855	26,503	27,373	27,477	0.4%	38.0%

FINANCIAL POLICIES AND GUIDELINES

Baltimore County's financial guidelines, outlined below, set forth the basic framework for the development of the FY 2024 Budget. These guidelines provide direction for evaluating both current activities and proposals for future programs. Many of the guidelines represent long-standing principles and practices that have shaped County budgets in the past and have helped maintain its financial stability. All of the guidelines are reviewed annually.

OPERATING BUDGET

1. The growth in the General Fund Operating Budget should not exceed the growth in personal income for Baltimore County. The Spending Affordability Committee's projected growth for FY 2024 is 4.79%.
2. The County will maintain a budgetary control system to ensure adherence to the budget and will prepare midyear reports comparing actual revenues and expenditures to budgeted amounts.
3. The County will emphasize efforts to reduce major cost centers such as health care, utilities, and worker's compensation claims.
4. The County will aim to pay for current expenses with current revenues with minimal reliance on one-time resources. Current expenses may exceed current revenues in order to fund one-time items such as appropriations to the Revenue Stabilization Reserve Account (RSRA), contributions for retiree benefits above the Annual Required Contribution, or for Capital budget support.
5. The County will maintain a relatively stable level of inflation-adjusted expenditures per capita.
6. The County will utilize multi-year forecasts to evaluate the impact of budget decisions.

REVENUE

1. The County will try to maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source.
2. The County will follow an aggressive policy of collecting revenues.
3. The County will establish user charges and fees at a level related to the full cost of providing the service. These fees/charges will be reviewed annually.

INVESTMENTS

1. The County will invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the County and conforming to all state and local statutes governing the investment of public funds.
2. The County's investment officials shall use the "prudent person" standard in the context of managing an overall portfolio, considering the probable safety of their capital as well as the probable income to be derived. The County will not borrow funds for the express purpose of investing those funds.

3. The County will diversify its investments by security type and institution. With the exception of U.S. Treasury securities and government agencies; authorized pools and money market funds, no more than 50% of the County's total investment portfolio will be invested in a single security type.
4. To the extent possible, the County will attempt to match investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the County will not directly invest in securities maturing more than one year from the date of purchase. However, the County may collateralize its repurchase agreements using longer investments not to exceed 30 years to maturity. Reserve funds may be invested in securities exceeding one year if the maturity of such investments are made to coincide as nearly as practicable with the expected use of the funds.
5. Regarding suitable investments, the County's investments will conform without exception to Section 17-101 of the Local Government Article and Section 6-222 of the State Finance and Procurement Article of the Annotated Code of Maryland.
6. The investment portfolio will be designed to obtain a market average rate of return during budgetary and economic cycles, taking into account the County's investment risk constraints and cash flow needs.
7. The County will maintain a system of adequate internal controls to assure compliance with the investment program policy and procedures. On a regular basis the investment policy will be reviewed by the Director of Budget & Finance and the County Administrative Officer with any modifications made thereto approved by the County Council.

DEBT SERVICE

1. The County will seek to maintain its Triple-A bond rating by establishing maximum debt ratios, a limit above which it will not issue additional debt, but would decrease capital spending or increase Pay-As-You-Go (PAYGO) financing, in order to control the future debt service burden.
2. The County will update its debt affordability study each year in conjunction with its capital budget process. The study helps the County monitor its debt position and compliance with debt policies.
3. The County will not use short-term borrowing to finance operating budget requirements. The County has never issued tax or revenue anticipation notes.
4. The County does not intend to have any fixed rate bond anticipation notes outstanding for a period of longer than two years.
5. The County will maintain a Debt to Full Value ratio in the range of 2.2% to 2.5% Debt to Personal Income ratio in the range of 3.3% to 3.6% and debt per capita in the range of \$2,300 to \$2,600.
6. The County will maintain a Debt Service to Revenues ratio in the range of 8.5% to 9.5%.
7. The County will ensure that the rapidity of debt repayment on new net tax-supported debt does not fall below 25% retired in 5 years and 50% retired in 10 years. The County currently retires 39.6% of net tax-supported debt, excluding pension funding bonds, in 5 years and 70.9% in 10 years.

8. The County will budget contributions to PAYGO financing of the Capital Budget in each fiscal year. The County has used PAYGO financing since 1964. The County's contributions to PAYGO financing are as follows:

<u>Fiscal Year</u>	<u>PAYGO Amount (In Millions)</u>	<u>Fiscal Year</u>	<u>PAYGO Amount (In Millions)</u>
1992	\$1.1	2008	\$146.9
1993	1.1	2009	138.5
1994	9.4	2010	33.1
1995	4.4	2011	2.6
1996	1.2	2012	.6
1997	20.3	2013	12.9
1998	40.4	2014*	67.1
1999	93.9	2015	91.3
2000	121.6	2016	123.3
2001	110.3	2017	127.4
2002	65.7	2018	31.5
2003	1.0	2019	42.1
2004	3.0	2020	65.7
2005	45.3	2021	25.1
2006	112.3	2022	74.1
2007	129.9	2023	242.7
		2024	174.9

*Prior to FY 2014, PAYGO included only General Funds. Effective FY 2014 PAYGO includes General Funds, Stormwater Management Funds, Debt Premium, Sale of Property, Agricultural Preservation Tax revenues, Stormwater and Reforestation Waiver fees, and LOS waiver fees.

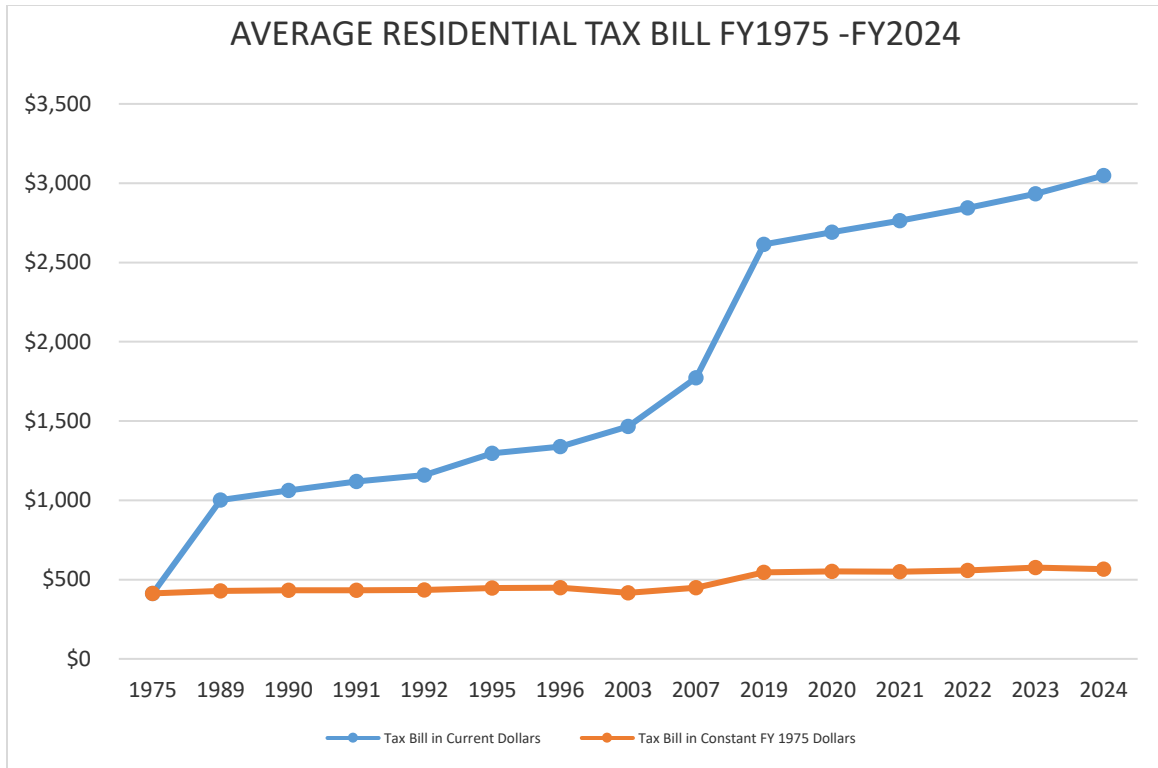
9. The County will maintain the self-supporting status of the Metropolitan District operations.

FUND BALANCE

1. To protect the County from unforeseen emergencies and future economic downturns, the County took the fiscally prudent step of raising its target level for unreserved General Fund balances. Effective July 1, 2018, the County increased the Revenue Stabilization Reserve Account level from 5% of the General Fund budgeted revenues to 10% of General Fund budgeted revenues with limited access for withdrawals.
2. The County will ensure that the ratio of fund balance to revenues does not fall to the floor level of 7% for two consecutive years.
3. The County will insure that any unreserved fund balance in excess of the target level of revenues will be retained to provide only short-term tax stabilization. Excess reserves well above the target level will be eliminated through dedicated one-time items such as PAYGO contributions in order to reduce the level of programmed borrowing in support of the Capital Budget.

**FORECAST OF THE SPENDING AFFORDABILITY
FISCAL YEAR 2024 GUIDELINE**

FY2023 Base Spending		<u>FY 2023</u>	<u>FY 2024</u>
General Fund Operating Budget Appropriations		\$ 2,661,687,195	\$ 2,710,508,515
Supplemental Appropriation*			
Adj. General Fund Operating Budget Appropriation	(A)	\$ 2,661,687,195	\$ 2,710,508,515
Adjustments			
Selected Non-County Funds			
Local Matching Funds		(11,582,370)	(11,858,835)
Capital Related Items			
PAYGO (Excluding Operating Costs)		(213,945,592)	(173,912,191)
One-Time Only Appropriations			
Funding for ERS Above Annual Required Contribution		(50,000,000)	
Primary Election move to FY 2023		(1,939,780)	
OPEB Funding Over Actuary Recommended			(15,000,000)
Reserve Funds			
Contingency Reserve		(2,500,000)	(2,500,000)
Adjustments Subtotal		(279,967,742)	(203,271,026)
Other Adjustments			
BCPS State-Approved One-Time Costs		(1,050,750)	(15,745,093)
Other Adjustments Subtotal		(1,050,750)	(15,745,093)
Total Adjustments	(B)	(281,018,492)	(219,016,119)
FY 2023 Adjusted Base Spending	(C)	2,380,668,703	2,491,492,396
Personal Income Growth 4-Year Average	X (D)	1.0479	
FY 2024 Spending Guideline (Cx D)	(E)	\$ 2,494,702,734	\$ 2,491,492,396
Maximum Spending Growth		\$ 114,034,031	
Under / (Over) Guideline			\$ 3,210,338



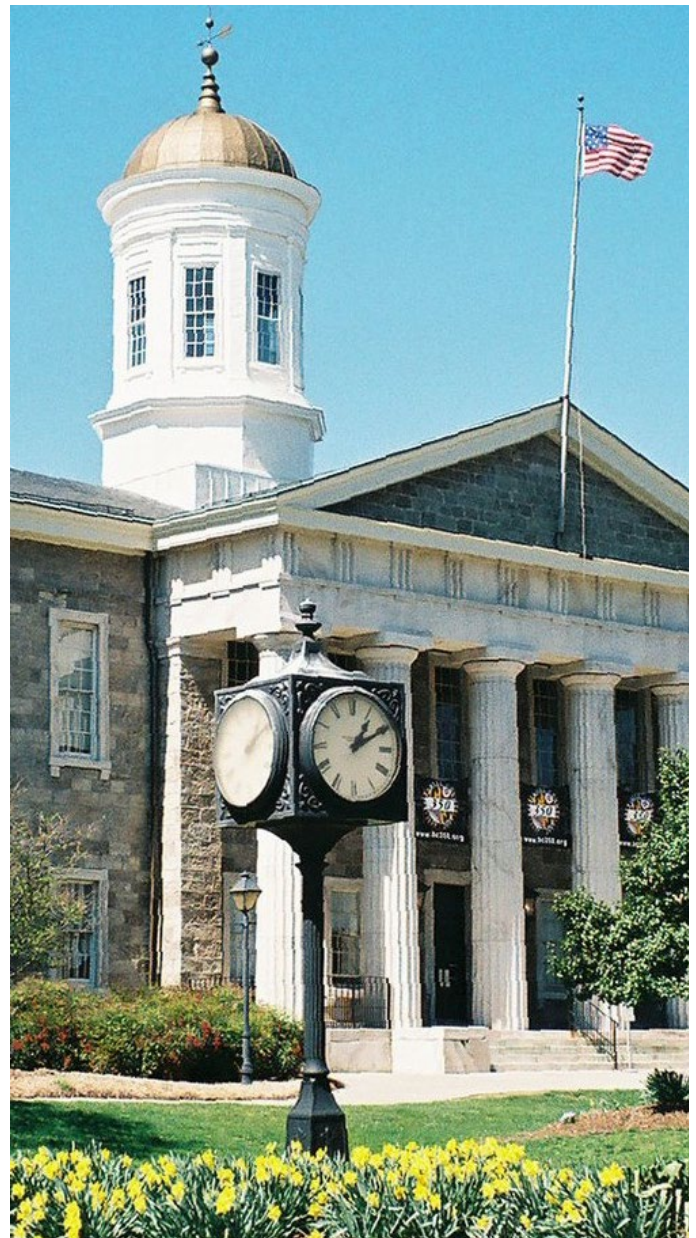
<u>Fiscal Year</u>	<u>Tax Rate Per \$100 of Assessment</u>	<u>Average Residential Tax Bill*</u>	<u>Tax Bill Adjusted for Inflation</u>
1975	\$1.605	\$413	\$413
1989	1.251	1,002	428
1990	1.230	1,062	433
1991	1.183	1,119	433
1992	1.146	1,159	434
1995	1.142	1,296	446
1996	1.142	1,338	448
2003	1.115	1,465	417
2007	1.100	1,772	449
2018	1.100	2,538	540
2019	1.100	2,613	545
2020	1.100	2,690	552
2021	1.100	2,764	549
2022	1.100	2,844	558
2023	1.100	2,933	576
2024	1.100	3,048	565

* Note. These amounts have been adjusted for the Homestead Tax Credit. Although the Homestead Credit limits the annual growth in assessment of certain homes to 4%, the overall average tax bill can increase by more than that percentage due to the growth in assessment on homes which do not qualify for the credit. Beginning in FY 2007, this amount was also adjusted for the Local Homeowner Tax Credit. FY 2024 is an estimate.



CAPITAL BUDGET

- **FY 2025 - 2029 CAPITAL IMPROVEMENT PROGRAM**
- **FY 2025 - 2029 SOURCE OF FUNDING SUMMARY**
- **MODIFICATIONS TO PLANNING BOARD RECOMMENDATIONS**
- **GENERAL FUND CONTRIBUTION TO THE CAPITAL BUDGET**
- **PAYGO CONTRIBUTION TO THE CAPITAL BUDGET**
- **DISTRIBUTION OF GENERAL OBLIGATION BOND FUNDS**



**APPROPRIATION SUMMARY
CAPITAL BUDGET FY 2024
CAPITAL IMPROVEMENT PROGRAM FY 2025 - FY 2029**

STAGE 3

SUMMARY OF PROJECT ESTIMATES

-----FIVE YEAR CAPITAL PROGRAM-----

DEPT NO.	TITLE	TOTAL ESTIMATED COST	PRIOR AUTHORIZATIONS	TOTAL FOR 6YR PROGRAM	BUDGET YEAR 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
201	Sewer System	3,360,819,570	2,192,564,234	1,168,255,336	554,955,336	22,500,000	278,400,000	25,000,000	287,400,000	0
203	Water System	1,975,577,142	1,404,535,142	571,042,000	196,414,000	0	187,314,000	0	187,314,000	0
204	Storm Drains	87,652,818	64,019,918	23,632,900	9,932,900	0	6,850,000	0	6,850,000	0
205	Streets and Highways	754,958,067	602,335,633	152,622,434	63,472,434	0	44,575,000	0	44,575,000	0
207	Bridges, Culverts and Grade Separations	145,910,373	101,185,373	44,725,000	23,875,000	0	13,075,000	0	7,775,000	0
208	Refuse Disposal	111,431,800	95,856,800	15,575,000	5,575,000	0	5,000,000	0	5,000,000	0
209	Community College	338,026,016	228,462,305	109,563,711	25,966,000	12,529,523	26,785,943	8,867,170	21,595,634	13,819,441
210	General Government Buildings	737,763,997	518,256,039	219,507,958	129,507,958	10,000,000	30,000,000	10,000,000	30,000,000	10,000,000
212	Parks, Preservation and Greenways	432,467,236	308,992,236	123,475,000	63,525,000	12,850,000	13,200,000	10,350,000	13,200,000	10,350,000
213	Schools	1,955,730,960	1,343,789,185	611,941,775	211,941,775	0	200,000,000	0	200,000,000	0
217	Land Preservation	85,925,826	65,464,137	20,461,689	7,541,689	0	6,460,000	0	6,460,000	0
218	Community Improvements	308,133,596	258,933,596	49,200,000	24,700,000	3,300,000	7,300,000	3,300,000	7,300,000	3,300,000
220	Fire Department Buildings	86,264,229	58,014,229	28,250,000	20,250,000	1,000,000	2,500,000	1,000,000	2,500,000	1,000,000
221	Waterway Improvement Fund	232,714,860	153,427,356	79,287,504	29,287,504	2,000,000	22,000,000	2,000,000	22,000,000	2,000,000
230	Police Department Buildings	33,000,000	20,400,000	12,600,000	9,600,000	0	1,500,000	0	1,500,000	0
TOTAL:		10,646,376,490	7,416,236,183	3,230,140,307	1,376,544,596	64,179,523	844,959,943	60,517,170	843,469,634	40,469,441

SOURCE OF FUNDING SUMMARY

CAPITAL BUDGET FY 2024

CAPITAL IMPROVEMENT PROGRAM FY 2025 - FY 2029

Stage 3

	TOTAL FOR 6 YR PROGRAM	BUDGET YEAR 2024	FIVE YEAR CAPITAL IMPROVEMENT PROGRAM					
			FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	
METROPOLITAN DISTRICT FUND								
CPI - NON COUNTY FUNDS								
9229R - STATE AID	5,000,000	2,500,000	2,500,000	0	0	0	0	
TOTAL CPI - NON COUNTY FUNDS	5,000,000	2,500,000	2,500,000	0	0	0	0	
METRO - COUNTY FUNDS								
9351R - METRO CONSTRUCTION FUND	113,000,000	15,000,000	20,000,000	22,000,000	25,000,000	31,000,000		0
9451R - METRO BONDS	1,540,242,000	683,414,000	0	428,414,000	0	428,414,000		0
9459R - REALLOCATED METRO BONDS	9,100,000	9,100,000	0	0	0	0		0
9645R - METRO DEBT PREMIUM	26,055,336	26,055,336	0	0	0	0		0
TOTAL METRO - COUNTY FUNDS	1,688,397,336	733,569,336	20,000,000	450,414,000	25,000,000	459,414,000		0
METRO - NON COUNTY FUNDS								
9674R - HOWARD COUNTY	12,000,000	4,000,000	0	4,000,000	0	4,000,000		0
9675R - ANNE ARUNDEL COUNTY	6,000,000	2,000,000	0	2,000,000	0	2,000,000		0
9680R - MD WATER QUALITY REV LOAN	27,000,000	9,000,000	0	9,000,000	0	9,000,000		0
9683R - BWI AIRPORT	900,000	300,000	0	300,000	0	300,000		0
TOTAL METRO - NON COUNTY FUNDS	45,900,000	15,300,000	0	15,300,000	0	15,300,000		0
TOTAL METRO SYSTEMS	1,739,297,336	751,369,336	22,500,000	465,714,000	25,000,000	474,714,000		0

SOURCE OF FUNDING SUMMARY

CAPITAL BUDGET FY 2024

CAPITAL IMPROVEMENT PROGRAM FY 2025 - FY 2029

Stage 3

	TOTAL FOR 6 YR PROGRAM	BUDGET YEAR 2024	FIVE YEAR CAPITAL IMPROVEMENT PROGRAM					
			FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	
CPI - COUNTY FUNDS								
9331R - GENERAL FUNDS	251,412,314	169,912,314	16,300,000	16,300,000	16,300,000	16,300,000	16,300,000	
9339R - REALLOCATED GENERAL FUNDS	6,400,000	6,400,000	0	0	0	0	0	
9441R - CURRENT/FUTURE G O BONDS	1,005,810,000	338,870,000	0	333,940,000	0	333,000,000	0	
9449R - REALLOCATED G O BONDS	2,746,230	2,746,230	0	0	0	0	0	
9640R - DEBT PREMIUM	7,999,877	7,999,877	0	0	0	0	0	
9670R - AGRICULTURAL PRES TAX	1,380,000	460,000	0	460,000	0	460,000	0	
9671R - LOCAL OPEN SPACE WAIVER FEE	2,100,000	350,000	350,000	350,000	350,000	350,000	350,000	
9690R - REFORESTATION WAIVER FEE	150,000	150,000	0	0	0	0	0	
TOTAL CPI - COUNTY FUNDS	1,277,998,421	526,888,421	16,650,000	351,050,000	16,650,000	350,110,000	16,650,000	
CPI - NON COUNTY FUNDS								
9119R - FEDERAL/STATE AID	23,862,900	15,422,900	0	6,340,000	0	2,100,000	0	
9224R - PROGRAM OPEN SPACE	62,900,000	12,900,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	
9229R - STATE AID	116,831,650	64,613,939	15,029,523	9,905,943	8,867,170	4,595,634	13,819,441	
9560R - DEVELOPERS RESPONSIBILITY	3,300,000	1,100,000	0	1,100,000	0	1,100,000	0	
9677R - STUDENT FEES	750,000	750,000	0	0	0	0	0	
9678R - DONATIONS	600,000	200,000	0	200,000	0	200,000	0	
9679R - OTHER	4,600,000	3,300,000	0	650,000	0	650,000	0	
TOTAL CPI - NON COUNTY FUNDS	212,844,550	98,286,839	25,029,523	28,195,943	18,867,170	18,645,634	23,819,441	
TOTAL CONSOLIDATED PUBLIC IMPROVEMENT FUND	1,490,842,971	625,175,260	41,679,523	379,245,943	35,517,170	368,755,634	40,469,441	
GRAND TOTAL	3,230,140,307	1,376,544,596	64,179,523	844,959,943	60,517,170	843,469,634	40,469,441	

**Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

Sewer System

201P077 - Main Relining, Rehab & Replacement

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	87,300	20,000	87,800	25,000	96,800	0
Planning Board	80,800	20,000	93,800	31,000	96,800	0
Difference	6,500	0	(6,000)	(6,000)	0	0

201P090 - Miscellaneous System Improvements

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	21,255	0	20,000	0	87,000	0
Planning Board	20,000	0	20,000	0	87,000	0
Difference	1,255	0	0	0	0	0

201P104 - Gunpowder Relief Sewer

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	111,500	0	0	0	0	0
Planning Board	27,000	0	0	0	0	0
Difference	84,500	0	0	0	0	0

201P105 - Redhouse Run Interceptor Relief Sewer

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	18,300	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	18,300	0	0	0	0	0

201P106 - Gunpowder To White Marsh System Improvement

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	205,500	0	0	0	0	0
Planning Board	138,000	0	0	0	0	0
Difference	67,500	0	0	0	0	0

201P506 - Perry Hall Manor Sewer Extension

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	7,500	2,500	0	0	0	0
Planning Board	5,000	2,500	2,500	0	0	0
Difference	2,500	0	(2,500)	0	0	0

Water System

**Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

203P012 - Pikesville Fourth Zone

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	16,100	0	0	0	0	0
Planning Board	7,000	0	0	0	0	0
Difference	9,100	0	0	0	0	0

Storm Drains

204P007 - Resilience And Sustainability

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	3,308	0	1,400	0	1,400	0
Planning Board	1,400	0	1,400	0	1,400	0
Difference	1,908	0	0	0	0	0

204P011 - Energy And Sustainability Programs

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	1,175	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	1,175	0	0	0	0	0

Streets and Highways

205P002 - Street Rehabilitation

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	8,459	0	3,134	0	3,134	0
Planning Board	5,134	0	3,134	0	3,134	0
Difference	3,325	0	0	0	0	0

205P018 - Traffic Calming

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	2,550	0	800	0	800	0
Planning Board	800	0	800	0	800	0
Difference	1,750	0	0	0	0	0

205P133 - Roadway Resurfacing

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	24,996	0	23,016	0	23,016	0
Planning Board	22,996	0	23,016	0	23,016	0
Difference	2,000	0	0	0	0	0

**Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

205P301 - Curbs, Gutters, And Sidewalks

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	8,950	0	8,500	0	8,500	0
Planning Board	8,500	0	8,500	0	8,500	0
Difference	450	0	0	0	0	0

205P458 - Traffic Signals

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	2,100	0	1,500	0	1,500	0
Planning Board	1,500	0	1,500	0	1,500	0
Difference	600	0	0	0	0	0

205P500 - Bikeways & Pedestrian Access

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	2,305	0	1,400	0	1,400	0
Planning Board	1,400	0	1,400	0	1,400	0
Difference	905	0	0	0	0	0

205P501 - Street Lights

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	850	0	400	0	400	0
Planning Board	400	0	400	0	400	0
Difference	450	0	0	0	0	0

205P502 - Windsor Mill Road

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	500	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	500	0	0	0	0	0

205P504 - Ingleside Avenue

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	250	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	250	0	0	0	0	0

205P505 - Pikesville Pedestrian Improvements

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	1,500	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	1,500	0	0	0	0	0

Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County Planning Board

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

205P506 - Complete Streets

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	1,000	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	1,000	0	0	0	0	0

205P507 - Traffic Safety Initiatives And Studies

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	500	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	500	0	0	0	0	0

205P508 - Utilities Consolidation And Transportation Facility Creation

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	1,687	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	1,687	0	0	0	0	0

Bridges, Culverts and Grade Separations

207P002 - Minor Bridge Repair

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	7,675	0	6,375	0	6,375	0
Planning Board	7,375	0	6,375	0	6,375	0
Difference	300	0	0	0	0	0

Refuse Disposal

208P002 - Texas Landfill/resource Recovery Area

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	75	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	75	0	0	0	0	0

208P003 - Western Acceptance Facility

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	500	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	500	0	0	0	0	0

Community College

Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County Planning Board

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

209P002 - Stormwater Management

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	953	1,045	1,467	0	901	0
Planning Board	2,000	0	850	0	1,425	0
Difference	(1,047)	1,045	617	0	(524)	0

209P007 - Roof Repair/replacement

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	1,601	681	1,100	0	2,100	490
Planning Board	2,182	685	2,025	0	1,100	0
Difference	(581)	(5)	(925)	0	1,000	490

209P100 - Capital Maintenance & Renovations

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	3,750	0	3,500	0	3,500	0
Planning Board	1,894	0	3,500	0	3,500	0
Difference	1,857	0	0	0	0	0

209P102 - Asbestos Abatement

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	25	0	25	0	25	0
Planning Board	50	0	25	0	25	0
Difference	(25)	0	0	0	0	0

209P103 - Catonsville-renovations/additions

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	15,321	10,124	5,925	0	5,610	0
Planning Board	22,613	3,606	2,806	0	12,098	0
Difference	(7,292)	6,518	3,119	0	(6,488)	0

209P104 - Essex - Renovations/additions

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	150	0	12,169	1,886	4,180	13,329
Planning Board	0	0	12,665	0	15,315	0
Difference	150	0	(496)	1,886	(11,135)	13,329

209P105 - Dundalk - Renovations/additions

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	3,521	0	275	0	2,955	0
Planning Board	2,938	0	625	0	6,355	0
Difference	584	0	(350)	0	(3,400)	0

**Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County
Planning Board
(In Thousands)**

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

209P106 - Power Plant Modernization - All

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	620	680	2,300	6,981	2,300	0
Planning Board	350	350	5,700	0	2,300	0
Difference	270	330	(3,400)	6,981	0	0

General Government Buildings

210P018 - Enhanced Productivity Thru Technology

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	12,435	9,000	9,000	9,000	9,000	9,000
Planning Board	9,000	9,000	9,000	9,000	9,000	9,000
Difference	3,435	0	0	0	0	0

210P036 - New Buildings, Repair, Renovations, Minor Addns

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	79,754	0	16,750	0	16,750	0
Planning Board	16,750	0	16,750	0	16,750	0
Difference	63,004	0	0	0	0	0

210P069 - Revenue Authority Capital Projects And Maintenance

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	1,500	1,000	1,000	1,000	1,000	1,000
Planning Board	1,000	1,000	1,000	1,000	1,000	1,000
Difference	500	0	0	0	0	0

210P601 - Library Capital Maintenance & Renovations

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	12,000	0	1,950	0	1,950	0
Planning Board	5,000	0	1,950	0	1,950	0
Difference	7,000	0	0	0	0	0

210P602 - Lansdowne Library

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	12,000	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	12,000	0	0	0	0	0

**Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

210P603 - Essex Library

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	6,000	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	6,000	0	0	0	0	0

210P701 - Senior Center Capital Improvements

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	5,234	0	1,000	0	1,000	0
Planning Board	1,000	0	1,000	0	1,000	0
Difference	4,234	0	0	0	0	0

210P708 - North County Senior Center

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	285	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	285	0	0	0	0	0

**Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

Parks, Preservation and Greenways

212P016 - Neighborspace

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	100	100	100	100	100	100
Planning Board	200	0	200	0	200	0
Difference	(100)	100	(100)	100	(100)	100

212P301 - Recreation Facility Renovations

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	7,075	0	1,100	0	1,100	0
Planning Board	1,100	0	1,100	0	1,100	0
Difference	5,975	0	0	0	0	0

212P302 - Athletic Field Construction/renovation

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	5,950	850	1,500	850	1,500	850
Planning Board	1,450	0	1,650	0	1,650	0
Difference	4,500	850	(150)	850	(150)	850

212P307 - Community/neighborhood Park Dvlpmnt

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	37,850	6,600	4,850	4,100	4,850	4,100
Planning Board	12,450	2,500	7,050	0	7,050	0
Difference	25,400	4,100	(2,200)	4,100	(2,200)	4,100

212P309 - Greenways/stream Valleys/trails Dvlp.

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	525	300	525	300	525	300
Planning Board	625	0	625	0	625	0
Difference	(100)	300	(100)	300	(100)	300

212P601 - Park & Recreation Facility Acquisition

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	10,300	5,000	5,100	5,000	5,100	5,000
Planning Board	7,100	0	7,300	0	7,300	0
Difference	3,200	5,000	(2,200)	5,000	(2,200)	5,000

**Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County
Planning Board
(In Thousands)**

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

212P755 - Park & Recreation Center Accessibility

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	1,725	0	25	0	25	0
Planning Board	25	0	25	0	25	0
Difference	1,700	0	0	0	0	0

Schools

213P004 - Fuel Tank Replacements

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	69	0	250	0	250	0
Planning Board	250	0	250	0	250	0
Difference	(181)	0	0	0	0	0

213P011 - Ada Alterations

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	177	0	750	0	750	0
Planning Board	750	0	750	0	750	0
Difference	(573)	0	0	0	0	0

213P116 - Kitchen Equipment Upgrades

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	1,305	0	2,000	0	2,000	0
Planning Board	1,500	0	2,000	0	2,000	0
Difference	(195)	0	0	0	0	0

213P117 - Transportation Improvements

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	0	0	2,000	0	2,000	0
Planning Board	1,500	0	2,000	0	2,000	0
Difference	(1,500)	0	0	0	0	0

213P141 - Ne Area Middle School

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	5,750	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	5,750	0	0	0	0	0

Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County Planning Board

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

213P200 - High Schools New, Systemic Renov., Mods. And Addns.

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	88,790	0	150,000	0	100,000	0
Planning Board	150,000	0	150,000	0	100,000	0
Difference	(61,210)	0	0	0	0	0

213P204 - Nw Area New Construction, Additions, And Renovations

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	294	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	294	0	0	0	0	0

213P210 - Lansdowne High School - Replacement

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	648	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	648	0	0	0	0	0

213P665 - Major Maintenance

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	76,166	0	18,000	0	68,000	0
Planning Board	26,000	0	18,000	0	68,000	0
Difference	50,166	0	0	0	0	0

213P666 - Alterations And Code Updates

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	0	0	2,000	0	2,000	0
Planning Board	2,000	0	2,000	0	2,000	0
Difference	(2,000)	0	0	0	0	0

213P671 - Roof Rehabilitation

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	38,567	0	20,000	0	20,000	0
Planning Board	15,000	0	20,000	0	20,000	0
Difference	23,567	0	0	0	0	0

213P672 - Site Improvements

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	175	0	5,000	0	5,000	0
Planning Board	3,000	0	5,000	0	5,000	0
Difference	(2,825)	0	0	0	0	0

**Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

Land Preservation

217P001 - Agriculture Preservation

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	5,000	0	6,360	0	6,360	0
Planning Board	5,360	0	6,360	0	6,360	0
Difference	(360)	0	0	0	0	0

217P002 - Rural Legacy

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	2,542	0	100	0	100	0
Planning Board	100	0	100	0	100	0
Difference	2,442	0	0	0	0	0

Community Improvements

218P100 - Countywide Improvements

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	21,400	0	4,000	0	4,000	0
Planning Board	4,000	0	4,000	0	4,000	0
Difference	17,400	0	0	0	0	0

Fire Department Buildings

220P045 - Volunteer Fire Co Grant Fund

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	1,750	1,000	1,000	1,000	1,000	1,000
Planning Board	1,000	1,000	1,000	1,000	1,000	1,000
Difference	750	0	0	0	0	0

220P046 - Sparrows Point Fire Station And Police Substation

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	9,000	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	9,000	0	0	0	0	0

220P054 - Fire Facility Capital Improvements

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	0	0	1,500	0	1,500	0
Planning Board	2,000	0	1,500	0	1,500	0
Difference	(2,000)	0	0	0	0	0

**Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County
Planning Board
(In Thousands)**

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

220P069 - Catonsville Fire Station

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	9,500	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	9,500	0	0	0	0	0

Waterway Improvement Fund

221P106 - Lower Gunpowder Watershed Restoration

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	0	0	200	0	200	0
Planning Board	200	0	200	0	200	0
Difference	(200)	0	0	0	0	0

221P110 - Patapsco Watershed Restoration

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	0	0	150	0	150	0
Planning Board	150	0	150	0	150	0
Difference	(150)	0	0	0	0	0

221P111 - Gwynns Falls Watershed Restoration

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	0	0	215	0	215	0
Planning Board	215	0	215	0	215	0
Difference	(215)	0	0	0	0	0

221P112 - Jones Falls Watershed Restoration

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	0	0	350	0	350	0
Planning Board	350	0	350	0	350	0
Difference	(350)	0	0	0	0	0

221P200 - Environmental Management

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	0	0	610	0	610	0
Planning Board	610	0	610	0	610	0
Difference	(610)	0	0	0	0	0

Modifications to the FY 2024 Capital Budget and Program Recommendations of the Baltimore County Planning Board

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2024 Capital Budget and Program.

221P400 - Stormwater - Restoration And Retrofit

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	24,605	2,000	17,500	2,000	17,500	2,000
Planning Board	17,500	2,000	17,500	2,000	17,500	2,000
Difference	7,105	0	0	0	0	0

221P401 - Stormwater - Planning & Monitoring

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	2,033	0	1,500	0	1,500	0
Planning Board	1,500	0	1,500	0	1,500	0
Difference	533	0	0	0	0	0

221P402 - Stormwater - Sustainability

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	2,275	0	1,000	0	1,000	0
Planning Board	1,000	0	1,000	0	1,000	0
Difference	1,275	0	0	0	0	0

221P900 - Community Conservation Wtrway Imprvmts

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	0	0	100	0	100	0
Planning Board	100	0	100	0	100	0
Difference	(100)	0	0	0	0	0

Police Department Buildings

230P013 - Police Facility Capital Improvements

Recommendation	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Executive	5,200	0	1,500	0	1,500	0
Planning Board	2,000	0	1,500	0	1,500	0
Difference	3,200	0	0	0	0	0

NOTE: Below is a list of capital projects created during the County Executive's Recommended Stage of the Capital budget and do not appear in this report. For details of the project and budget amounts, please see the corresponding project page within the FY 2024 Capital Budget Supporting Detail Book.

- 204P011 - Energy and Sustainability Programs
- 205P506 - Complete Streets
- 205P507 - Traffic Safety Initiatives and Studies
- 205P508 - Utilities Consolidation and Transportation Facility Creation
- 218P036 - Housing Opportunities
- 210P602 - Lansdowne Library Replacement
- 210P603 - Essex Library Replacement
- 230P021 - Essex Precinct Replacement

GENERAL FUND CONTRIBUTION TO THE CAPITAL BUDGET

The FY 2024 Operating Budget includes General Fund contributions to the Capital Budget in programs entitled "Contribution to Capital Budget". The FY 2024 Capital Budget includes the following contributions:

001-035-3520	Contribution to Capital Budget	\$9,120,545
001-058-5801	Contribution to Capital Budget	\$160,791,769
TOTAL		\$169,912,314

CLASS OF PROJECTS	PROJECT NUMBER	PROJECT TITLE	AMOUNT
Storm Drains	204P007	Resilience And Sustainability	\$625,000
Storm Drains	204P011	Energy And Sustainability Programs	\$975,000
			\$1,600,000
Streets And Highways	205P002	Street Rehabilitation	\$6,075,000
Streets And Highways	205P018	Traffic Calming	\$1,750,000
Streets And Highways	205P133	Roadway Resurfacing	\$2,000,000
Streets And Highways	205P232	Rolling Road	\$2,000,000
Streets And Highways	205P301	Curbs, Gutters, And Sidewalks	\$450,000
Streets And Highways	205P458	Traffic Signals	\$600,000
Streets And Highways	205P500	Bikeways & Pedestrian Access	\$310,500
Streets And Highways	205P501	Street Lights	\$450,000
Streets And Highways	205P502	Windsor Mill Road	\$500,000
Streets And Highways	205P504	Ingleside Avenue	\$250,000
Streets And Highways	205P505	Pikesville Pedestrian Improvements	\$1,500,000
Streets And Highways	205P506	Complete Streets	\$1,000,000
Streets And Highways	205P507	Traffic Safety Initiatives And Studies	\$500,000
Streets And Highways	205P508	Utilities Consolidation And Transportation Facility Creation	\$1,687,434
			\$19,072,934
Bridges, Culverts And Grade Separations	207P002	Minor Bridge Repair	\$300,000
			\$300,000
Refuse Disposal	208P002	Texas Landfill/resource Recovery Area	\$75,000
Refuse Disposal	208P003	Western Acceptance Facility	\$500,000
			\$575,000
General Government Buildings	210P018	Enhanced Productivity Thru Technology	\$12,434,573
General Government Buildings	210P036	New Buildings, Repair, Renovations, Minor Addns	\$55,457,758
General Government Buildings	210P069	Revenue Authority Capital Projects And Maintenance	\$1,500,000
General Government Buildings	210P701	Senior Center Capital Improvements	\$4,234,000
General Government Buildings	210P708	North County Senior Center	\$285,000
			\$73,911,331
Parks, Preservation And Greenways	212P301	Recreation Facility Renovations	\$5,675,000
Parks, Preservation And Greenways	212P302	Athletic Field Construction/renovation	\$4,500,000
Parks, Preservation And Greenways	212P307	Community/neighborhood Park Dvlpmnt	\$23,800,000
Parks, Preservation And Greenways	212P601	Park & Recreation Facility Acquisition	\$2,500,000
Parks, Preservation And Greenways	212P755	Park & Recreation Center Accessibilty	\$1,700,000
			\$38,175,000

GENERAL FUND CONTRIBUTION TO THE CAPITAL BUDGET

CLASS OF PROJECTS	PROJECT NUMBER	PROJECT TITLE	AMOUNT
Schools	213P200	High Schools New, Systemic Renov., Mods. And Addns.	\$9,020,545
Schools	213P672	Site Improvements	\$100,000
			\$9,120,545
Community Improvements	218P036	Housing Opportunities Fund	\$3,300,000
Community Improvements	218P100	Countywide Improvements	\$12,150,000
			\$15,450,000
Fire Department Buildings	220P045	Volunteer Fire Co Grant Fund	\$1,750,000
			\$1,750,000
Waterway Improvement Fund	221P400	Stormwater - Restoration And Retrofit	\$5,600,000
Waterway Improvement Fund	221P401	Stormwater - Planning & Monitoring	\$532,504
Waterway Improvement Fund	221P402	Stormwater - Sustainability	\$625,000
			\$6,757,504
Police Department Buildings	230P013	Police Facility Capital Improvements	\$3,200,000
			\$3,200,000
Total Contribution to the Capital Budget:			\$169,912,314

PAYGO CONTRIBUTION TO THE CAPITAL BUDGET

Beginning in FY 2014, Pay-As-You-Go (PAYGO) funds is defined to include funding provided to the Capital Budget from a variety of sources which would offset the need to issue debt. The FY 2024 Capital Budget includes Pay-As-You-Go (PAYGO) from the following sources:

160,791,769	Contributions to Capital Budget 001-058-5801
9,120,545	Contributions to Capital Budget 001-035-3520
3,999,877	Debt Premium
460,000	Agricultural Transfer Tax
350,000	Local Open Space Waiver Fees
150,000	Reforestation Waiver Fees

CLASS OF PROJECTS	NUMBER	PROJECT TITLE	AMOUNT
Storm Drains	204P007	Resilience And Sustainability	\$625,000
Storm Drains	204P011	Energy And Sustainability Programs	\$975,000
			\$1,600,000
Streets And Highways	205P002	Street Rehabilitation	\$6,075,000
Streets And Highways	205P018	Traffic Calming	\$1,750,000
Streets And Highways	205P133	Roadway Resurfacing	\$2,000,000
Streets And Highways	205P232	Rolling Road	\$2,000,000
Streets And Highways	205P301	Curbs, Gutters, And Sidewalks	\$450,000
Streets And Highways	205P458	Traffic Signals	\$600,000
Streets And Highways	205P500	Bikeways & Pedestrian Access	\$310,500
Streets And Highways	205P501	Street Lights	\$450,000
Streets And Highways	205P502	Windsor Mill Road	\$500,000
Streets And Highways	205P504	Ingleside Avenue	\$250,000
Streets And Highways	205P505	Pikesville Pedestrian Improvements	\$1,500,000
Streets And Highways	205P506	Complete Streets	\$1,000,000
Streets And Highways	205P507	Traffic Safety Initiatives And Studies	\$500,000
Streets And Highways	205P508	Utilities Consolidation And Transportation Facility Creation	\$1,687,434
			\$19,072,934
Bridges, Culverts And Grade Separations	207P002	Minor Bridge Repair	\$300,000
			\$300,000
Refuse Disposal	208P002	Texas Landfill/resource Recovery Area	\$75,000
Refuse Disposal	208P003	Western Acceptance Facility	\$500,000
			\$575,000
General Government Buildings	210P018	Enhanced Productivity Thru Technology	\$12,434,573
General Government Buildings	210P036	New Buildings, Repair, Renovations, Minor Addns	\$59,457,635
General Government Buildings	210P069	Revenue Authority Capital Projects And Maintenance	\$1,500,000
General Government Buildings	210P701	Senior Center Capital Improvements	\$4,234,000
General Government Buildings	210P708	North County Senior Center	\$285,000
			\$77,911,208
Parks, Preservation And Greenways	212P016	Neighborspace	\$100,000
Parks, Preservation And Greenways	212P301	Recreation Facility Renovations	\$5,675,000
Parks, Preservation And Greenways	212P302	Athletic Field Construction/renovation	\$4,500,000
Parks, Preservation And Greenways	212P307	Community/neighborhood Park Dvlpmnt	\$24,050,000
Parks, Preservation And Greenways	212P601	Park & Recreation Facility Acquisition	\$2,500,000
Parks, Preservation And Greenways	212P755	Park & Recreation Center Accessibility	\$1,700,000
			\$38,525,000

PAYGO CONTRIBUTION TO THE CAPITAL BUDGET

CLASS OF PROJECTS	NUMBER	PROJECT TITLE	AMOUNT
Schools	213P200	High Schools New, Systemic Renov., Mods. And Addns.	\$9,020,545
Schools	213P672	Site Improvements	\$100,000
			\$9,120,545
Land Preservation	217P001	Agriculture Preservation	\$460,000
			\$460,000
Community Improvements	218P035	Economic Develop Financing Fund	\$3,300,000
Community Improvements	218P100	Countywide Improvements	\$12,150,000
			\$15,450,000
Fire Department Buildings	220P045	Volunteer Fire Co Grant Fund	\$1,750,000
			\$1,750,000
Waterway Improvement Fund	221P400	Stormwater - Restoration And Retrofit	\$5,600,000
Waterway Improvement Fund	221P401	Stormwater - Planning & Monitoring	\$532,504
Waterway Improvement Fund	221P402	Stormwater - Sustainability	\$775,000
			\$6,907,504
Police Department Buildings	230P013	Police Facility Capital Improvements	\$3,200,000
			\$3,200,000
Total Contribution to the Capital Budget:			\$174,872,191

BALTIMORE COUNTY, MARYLAND
FY 2024 CAPITAL BUDGET SUMMARY
DISTRIBUTION OF GENERAL OBLIGATION BOND FUNDS

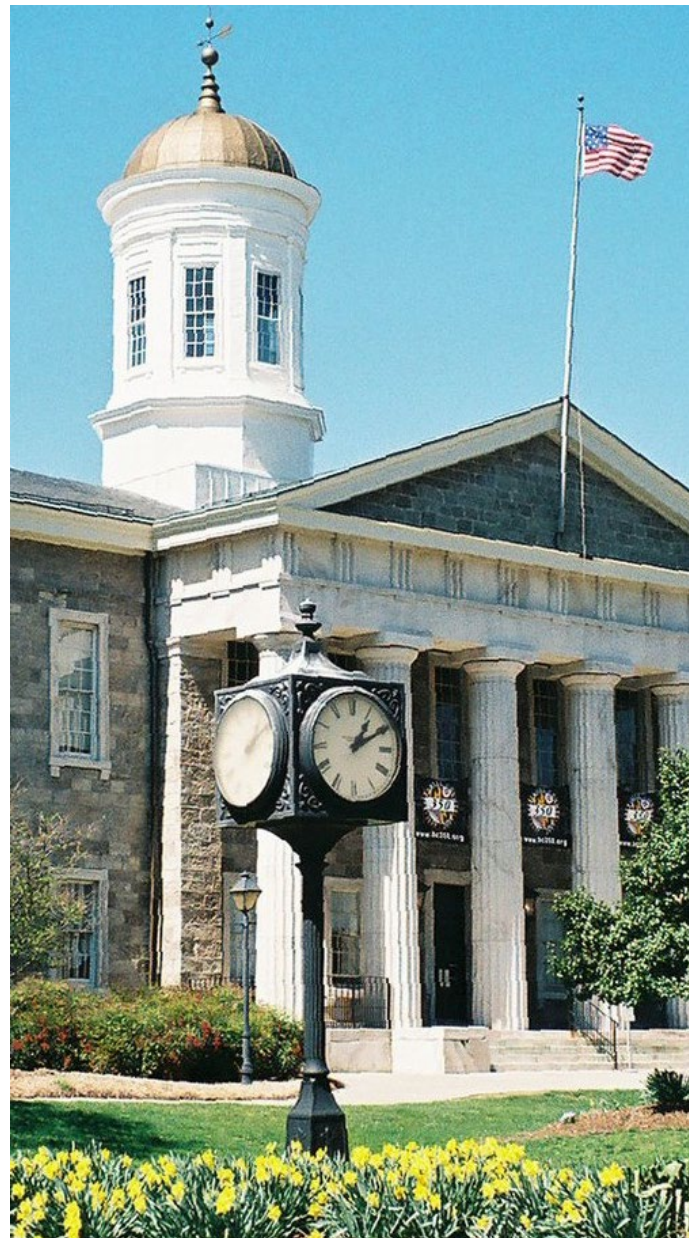
Bonds are borrowed funds. "General Obligation" means that the redemption of bonds and payment of interest is guaranteed by the full faith and credit and unlimited taxing power of the County. Before these bonds may be issued, they must be approved at a referendum held in each election year, approved by the County Council as a funding source in the budget year and further approved at the time of actual issuance by a bond ordinance. Bonds are the primary source of capital funding for non-Metropolitan District projects.

REFERENDUM ELECTION DATE: November 3, 2022 for inclusion in FY 2024

FUND	FUND NAME	CLASS	CLASS NAME	AMOUNT
210	Public Works	204	Storm Drains	\$6,850,000
210	Public Works	205	Streets And Highways	\$41,955,000
210	Public Works	207	Bridges, Culverts And Grade Separations	\$8,515,000
				<hr/> \$57,320,000
246	Refuse Disposal	208	Refuse Disposal	<hr/> \$5,000,000
209	Community College	209	Community College	<hr/> \$18,500,000
241	General Government Buildings	210	General Government Buildings	\$23,050,000
241	General Government Buildings	220	Fire Department Buildings	\$2,000,000
241	General Government Buildings	230	Police Department Buildings	\$2,000,000
				<hr/> \$27,050,000
242	Recreation and Parks	212	Parks, Preservation And Greenways	<hr/> \$2,000,000
211	Schools	213	Schools	<hr/> \$200,000,000
248	Land Preservation	217	Land Preservation	<hr/> \$5,000,000
249	Community Improvements	218	Community Improvements	<hr/> \$4,000,000
247	Waterway Improvement Program	221	Waterway Improvement Fund	<hr/> \$20,000,000
TOTAL GENERAL OBLIGATION BONDS:				<hr/> \$338,870,000

EXHIBITS

-
- **Exhibit A** Assessable Basis
 - **Exhibit B** Operating Revenues and Other Financing Sources
 - **Exhibit C** Summary of Operating Budgets
 - **Exhibit D** General Obligation Debt Outstanding
 - **Exhibit E** Metropolitan District Debt Outstanding
 - **Exhibit F** Government-Wide Summary of Funds
 - **Exhibit G** Unappropriated Fund Balance: Special Funds
 - **Exhibit H** Preliminary Unappropriated Fund Balance: General Funds
 - **Exhibit I** Operating Budget Objects of Expenditure
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EXHIBIT "A"
ASSESSABLE BASIS AND ESTIMATED COLLECTION
REAL AND PERSONAL PROPERTY

	FISCAL YEAR 2022		FISCAL YEAR 2023		FISCAL YEAR 2024	
	Assessable Basis	Real @ \$1.10 & Personal @ \$2.75	Assessable Basis	Real @ \$1.10 & Personal @ \$2.75	Assessable Basis	Real @ \$1.10 & Personal @ \$2.75
REAL PROPERTY						
Annual Assessment	92,503,467,727	1,017,538,145	95,905,028,545	1,054,955,314	99,757,941,273	1,097,337,354
New Construction Subject to						
Three Quarter Year Taxation	93,750,000	1,031,250	93,750,000	1,031,250	93,750,000	1,031,250
Half Year Taxation	75,000,000	825,000	75,000,000	825,000	75,000,000	825,000
One Quarter Year Taxation	<u>25,000,000</u>	<u>275,000</u>	<u>25,000,000</u>	<u>275,000</u>	<u>25,000,000</u>	<u>275,000</u>
TOTAL - Real Property	92,697,217,727	1,019,669,395	96,098,778,545	1,057,086,564	99,951,691,273	1,099,468,604
PERSONAL PROPERTY						
Unincorporated Business	59,468,727	1,635,390	63,056,364	1,734,050	63,056,364	1,734,050
Railroads	20,218,073	555,997	21,904,000	602,360	22,250,000	611,875
Public Utilities	1,882,103,818	51,757,855	1,883,962,000	51,808,955	2,025,088,000	55,689,920
Ordinary Business Corporation	<u>2,201,246,655</u>	<u>60,534,283</u>	<u>1,872,216,364</u>	<u>51,485,950</u>	<u>1,980,973,200</u>	<u>54,476,763</u>
TOTAL - Personal Property	4,163,037,273	114,483,525	3,841,138,727	105,631,315	4,091,367,564	112,512,608
TOTAL - REAL & PERSONAL	96,860,255,000	1,134,152,920	99,939,917,273	1,162,717,879	104,043,058,836	1,211,981,212

* Estimated Yield from a one cent tax on real property and 2.5 cents on personal property -

\$10,227,195

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2022, 2023 and 2024

SOURCE	FY 2022 ACTUALS	FY 2023 ESTIMATE	FY 2024 BUDGET
GENERAL FUNDS			
TAXES			
REAL AND PERSONAL PROPERTY TAXES			
Discounts Allowed On Taxes	(5,980,324)	(6,166,679)	(6,166,679)
Heavy Equipment Tax	1,534,089	1,400,000	1,400,000
Interest Paid On Refund Taxes	(411,761)	(455,000)	(455,000)
Ordinary Bus Corp	60,534,283	51,485,950	54,476,763
Payment In Lieu Of Prop Tax	2,262,904	-	-
Penalties/Interest Deliq Taxes	4,490,532	2,115,148	2,115,148
Personal Property Tax	1,635,274	1,734,050	1,734,050
Public Utilities	51,757,855	55,113,135	55,689,920
Railroads	555,997	608,823	611,875
Real Estate Property Taxes	1,014,000,969	1,032,179,448	1,087,689,840
Real Property Tax Credits	4,323,859	(15,187,373)	(10,136,176)
TOTAL -REAL AND PERSONAL PROPERTY TAXES	\$1,134,703,676	\$1,122,827,502	\$1,186,959,741
INCOME TAXES			
County Income Tax	953,515,844	1,083,663,715	1,009,131,742
TOTAL -INCOME TAXES	\$953,515,844	\$1,083,663,715	\$1,009,131,742
SALES & SERVICE TAXES			
911 Fee	7,297,549	9,300,000	9,300,000
Admissions Tax	3,947,391	5,750,000	5,750,000
Amusement Device	521,868	410,000	350,000
Cable Television Franchise	11,294,790	14,370,321	14,370,321
Cell Phone Tax	3,854,496	3,800,000	3,800,000
County Recordation Tax	54,724,704	35,340,000	19,565,883
County Title Transfer Tax	124,083,698	80,910,000	41,121,896
Motel & Hotel Occupancy	12,084,004	11,500,000	11,500,000
Public Utilities Electricity	11,261,552	12,740,000	12,740,000
Public Utilities Telephone	7,147,631	6,800,000	6,800,000
TOTAL -SALES & SERVICE TAXES	\$236,217,683	\$180,920,321	\$125,298,100
TOTAL - TAXES	\$2,324,437,203	\$2,387,411,538	\$2,321,389,583
Charges For Services			
Ash Acceptance Fees	1,345,672	1,359,792	1,386,988

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2022, 2023 and 2024

Charges For Services	5,296,555	6,345,642	6,237,615
Eating/Drinking/Estab Inspect	2,060,202	1,000,000	1,450,000
EMS Transport Fees	32,634,770	47,912,527	47,912,524
Fire Prevention Fees	666,482	600,000	600,000
Juror Fees	227,820	785,000	1,200,000
Lien Certificates	1,877,536	1,900,000	1,900,000
Recyclable Materials	12,718,127	6,950,000	4,742,100
Sanitary Landfill Charges	19,598,817	18,960,000	19,339,200
Zoning Service Fees	468,389	240,000	300,000
TOTAL -Charges For Services	\$76,894,370	\$86,052,961	\$85,068,427
Fines & Forfeitures			
Fees	888,804	25,000	25,000
Fines	4,212,389	3,695,192	3,687,500
Forfeitures	174,759	100,000	100,000
TOTAL -Fines & Forfeitures	\$5,275,952	\$3,820,192	\$3,812,500
Interest On Investments			
Investment Income	1,806,974	41,641,000	44,893,000
TOTAL -Interest On Investments	\$1,806,974	\$41,641,000	\$44,893,000
Intergovernmental			
Federal	2,301,045	5,064,118	3,613,659
Highway User Revenues	8,077,530	9,544,288	11,540,746
Program Income	-	156,000	165,000
Sale Of Surplus Property	139,267	-	-
State	25,657,408	37,928,126	38,490,125
State Shared Revenue	2,129,315	2,123,331	2,101,500
TOTAL -Intergovernmental	\$38,304,565	\$54,815,863	\$55,911,030
Licenses And Permits			
Business License	37,151	48,640	42,000
Business Permits	280,817	263,204	263,000
Construction Permits	3,785,928	3,274,900	3,245,400
Event Permits	17,516	17,250	17,250
Miscellaneous License	631,350	700,000	710,000
Miscellaneous Permits	33,797	33,600	33,600
Special License	19,945	15,000	15,000
Trade Licenses	273,057	198,000	198,000

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2022, 2023 and 2024

	TOTAL -Licenses And Permits	\$5,079,560	\$4,550,594	\$4,524,250
Miscellaneous				
Cash Over & Short		66,876	50,277	50,200
County Facilities Rent Income		5,161,590	5,000,000	5,000,000
Fringe Benefits/Indirect Cost		7,271,287	8,000,000	8,000,000
Miscellaneous Receipts		4,204,307	30,369,897	4,702,952
Other Miscellaneous		-	50,000	-
Reimbursements From Other Fund		8,119,200	-	-
Sale Of Surplus Property		-	150,000	102,500
	TOTAL -Miscellaneous	\$24,823,261	\$43,620,174	\$17,855,652
New Revenue Account				
- Fund Balance		(172,475,000)	29,970,981	166,266,693
	TOTAL -New Revenue Account	(\$172,475,000)	\$29,970,981	\$166,266,693
Reimbursements from Other Funds				
Reimbursements From Other Fund		-	9,803,892	10,787,380
	TOTAL -Reimbursements from Other Funds	\$0	\$9,803,892	\$10,787,380
	TOTAL -GENERAL FUND(REVENUES PLUS SURPLUS)	\$2,304,146,885	\$2,661,687,195	\$2,710,508,515
SOURCE				
FY 2022 ACTUALS				
FY 2023 ESTIMATE				
FY 2024 BUDGET				
SPECIAL FUNDS				
ECONOMIC DEVELOPEMNT FUND				
- Fund Balance		(5,237,284)	-	-
Principal Repayment		482,094	-	-
Program Income		178,116	-	-
Reimbursements From Other Fund		8,836,192	11,230,583	690,000
	TOTAL -ECONOMIC DEVELOPEMNT FUND	\$4,259,118	\$11,230,583	\$690,000
HOUSING OPPORTUNITY FUND				
Reimbursements From Other Fund		-	-	19,300,000
	TOTAL -HOUSING OPPORTUNITY FUND	\$0	\$0	\$19,300,000
LIQUOR LICENSE FUND				
- Fund Balance		(78,164)	-	132,588
Business License		1,144,050	110,000	110,000
Fees		89,295	1,140,000	1,140,000
Reimbursements From Other Fund		(450,000)	(450,000)	(450,000)

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2022, 2023 and 2024

TOTAL -LIQUOR LICENSE FUND		\$705,181	\$800,000	\$932,588
NEGLECTED PROPERTY COMMUNITY FUND				
- Fund Balance	(1,337,043)	-	-	-
Program Income	1,552,767	1,500,000	1,500,000	1,500,000
Reimbursements From Other Fund	500,000	-	-	-
TOTAL -NEGLECTED PROPERTY COMMUNITY FUND	\$715,724	\$1,500,000	\$1,500,000	\$1,500,000
GIFT AND GRANTS				
Circuit Court				
FEDERAL AID	72,598	167,712	177,403	177,403
LOCAL SHARE	80,800	80,800	80,800	80,800
PROGRAM INCOME	163,730	50,000	50,000	50,000
STATE AID	1,861,127	2,480,858	2,542,262	2,542,262
TOTAL - CIRCUIT COURT	\$2,178,255	\$2,779,370	\$2,850,465	\$2,850,465
County Sheriff				
STATE AID	-	17,859	17,859	17,859
TOTAL - COUNTY SHERIFF	\$0	\$17,859	\$17,859	\$17,859
Department of Aging				
FEDERAL AID	3,989,245	6,635,088	6,293,801	6,293,801
LOCAL SHARE	1,294,962	1,545,347	1,505,311	1,505,311
PROGRAM INCOME	608,954	1,538,447	1,562,295	1,562,295
STATE AID	3,094,078	3,917,457	4,171,736	4,171,736
TOTAL - DEPARTMENT OF AGING	\$8,987,240	\$13,636,339	\$13,533,143	\$13,533,143
Department of Corrections				
PROGRAM INCOME	637,875	1,794,343	1,065,730	1,065,730
STATE AID	76,000	-	-	-
TOTAL - DEPARTMENT OF CORRECTIONS	\$713,875	\$1,794,343	\$1,065,730	\$1,065,730
Department of Economic and Workforce Development				
LOCAL SHARE	1,297,280	1,367,880	1,600,800	1,600,800
PROGRAM INCOME	214,605	112,300	590,000	590,000
STATE AID	46,535	112,000	200,000	200,000
TOTAL - DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT	\$1,558,420	\$1,592,180	\$2,390,800	\$2,390,800
Department of Environmental Protection and Sustainability				
LOCAL SHARE	495,650	-	-	-
PROGRAM INCOME	58,557	766,692	993,365	993,365
STATE AID	36,337	58,000	58,000	58,000
TOTAL - DEPARTMENT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY	\$590,544	\$824,692	\$1,051,365	\$1,051,365
Department of Health				
FEDERAL AID	20,227,851	69,557,740	65,820,260	65,820,260

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2022, 2023 and 2024

LOCAL SHARE	4,826,043	5,274,904	5,308,019
PROGRAM INCOME	435,120	2,058,200	1,874,238
STATE AID	12,330,818	89,459,021	31,600,572
TOTAL - DEPARTMENT OF HEALTH	\$37,819,831	\$166,349,865	\$104,603,089
Department of Housing and Community Development			
FEDERAL AID	5,171,782	8,789,980	9,860,144
PROGRAM INCOME	150,000	1,125,000	921,000
STATE AID	7,421,799	523,210	1,698,818
TOTAL - DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT	\$12,743,580	\$10,438,190	\$12,479,962
Department of Permits, Approvals and Inspections			
PROGRAM INCOME	99,375	500,000	500,000
TOTAL - DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS	\$99,375	\$500,000	\$500,000
Department of Public Works and Transportation			
FEDERAL AID	30,432	198,981	198,981
LOCAL SHARE	530,815	731,708	899,233
PROGRAM INCOME	254,781	15,130,000	15,025,000
STATE AID	395,785	416,408	419,724
TOTAL - DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION	\$1,211,813	\$16,477,097	\$16,542,938
Department of Recreation and Parks			
PROGRAM INCOME	2,127,595	4,688,242	4,675,495
STATE AID	56,155	125,835	127,573
TOTAL - DEPARTMENT OF RECREATION AND PARKS	\$2,183,750	\$4,814,077	\$4,803,068
Department of Social Services			
FEDERAL AID	3,040,811	5,646,878	4,897,488
LOCAL SHARE	492,117	518,050	1,855,395
PROGRAM INCOME	27,141	52,500	52,500
STATE AID	2,744,828	3,703,172	3,790,507
TOTAL - DEPARTMENT OF SOCIAL SERVICES	\$6,304,897	\$9,920,600	\$10,595,890
Emergency Communications Center			
STATE AID	1,753,006	6,600,950	21,300,048
TOTAL - EMERGENCY COMMUNICATIONS CENTER	\$1,753,006	\$6,600,950	\$21,300,048
Fire Department			
FEDERAL AID	1,563,031	1,109,834	598,596
LOCAL SHARE	594,367	1,006,100	38,500
PROGRAM INCOME	-	50,000	65,000
STATE AID	(18,215)	577,140	683,744
TOTAL - FIRE DEPARTMENT	\$2,139,183	\$2,743,074	\$1,385,840
Housing Office			
FEDERAL AID	59,776,286	89,138,145	91,506,254

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2022, 2023 and 2024

PROGRAM INCOME	6,175,685	-	-
STATE AID	-	100,000	100,000
TOTAL - HOUSING OFFICE	\$65,951,971	\$89,238,145	\$91,606,254
Local Management Board			
LOCAL SHARE	44,128	44,128	44,128
PROGRAM INCOME	840	-	-
STATE AID	1,725,321	2,669,587	2,940,179
TOTAL - LOCAL MANAGEMENT BOARD	\$1,770,289	\$2,713,715	\$2,984,307
Office of Budget and Finance			
FEDERAL AID	-	7,000,000	-
TOTAL - OFFICE OF BUDGET AND FINANCE	\$0	\$7,000,000	\$0
Office of Information Technology			
STATE AID	-	-	2,784,600
TOTAL - OFFICE OF INFORMATION TECHNOLOGY	\$0	\$0	\$2,784,600
Organization Contributions			
PROGRAM INCOME	-	250,000	-
STATE AID	141,630	-	325,000
TOTAL - ORGANIZATION CONTRIBUTIONS	\$141,630	\$250,000	\$325,000
Police Department			
FEDERAL AID	3,237,314	7,315,114	6,244,882
LOCAL SHARE	521,376	654,700	496,015
PROGRAM INCOME	3,294,478	19,104,952	19,354,487
STATE AID	1,215,043	2,565,000	2,866,225
TOTAL - POLICE DEPARTMENT	\$8,268,211	\$29,639,766	\$28,961,609
State's Attorney			
FEDERAL AID	23,809	163,774	172,972
LOCAL SHARE	131,933	336,754	376,569
PROGRAM INCOME	44,391	-	-
STATE AID	278,048	285,000	280,000
TOTAL - STATE'S ATTORNEY	\$478,181	\$785,528	\$829,541
Workforce Development			
FEDERAL AID	2,993,599	6,482,124	6,289,511
PROGRAM INCOME	-	448,000	413,000
STATE AID	32,964	320,000	7,389,053
TOTAL - WORKFORCE DEVELOPMENT	\$3,026,563	\$7,250,124	\$14,091,564
TOTAL - GIFT AND GRANTS	\$157,920,615	\$375,365,914	\$334,703,072
TOTAL - SPECIAL FUNDS	\$163,600,638	\$388,896,497	\$357,125,660

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2022, 2023 and 2024

SOURCE	FY 2022 ACTUALS	FY 2023 ESTIMATE	FY 2024 BUDGET
NON-COUNTY FUNDS			
Board of Education			
- Aging Schools	58,423	874,227	-
- Blueprint for Future	52,083,993	22,181,257	47,134,573
- Compensatory Aid	143,874,641	143,874,641	194,022,898
- Foundation Program	416,748,045	484,068,679	485,048,729
- Fund Balance	(55,280,344)	31,325,331	46,325,331
- Limit English Proficiency	32,379,743	43,300,364	46,595,321
- Non-Public Placement	21,615,717	20,893,027	21,483,123
- Other Revenues	8,617,096	4,478,031	9,585,932
- Out of County Living	1,034,290	2,210,527	2,210,527
- Restrict Program-Federal	183,056,258	246,429,973	229,972,625
- Restrict Program-State	12,011,579	25,095,332	9,405,596
- Special Education	42,006,777	52,837,282	60,349,421
- State Aid	6,475,190	6,903,262	-
- Transportation	31,636,446	37,933,746	40,998,326
- Tuition	199,779	80,000	80,000
TOTAL - Board of Education	\$896,517,633	\$1,122,485,679	\$1,193,212,402
Department of Social Services			
Federal Aid	\$298,720	\$320,026	\$320,026
Community College			
- Fund Balance	(2,491,648)	884,084	2,961,823
- Other Revenues	78,452,847	84,637,779	59,246,506
- State Aid	48,795,281	61,614,534	71,703,077
- Tuition and Fees	63,777,938	70,996,285	65,523,245
TOTAL - Community College	\$188,534,418	\$218,132,682	\$199,434,651
Library			
- Fine-Fees	1,676,958	1,272,820	5,976,000
- State Aid	5,316,693	5,750,995	2,638,719
- Fund Balance	(1,915,620)		
TOTAL - Library	\$5,078,031	\$7,023,815	\$8,614,719
TOTAL - NON-COUNTY FUNDS	\$1,090,428,802	\$1,347,962,202	\$1,401,581,798

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2022, 2023 and 2024

SOURCE	FY 2022 ACTUALS	FY 2023 ESTIMATE	FY 2024 BUDGET
ENTERPRISE FUNDS			
METROPOLITAN DISTRICT FUND			
- Fund Balance	(7,679,258)	70,874,190	59,840,930
Assessment	9,418,434	-	-
Business Permits	817,243	800,000	800,000
Charges For Services	-	90,700	90,700
Consumption Charge - Fire Hydrant	12,455	-	-
Distribution Charge - Water	62,012,909	64,801,969	68,745,976
Extinguishments - Sewer	26,894	20,000	20,000
Extinguishments - Water	15,592	5,000	5,000
Federal	1,238,591	610,460	1,192,536
Fees	117,227	-	-
Fines	-	18,000	18,000
Front Foot Assessment - Sewer	-	6,200,000	6,200,000
Front Foot Assessment - Water	-	3,100,000	3,100,000
Front Foot Assessments - Interest	164,005	110,000	110,000
Interest For Delinquent Assessments	8,164	6,950	6,950
Investment Income	227,703	5,000,000	7,000,000
Miscellaneous Receipts	124,122	195,000	195,000
Sewer Service Charges	203,657,037	189,625,431	203,090,708
Sewer Service Charges - Interest	-	360,000	360,000
Sewerage Handling Cost	6,909,549	6,000,000	6,000,000
Water Charges - Phoenix	1,379	1,820	1,820
Water Charges - Sunnybrook	18,877	23,700	23,700
TOTAL - METROPOLITAN DISTRICT FUND	\$277,090,923	\$347,843,220	\$356,801,320
OTHER ENTERPRISE FUNDS			
Community College Auxiliary Fund	942,207	549,305	610,000
School Food Service Fund	77,936,284	55,546,274	58,479,779
TOTAL - OTHER ENTERPRISE FUNDS	\$78,878,491	\$56,095,579	\$59,089,779
RECREATIONAL FACILITIES FUND			
- Fund Balance	-	106,506	91,504
Charges For Services	-	646,668	646,668
TOTAL - RECREATIONAL FACILITIES FUND	\$0	\$753,174	\$738,172
TOTAL - ENTERPRISE FUNDS	\$355,484,863	\$404,273,725	\$416,629,271
	TOTAL	TOTAL	TOTAL

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2022, 2023 and 2024

TOTAL -GENERAL FUND(REVENUES PLUS SURPLUS)	2,304,146,885	2,661,687,195	2,710,508,515
TOTAL - SPECIAL FUNDS	163,600,638	388,896,497	357,125,660
TOTAL - NON-COUNTY FUNDS	1,090,428,802	1,347,962,202	1,401,581,798
TOTAL - ENTERPRISE FUNDS	355,969,414	\$404,691,973	416,629,271
GOVERNMENT - WIDE OPERATING FUNDS	3,914,145,739	4,803,237,867	4,885,845,244

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

AGENCY & WORK PROGRAM	FY 2022 ACTUALS			FY 2023 ADJ APPROPRIATIONS			FY 2024 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
GENERAL GOVERNMENT									
Board of Appeals									
HEARINGS & ADJUDICATIONS	259,146	-	259,146	392,303	-	392,303	412,387	-	412,387
TOTAL-	\$259,146	\$0	\$259,146	\$392,303	\$0	\$392,303	\$412,387	\$0	\$412,387
County Administrative Officer									
GENERAL ADMINISTRATION	2,025,226	-	2,025,226	2,323,551	-	2,323,551	2,871,524	-	2,871,524
BALTIMORE METROPOLITAN COUNCIL	167,000	-	167,000	175,350	-	175,350	189,849	-	189,849
GOVERNMENT REFORM & STRATEGIC INITIATIVES	918,192	-	918,192	1,417,225	-	1,417,225	1,201,492	-	1,201,492
TOTAL-	\$3,110,418	\$0	\$3,110,418	\$3,916,126	\$0	\$3,916,126	\$4,262,865	\$0	\$4,262,865
County Auditor									
AUDITING	1,535,012	-	1,535,012	1,843,942	-	1,843,942	1,969,918	-	1,969,918
TOTAL-	\$1,535,012	\$0	\$1,535,012	\$1,843,942	\$0	\$1,843,942	\$1,969,918	\$0	\$1,969,918
County Council									
LEGISLATIVE/POLICY DIRECTION	2,488,593	-	2,488,593	2,937,425	-	2,937,425	3,490,336	-	3,490,336
TOTAL-	\$2,488,593	\$0	\$2,488,593	\$2,937,425	\$0	\$2,937,425	\$3,490,336	\$0	\$3,490,336
Department of Permits, Approvals and Inspections									
GENERAL ADMINISTRATION	1,860,427	825,482	2,685,909	2,137,220	962,404	3,099,624	2,247,624	1,009,801	3,257,425
ELECTRICAL LICENSING & REGULAT	19,020	-	19,020	20,021	-	20,021	20,852	-	20,852
REAL ESTATE COMPLIANCE	764,110	337,301	1,101,411	-	-	-	-	-	-
PLUMBING LICENSING REGULATION	29,139	-	29,139	33,303	-	33,303	34,682	-	34,682
DEVELOPMENT REVIEW	855,737	382,818	1,238,554	1,032,843	464,031	1,496,874	1,053,612	473,362	1,526,974
INSPECTIONS & ENFORCEMENT	5,107,973	-	5,107,973	5,796,326	-	5,796,326	6,282,674	-	6,282,674
PERMITS AND LICENSES	898,939	-	898,939	1,058,763	-	1,058,763	1,044,616	-	1,044,616
Neglected Property Community Fund	-	715,724	715,724	-	1,500,000	1,500,000	-	1,500,000	1,500,000
MISC Plans Review	-	99,375	99,375	-	500,000	500,000	-	500,000	500,000
TOTAL-	\$9,535,345	\$2,360,700	\$11,896,046	\$10,078,476	\$3,426,435	\$13,504,911	\$10,684,060	\$3,483,163	\$14,167,223
Department of Planning									
COMMUNITY DEVELOPMENT	2,159,971	-	2,159,971	2,548,905	-	2,548,905	2,822,386	-	2,822,386
ADMINISTRATIVE HEARING OFFICE	465,481	-	465,481	646,663	-	646,663	666,617	-	666,617
PEOPLE'S COUNSEL	212,058	-	212,058	222,895	-	222,895	232,493	-	232,493
TOTAL-	\$2,837,511	\$0	\$2,837,511	\$3,418,463	\$0	\$3,418,463	\$3,721,496	\$0	\$3,721,496
Office of Budget and Finance									

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

BUDGET FORMULATION & ADMINISTR	1,354,853	-	1,354,853	1,497,781	-	1,497,781	1,573,604	-	1,573,604
FINANCIAL OPERATIONS	4,336,545	-	4,336,545	4,741,716	-	4,741,716	5,278,592	-	5,278,592
PAY SYSTEMS	270,642	-	270,642	261,392	-	261,392	280,025	-	280,025
INVESTMENT AND DEBT MANAGEMENT	444,983	-	444,983	459,892	-	459,892	494,941	-	494,941
INSURANCE ADMINISTRATION	675,956	-	675,956	832,363	-	832,363	885,446	-	885,446
PURCHASING AND DISBURSEMENTS	1,300,258	-	1,300,258	1,993,460	-	1,993,460	2,414,214	-	2,414,214
FEDERAL COVID-19 FEMA Projects - Emergency Measure	-	-	-	-	7,000,000	7,000,000	-	-	-
TOTAL-	\$8,383,237	\$0	\$8,383,237	\$9,786,604	\$7,000,000	\$16,786,604	\$10,926,823	\$0	\$10,926,823
Office of County Executive									
EXECUTIVE DIRECTION	1,080,987	-	1,080,987	1,230,890	-	1,230,890	1,457,681	-	1,457,681
TOTAL-	\$1,080,987	\$0	\$1,080,987	\$1,230,890	\$0	\$1,230,890	\$1,457,681	\$0	\$1,457,681
Office of Diversity, Equity & Inclusion									
DIVERSITY, EQUITY & INCLUSION	-	-	-	-	-	-	1,199,836	-	1,199,836
TOTAL-	\$0	\$0	\$0	\$0	\$0	\$0	\$1,199,836	\$0	\$1,199,836
Office of Human Resources									
PERSONNEL ADMINISTRATION	3,029,446	-	3,029,446	4,929,151	-	4,929,151	6,308,148	-	6,308,148
HUMAN RELATIONS	619,448	-	619,448	1,044,709	-	1,044,709	-	-	-
TOTAL-	\$3,648,894	\$0	\$3,648,894	\$5,973,860	\$0	\$5,973,860	\$6,308,148	\$0	\$6,308,148
Office of Information Technology									
BUSINESS OPERATIONS	3,375,850	-	3,375,850	3,941,657	-	3,941,657	4,287,006	-	4,287,006
APPLICATIONS	11,162,654	-	11,162,654	14,948,587	-	14,948,587	16,271,416	-	16,271,416
INFRASTRUCTURE	15,763,176	-	15,763,176	16,776,430	-	16,776,430	18,178,566	-	18,178,566
ELECTRONIC SERVICES	3,243,516	-	3,243,516	3,828,467	-	3,828,467	3,963,161	-	3,963,161
311 CONTACT CENTER	535,355	-	535,355	661,662	-	661,662	664,983	-	664,983
STATE Maryland Connected Devices Program	-	-	-	-	-	-	-	2,784,600	2,784,600
TOTAL-	\$34,080,551	\$0	\$34,080,551	\$40,156,803	\$0	\$40,156,803	\$43,365,132	\$2,784,600	\$46,149,732
Office of Law									
GENERAL LEGAL SERVICES	3,902,430	-	3,902,430	6,317,891	480,023	6,797,914	6,536,497	477,843	7,014,340
LEGISLATIVE RELATIONS	327,674	-	327,674	409,837	-	409,837	621,632	-	621,632
WORKERS COMPENSATION	896,968	-	896,968	1,078,043	-	1,078,043	1,112,568	-	1,112,568
LIABILITY CLAIMS INVESTIGATION	474,203	-	474,203	476,031	-	476,031	497,396	-	497,396
TOTAL-	\$5,601,275	\$0	\$5,601,275	\$8,281,802	\$480,023	\$8,761,825	\$8,768,093	\$477,843	\$9,245,936
Office of the Inspector General									
OFFICE OF THE INSPECTOR GENERAL	340,584	-	340,584	602,991	-	602,991	835,042	-	835,042
TOTAL-	\$340,584	\$0	\$340,584	\$602,991	\$0	\$602,991	\$835,042	\$0	\$835,042
Property Management									

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

ADMINISTRATION	1,870,099	-	1,870,099	2,443,086	-	2,443,086	3,023,895	-	3,023,895
BUILDING MAINTENANCE	9,532,665	-	9,532,665	10,505,065	-	10,505,065	11,156,771	-	11,156,771
BUILDING OPERATION AND MANAGEMENT	18,422,795	-	18,422,795	19,190,509	-	19,190,509	23,686,489	-	23,686,489
MAINTENANCE OF GROUNDS & RECREATION SITES	7,962,151	-	7,962,151	8,750,402	-	8,750,402	9,489,189	-	9,489,189
TOTAL-	\$37,787,710	\$0	\$37,787,710	\$40,889,062	\$0	\$40,889,062	\$47,356,344	\$0	\$47,356,344
Vehicle Operations and Maintenance									
VEHICLE OPERATIONS/MAINTENANCE	409,777	-	409,777	470,000	-	470,000	500,000	-	500,000
TOTAL-	\$409,777	\$0	\$409,777	\$470,000	\$0	\$470,000	\$500,000	\$0	\$500,000
TOTAL- GENERAL GOVERNMENT -	\$111,099,042	\$2,360,700	\$113,459,743	\$129,978,747	\$10,906,458	\$140,885,205	\$145,258,161	\$6,745,606	\$152,003,767
STATE MANDATED AGENCIES									
Board of Elections Supervisors									
REGISTER VOTERS/CONDUCT ELECT	4,697,522	-	4,697,522	9,534,266	-	9,534,266	7,792,192	-	7,792,192
TOTAL-	\$4,697,522	\$0	\$4,697,522	\$9,534,266	\$0	\$9,534,266	\$7,792,192	\$0	\$7,792,192
Board of Liquor License Commission									
LIQUOR LICENSE	-	705,181	705,181	-	800,000	800,000	-	932,588	932,588
TOTAL-	\$0	\$705,181	\$705,181	\$0	\$800,000	\$800,000	\$0	\$932,588	\$932,588
Circuit Court									
CRIMINAL & CIVIL ADJUDICATION	5,275,909	-	5,275,909	6,175,531	-	6,175,531	6,757,078	-	6,757,078
Family Law Support Services	-	1,554,035	1,554,035	-	1,781,107	1,781,107	-	2,007,631	2,007,631
Family Recovery Court-OPSC	-	171,011	171,011	-	473,912	473,912	-	493,473	493,473
STATE Alternative Dispute Resolution	-	68,832	68,832	-	75,842	75,842	-	83,108	83,108
Child Support Services	-	189,536	189,536	-	253,712	253,712	-	266,253	266,253
STATE Family Law Adjudication Magistrate(s)	-	194,843	194,843	-	194,797	194,797	-	-	-
TOTAL-	\$5,275,909	\$2,178,256	\$7,454,166	\$6,175,531	\$2,779,370	\$8,954,901	\$6,757,078	\$2,850,465	\$9,607,543
County Sheriff									
CONVEYING PRISONERS/SERVING SUMMONSES	5,785,670	-	5,785,670	6,526,073	-	6,526,073	7,098,966	-	7,098,966
Child Support Enforcement Incentive Grant	-	-	-	-	17,859	17,859	-	17,859	17,859
TOTAL-	\$5,785,670	\$0	\$5,785,670	\$6,526,073	\$17,859	\$6,543,932	\$7,098,966	\$17,859	\$7,116,825
Orphans' Court									
ADJUDICATION OF ESTATES	331,976	-	331,976	353,850	-	353,850	354,197	-	354,197
TOTAL-	\$331,976	\$0	\$331,976	\$353,850	\$0	\$353,850	\$354,197	\$0	\$354,197
State's Attorney									
CRIMINAL PROSECUTION	10,064,367	-	10,064,367	11,209,168	-	11,209,168	12,139,859	-	12,139,859
Firearms Violence Unit	-	115,030	115,030	-	149,633	149,633	-	191,127	191,127

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

Domestic Violence Special Victim Prosecutor	-	69,404	69,404	-	158,536	158,536	-	170,502	170,502
Cracking Down on Auto Theft	-	223,772	223,772	-	276,719	276,719	-	265,368	265,368
Victim Witness Unit Services	-	56,383	56,383	-	109,640	109,640	-	116,544	116,544
FEDERAL SA Asset Forfeiture Account	-	-	-	-	26,000	26,000	-	26,000	26,000
STATE Witness Protection Program	-	13,593	13,593	-	65,000	65,000	-	60,000	60,000
TOTAL-	\$10,064,367	\$478,182	\$10,542,549	\$11,209,168	\$785,528	\$11,994,696	\$12,139,859	\$829,541	\$12,969,400
University of Maryland Extension, Baltimore County									
UNIVERSITY OF MARYLAND EXTENSION SERVICE	175,719	-	175,719	294,813	-	294,813	313,986	-	313,986
TOTAL-	\$175,719	\$0	\$175,719	\$294,813	\$0	\$294,813	\$313,986	\$0	\$313,986
TOTAL- STATE MANDATED AGENCIES -	\$26,331,164	\$3,361,619	\$29,692,784	\$34,093,701	\$4,382,757	\$38,476,458	\$34,456,278	\$4,630,453	\$39,086,731
PUBLIC SAFETY									
Department of Corrections									
CORRECTIONS	45,289,642	-	45,289,642	47,228,705	-	47,228,705	50,966,216	-	50,966,216
FEES Commissary Account	-	637,875	637,875	-	1,794,343	1,794,343	-	1,065,730	1,065,730
Medication Assisted Treatment in Detention Act	-	76,000	76,000	-	-	-	-	-	-
TOTAL-	\$45,289,642	\$713,875	\$46,003,517	\$47,228,705	\$1,794,343	\$49,023,048	\$50,966,216	\$1,065,730	\$52,031,946
Emergency Communications Center									
EMERGENCY COMMUNICATIONS CENTER	13,338,527	-	13,338,527	15,101,624	-	15,101,624	16,273,217	-	16,273,217
STATE MD 911 BOARD REIMBURSEMENT GRANT	-	1,753,006	1,753,006	-	6,600,950	6,600,950	-	21,300,048	21,300,048
TOTAL-	\$13,338,527	\$1,753,006	\$15,091,533	\$15,101,624	\$6,600,950	\$21,702,574	\$16,273,217	\$21,300,048	\$37,573,265
Fire Department									
GENERAL ADMINISTRATION	1,581,683	-	1,581,683	2,061,268	-	2,061,268	2,127,922	-	2,127,922
INVESTIGATIVE SERVICES	1,557,935	-	1,557,935	1,865,565	-	1,865,565	2,020,428	-	2,020,428
FIELD OPERATIONS	92,777,137	-	92,777,137	98,891,642	-	98,891,642	106,007,966	-	106,007,966
OFFICE OF HOMELAND SECURITY / EMERGENCY MGMT	241,845	-	241,845	274,890	-	274,890	682,324	-	682,324
FIELD OPERATION ADMINISTRATION	2,218,829	-	2,218,829	2,851,908	-	2,851,908	3,057,855	-	3,057,855
FIRE/RESCUE ACADEMY	1,007,772	-	1,007,772	1,361,077	-	1,361,077	1,487,404	-	1,487,404
CONTRIBUTIONS VOL FIRE CO	10,346,551	-	10,346,551	10,713,250	-	10,713,250	11,241,062	-	11,241,062
ALARM & COMMUNICATION SYSTEM	673,265	-	673,265	771,768	-	771,768	772,069	-	772,069
HMEP	-	22,800	22,800	-	16,000	16,000	-	4,000	4,000
FEDERAL HSGP	-	306,142	306,142	-	428,434	428,434	-	445,596	445,596
Waterway DNR/WIG	-	-	-	-	30,000	30,000	-	30,000	30,000
FEDERAL Homeland Security-Federal	-	4,285	4,285	-	224,640	224,640	-	331,244	331,244
FEDERAL Emergency Management Performance Grant	-	193,987	193,987	-	290,000	290,000	-	290,000	290,000

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

SAFER20	-	1,560,733	1,560,733	-	1,484,000	1,484,000	-	-	-
STATE Pennsylvania Task Force Reimbursements	-	-	-	-	150,000	150,000	-	150,000	150,000
MISC Fire Department Support	-	-	-	-	50,000	50,000	-	50,000	50,000
MIEMSS AED/Defibrillator	-	-	-	-	45,000	45,000	-	45,000	45,000
STATE MIEMSS Advanced Life Support Training	-	-	-	-	25,000	25,000	-	25,000	25,000
	-	51,237	51,237	-	-	-	-	-	-
MISC Volunteer Replacements	-	-	-	-	-	-	-	15,000	15,000
TOTAL-	\$110,405,017	\$2,139,183	\$112,544,200	\$118,791,368	\$2,743,074	\$121,534,442	\$127,397,030	\$1,385,840	\$128,782,870
Police Department									
OFFICE OF THE CHIEF	1,827,968	-	1,827,968	2,334,848	-	2,334,848	2,363,563	-	2,363,563
PROFESSIONAL STANDARDS BUREAU	22,174,793	-	22,174,793	18,175,265	-	18,175,265	20,478,532	-	20,478,532
CRIMINAL INVESTIGATIONS BUREAU	30,091,923	-	30,091,923	35,598,174	-	35,598,174	35,308,697	-	35,308,697
VICE/NARCOTICS SECTION	10,469,141	-	10,469,141	11,300,589	-	11,300,589	11,054,548	-	11,054,548
ADMINISTRATIVE SUPPORT BUREAU	9,810,947	-	9,810,947	20,014,935	-	20,014,935	20,732,047	-	20,732,047
SCHOOL TRAFFIC SAFETY	1,288,797	-	1,288,797	1,418,234	-	1,418,234	3,234,451	-	3,234,451
OPERATIONS BUREAU	137,047,552	-	137,047,552	141,189,920	-	141,189,920	146,200,870	-	146,200,870
SUPPORT OPERATIONS DIVISION	17,189,656	-	17,189,656	20,311,713	-	20,311,713	20,870,294	-	20,870,294
COPS Hiring Grant	-	746,417	746,417	-	1,257,228	1,257,228	-	842,030	842,030
STATE Cracking Down on Auto Theft-Police	-	399,903	399,903	-	420,000	420,000	-	450,000	450,000
MISC HACKERMAN FOUNDATION GRANT	-	-	-	-	300,000	300,000	-	-	-
MISC School Bus Camera	-	-	-	-	11,683,783	11,683,783	-	11,683,783	11,683,783
FEES Speed Camera Program	-	3,259,743	3,259,743	-	6,871,169	6,871,169	-	7,070,704	7,070,704
STATE STOP Gun Violence Project Enhancement	-	89,239	89,239	-	90,000	90,000	-	100,000	100,000
FEDERAL Commercial Vehicle Safety Alliance	-	9,723	9,723	-	35,000	35,000	-	35,000	35,000
FEDERAL Special Detail Reimbursements	-	105,342	105,342	-	125,000	125,000	-	250,000	250,000
STATE MTA Detail Reimbursements	-	-	-	-	70,000	70,000	-	70,000	70,000
FED 1 Highway Safety Program (Pedestrian-Bicycle)	-	177,274	177,274	-	350,000	350,000	-	37,000	37,000
INTERAGENCY Enforcing Underage Drinking Laws Grant-Interagency	-	-	-	-	60,000	60,000	-	60,000	60,000
STATE MCIN Grant	-	363,646	363,646	-	575,000	575,000	-	741,225	741,225
STATE Sex Offender Compliance Enforcement In MD	-	90,392	90,392	-	110,000	110,000	-	130,000	130,000
STATE GOCCP ICAC Grant	-	44,338	44,338	-	55,000	55,000	-	75,000	75,000
FEDERAL GOCCP Coverdell Forensic Science Improvement Grant	-	-	-	-	50,000	50,000	-	60,000	60,000
STATE Md Victims of Crime	-	-	-	-	50,000	50,000	-	-	-
FEDERAL Justice Assistance Grant	-	396,991	396,991	-	733,649	733,649	-	500,000	500,000
STATE Heroin Coordinator Grant	-	38,994	38,994	-	50,000	50,000	-	-	-

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

FEDERAL SAKI Investigation and Prosecution	-	-	-	-	300,000	300,000	-	-	-
FEDERAL Sexual Assault Forensic Evidence	-	-	-	-	250,000	250,000	-	82,450	82,450
STATE Domestic Violence Protective Order Entry Prj	-	50,000	50,000	-	50,000	50,000	-	60,000	60,000
STATE Towson University Detail Reimbursements	-	39,289	39,289	-	50,000	50,000	-	60,000	60,000
BJA Body Armor	-	62,876	62,876	-	150,000	150,000	-	100,000	100,000
STATE GOCCP-Body Armor	-	4,802	4,802	-	30,000	30,000	-	40,000	40,000
STATE Recruitment & Retention Grant	-	44,262	44,262	-	100,000	100,000	-	100,000	100,000
STATE Police Crash Reconstruction Training Grant	-	30,000	30,000	-	75,000	75,000	-	75,000	75,000
FEDERAL Forensic DNA Backlog Reduction	-	7,182	7,182	-	250,000	250,000	-	350,000	350,000
STATE Training Grants	-	-	-	-	25,000	25,000	-	25,000	25,000
MISC Police Foundation	-	34,735	34,735	-	250,000	250,000	-	300,000	300,000
STATE Internet Crimes Against Children	-	4,770	4,770	-	20,000	20,000	-	20,000	20,000
Port Security Grant	-	-	-	-	380,000	380,000	-	100,000	100,000
FEDERAL Police Mental Health Initiatives	-	-	-	-	100,000	100,000	-	200,000	200,000
STATE Youth Outreach Programs	-	-	-	-	50,000	50,000	-	50,000	50,000
STATE E-Ticket Citation Paper	-	15,408	15,408	-	50,000	50,000	-	50,000	50,000
STATE Smart Policing Initiative	-	-	-	-	225,000	225,000	-	100,000	100,000
STATE Sexual Assault Kit Testing	-	-	-	-	250,000	250,000	-	300,000	300,000
FEDERAL COPS Community Policing Development Grant	-	-	-	-	100,000	100,000	-	100,000	100,000
FEDERAL OCDETF Strike Force	-	1,824,561	1,824,561	-	2,500,000	2,500,000	-	1,900,000	1,900,000
FEDERAL Bureau of Justice Assistance Grant (BJAG)-Federal	-	-	-	-	150,000	150,000	-	150,000	150,000
FEDERAL NIJ-Coverdell Forensic Sciences Improvement Grt	-	-	-	-	175,000	175,000	-	175,000	175,000
STATE Waterway Improvement Program	-	-	-	-	10,000	10,000	-	-	-
FEDERAL Law Enforcement Tech	-	194,817	194,817	-	250,000	250,000	-	250,000	250,000
FEDERAL Task Force Reimbursements	-	3,700	3,700	-	75,000	75,000	-	75,000	75,000
FEDERAL Asset Forfeiture - Treasury	-	180,972	180,972	-	464,672	464,672	-	198,820	198,820
FEDERAL Asset Forfeiture - Justice	-	43,010	43,010	-	74,265	74,265	-	545,597	545,597
FEDERAL JLEO Reimbursements	-	-	-	-	75,000	75,000	-	-	-
FEDERAL Police Wellness Initiatives	-	-	-	-	100,000	100,000	-	100,000	100,000
MISC GOCCP/Special Operation Support Grant	-	-	-	-	175,000	175,000	-	175,000	175,000
FEDERAL Special Operations Support Grant	-	5,826	5,826	-	-	-	-	175,000	175,000
MISC PRIVATE FOUNDATION GRANT	-	-	-	-	-	-	-	300,000	300,000
FEDERAL Reducing Injury and Death of Missing Individuals with Dementia and Developmental Disabilities Program (RDIM)	-	-	-	-	-	-	-	150,000	150,000
STATE Warrant Apprehension Program	-	-	-	-	-	-	-	150,000	150,000

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

FEDERAL 2 Highway Safety Program (Distracted Driving)	-	-	-	-	-	-	-	35,000	35,000
FEDERAL National Sexual Assault Kit Initiatives	-	-	-	-	-	-	-	100,000	100,000
FEDERAL 5 Highway Safety Program (Occupant Safety)	-	-	-	-	-	-	-	5,000	5,000
FEDERAL 3 Highway Safety Program (Impaired)	-	-	-	-	-	-	-	150,000	150,000
STATE 4 Highway Safety Program (Speed Enforcement)	-	-	-	-	-	-	-	35,000	35,000
FEDERAL Task Force Secret Service	-	-	-	-	-	-	-	25,000	25,000
FEDERAL Task Force US Marshalls	-	-	-	-	-	-	-	25,000	25,000
STATE Task Force	-	-	-	-	-	-	-	25,000	25,000
TOTAL-	\$229,900,778	\$8,268,210	\$238,168,988	\$250,343,678	\$29,639,766	\$279,983,444	\$260,243,002	\$28,961,609	\$289,204,611
TOTAL- PUBLIC SAFETY -	\$398,933,963	\$12,874,275	\$411,808,238	\$431,465,375	\$40,778,133	\$472,243,508	\$454,879,465	\$52,713,227	\$507,592,692
DEPARTMENT OF PUBLIC WORKS									
Department of Public Works and Transportation									
SAFETY OFFICE	490,739	314,499	805,238	517,581	360,287	877,868	762,197	529,665	1,291,862
GENERAL ADMINISTRATION for BUREAU OF ENGINEERING AND CONSTRUCTION	367,902	369,276	737,178	464,401	464,401	928,802	350,548	350,548	701,096
GENERAL ADMINISTRATION FOR OFFICE OF DIRECTOR	701,208	19,578,633	20,279,841	949,433	21,924,721	22,874,154	751,065	23,479,946	24,231,011
DEBT SERVICE - METRO DISTRICT	-	94,561,026	94,561,026	-	100,216,420	100,216,420	-	121,032,674	121,032,674
DEBT SERVICE - MWQRLF	-	24,173,337	24,173,337	-	25,535,312	25,535,312	-	25,619,823	25,619,823
DEBT SERVICE - METRO DISTRICT EQUIPMENT FINANCING	-	1,680,926	1,680,926	-	2,151,650	2,151,650	-	2,052,575	2,052,575
METRO FINANCING/PETITION PROC	-	1,172,433	1,172,433	-	1,582,791	1,582,791	-	1,597,143	1,597,143
GENERAL SURVEYING	416,893	378,329	795,222	449,870	432,226	882,096	463,413	445,243	908,656
CONTRACTS/CONSTRUCTION INSPECT	1,788,491	921,246	2,709,736	2,008,356	1,035,284	3,043,640	775,010	2,325,036	3,100,046
GENERAL ADMINISTRATION FOR BUREAU OF HIGHWAYS AND EQUIPMENT MAINTENANCE	611,341	-	611,341	741,747	-	741,747	659,464	-	659,464
GENERAL OPERATIONS & MAINT	13,509,930	196,636	13,706,566	14,506,265	310,121	14,816,386	14,937,388	311,000	15,248,388
EQUIPMENT MAINTENANCE	8,249,962	950,409	9,200,372	8,097,779	1,000,850	9,098,629	8,908,951	1,101,107	10,010,058
STORM EMERGENCIES	7,164,812	-	7,164,812	7,519,120	-	7,519,120	8,513,714	-	8,513,714
GENERAL ADMINISTRATION FOR BUREAU OF SOLID WASTE MANAGEMENT	630,619	-	630,619	649,584	-	649,584	752,814	-	752,814
REFUSE COLLECTION	39,023,629	-	39,023,629	43,025,494	-	43,025,494	44,753,343	-	44,753,343
REFUSE DISPOSAL	18,848,912	-	18,848,912	23,242,460	-	23,242,460	24,451,468	-	24,451,468
RECYCLING	2,680,276	-	2,680,276	2,263,758	-	2,263,758	2,312,490	-	2,312,490
MRF OPERATIONS	5,846,844	-	5,846,844	6,361,358	-	6,361,358	7,286,886	-	7,286,886
TRAFFIC PLANNING	8,280,059	-	8,280,059	8,275,461	-	8,275,461	8,861,032	-	8,861,032

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

TRAFFIC SIGN INSTALL/MAINTENAN	1,938,046	-	1,938,046	2,032,284	-	2,032,284	2,199,532	-	2,199,532
TRAFFIC SIGNAL OPER/MAINT	1,014,277	-	1,014,277	1,095,449	-	1,095,449	1,136,720	-	1,136,720
TRANSPORTATION SERVICES	970,361	-	970,361	1,517,557	-	1,517,557	1,350,087	-	1,350,087
COUNTY CIRCULATOR	1,204,849	-	1,204,849	2,742,129	-	2,742,129	3,242,129	-	3,242,129
GENERAL ADMINISTRATION - UTILITIES	-	5,108,905	5,108,905	-	7,985,864	7,985,864	-	6,121,058	6,121,058
ENGINEERING AND REGULATION	-	1,212,621	1,212,621	-	1,337,960	1,337,960	-	1,398,085	1,398,085
SEWER/WATER OPER/MAINTENANCE	394,471	9,650,819	10,045,290	510,222	11,030,769	11,540,991	500,000	11,670,638	12,170,638
PUMPING TREATMENT PLANT OPERATION AND MAINTENANCE	-	93,126,192	93,126,192	-	147,750,574	147,750,574	-	138,878,488	138,878,488
CONTRIBUTIONS TO CAPITAL	-	20,000,000	20,000,000	-	20,000,000	20,000,000	-	15,000,000	15,000,000
SEWER AND WATER MAIN DESIGN	-	2,090,860	2,090,860	-	2,729,518	2,729,518	-	2,376,478	2,376,478
STRUCTURAL STORM DRAIN & HWY D	1,407,537	59,175	1,466,711	2,114,918	88,014	2,202,932	1,654,529	68,942	1,723,471
DATA MANAGEMENT	-	-	-	-	-	-	436,829	436,830	873,659
GREEN INFRASTRUCTURE	-	-	-	-	-	-	255,192	45,035	300,227
Specialized Transportation Service	-	890,047	890,047	-	1,038,835	1,038,835	-	1,036,399	1,036,399
Rural Public Transportation	-	291,334	291,334	-	352,182	352,182	-	420,459	420,459
FEDERAL Unified Planning Work Program	-	-	-	-	61,080	61,080	-	61,080	61,080
LOCAL Harford County Solid Waste Disposal Agreement	-	-	-	-	15,025,000	15,025,000	-	15,025,000	15,025,000
FEDERAL MTA-Coronavirus Response & Relief Supplemental Appropriations Act (CRRSAA) Operating Assistance Grant	-	30,432	30,432	-	-	-	-	-	-
TOTAL-	\$115,541,157	\$276,757,134	\$392,298,291	\$129,085,226	\$362,413,859	\$491,499,085	\$135,314,801	\$371,383,252	\$506,698,053
TOTAL- DEPARTMENT OF PUBLIC WORKS -	\$115,541,157	\$276,757,134	\$392,298,291	\$129,085,226	\$362,413,859	\$491,499,085	\$135,314,801	\$371,383,252	\$506,698,053
HEALTH AND HUMAN SERVICES									
Department of Aging									
GENERAL ADMINISTRATION	865,464	-	865,464	917,685	-	917,685	964,489	-	964,489
SENIOR CENTERS NETWORK	2,294,689	-	2,294,689	2,666,269	-	2,666,269	2,791,169	-	2,791,169
SPECIAL GERIATRIC SERVICES	185,525	-	185,525	199,318	-	199,318	213,533	-	213,533
FACILITIES	234,781	-	234,781	265,151	-	265,151	261,409	-	261,409
PROGRAM & VOLUNTEER SERVICES	199,599	-	199,599	340,922	-	340,922	419,231	-	419,231
Ombudsman Program	-	311,237	311,237	-	392,613	392,613	-	365,205	365,205
STATE Senior Information & Assistance	-	138,196	138,196	-	394,732	394,732	-	543,268	543,268
FEES Senior Programs / Services	-	294,283	294,283	-	400,000	400,000	-	400,000	400,000
Information and Assistance	-	547,039	547,039	-	706,133	706,133	-	717,227	717,227
Support Services	-	547,425	547,425	-	760,663	760,663	-	766,841	766,841

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

Aging and Disability Resource Center	-	420,575	420,575	-	541,081	541,081	-	449,878	449,878
FEDERAL State Health Ins Asst Program	-	29,551	29,551	-	128,728	128,728	-	111,996	111,996
STATE Senior Center Operating Funds	-	69,534	69,534	-	90,388	90,388	-	75,668	75,668
SMP (Senior Medicare Patrol)	-	28,959	28,959	-	59,840	59,840	-	59,555	59,555
Congregate Meals	-	511,877	511,877	-	1,019,938	1,019,938	-	945,317	945,317
Caregivers Support Program	-	617,919	617,919	-	645,390	645,390	-	542,764	542,764
Publications	-	-	-	-	334,982	334,982	-	263,160	263,160
Public Guardianship	-	226,413	226,413	-	289,023	289,023	-	242,439	242,439
Senior Community Service Employment Program	-	759,505	759,505	-	991,188	991,188	-	864,191	864,191
Medicaid Waiver Program	-	550,698	550,698	-	625,967	625,967	-	800,617	800,617
Senior Wellness	-	55,715	55,715	-	96,757	96,757	-	86,584	86,584
STATE Senior Care	-	1,169,508	1,169,508	-	1,433,300	1,433,300	-	1,677,821	1,677,821
Area Agency Administration	-	280,261	280,261	-	438,471	438,471	-	432,816	432,816
STATE Vulnerable Elderly Program	-	68,258	68,258	-	77,420	77,420	-	74,500	74,500
STATE Senior Assisted Living Group Home Subsidy Program	-	757,429	757,429	-	975,553	975,553	-	946,550	946,550
Center Connection	-	322,036	322,036	-	611,291	611,291	-	601,486	601,486
Advocacy	-	274,798	274,798	-	321,719	321,719	-	400,682	400,682
MISC Senior Box Office	-	-	-	-	57,272	57,272	-	57,272	57,272
R.S.V.P.	-	27,941	27,941	-	121,583	121,583	-	128,233	128,233
Home Delivered Meals	-	-	-	-	1,253,362	1,253,362	-	1,106,803	1,106,803
FEES Senior Expo	-	-	-	-	242,000	242,000	-	242,000	242,000
Seniors in Need	-	48,958	48,958	-	300,000	300,000	-	300,000	300,000
MISC Senior Home Safety Program	-	-	-	-	120,000	120,000	-	120,000	120,000
Hospital to Home	-	3,601	3,601	-	31,675	31,675	-	35,000	35,000
Adult Medical Day Services-MCPA	-	86,897	86,897	-	175,270	175,270	-	175,270	175,270
FEDERAL ARP Act Title IIID Preventive Health	-	22,030	22,030	-	-	-	-	-	-
FEES Publications - FEES	-	181,389	181,389	-	-	-	-	-	-
FEDERAL ARP Act Title IIIC1 Congregate Meals	-	12,555	12,555	-	-	-	-	-	-
FED2 Home Delivered Meals - FED2	-	615,701	615,701	-	-	-	-	-	-
FEDERAL ARP Act Title IIIB Supportive Services	-	6,952	6,952	-	-	-	-	-	-
TOTAL-	\$3,780,057	\$8,987,240	\$12,767,297	\$4,389,345	\$13,636,339	\$18,025,684	\$4,649,831	\$13,533,143	\$18,182,974
Department of Environmental Protection and Sustainability									
ADMINISTRATION & OPERATIONS	6,023,464	-	6,023,464	6,980,700	-	6,980,700	7,519,451	-	7,519,451
FEES SWM Facilities Inspection Program	-	495,650	495,650	-	634,895	634,895	-	654,847	654,847
MISC Community Reforestation Program	-	58,557	58,557	-	131,797	131,797	-	132,570	132,570

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

STATE Best Available Technology for OSDS Administration	-	36,337	36,337	-	58,000	58,000	-	58,000	58,000
PCB Impairment Fund	-	-	-	-	-	-	-	205,948	205,948
TOTAL-	\$6,023,464	\$590,545	\$6,614,009	\$6,980,700	\$824,692	\$7,805,392	\$7,519,451	\$1,051,365	\$8,570,816
Department of Health									
ENVIRONMENT HEALTH SERVICES	2,764,443	-	2,764,443	3,439,964	-	3,439,964	3,648,685	-	3,648,685
HEALTHCARE ACCESS	321,263	-	321,263	450,384	-	450,384	449,557	-	449,557
ANIMAL SERVICES	3,723,361	-	3,723,361	3,861,690	-	3,861,690	4,131,928	-	4,131,928
GENERAL ADMINISTRATION	3,992,234	-	3,992,234	4,483,866	-	4,483,866	4,318,564	-	4,318,564
CENTER BASED SERVICES	3,142,936	-	3,142,936	3,591,528	-	3,591,528	3,765,117	-	3,765,117
ACUTE COMMUNICABLE DISEASE CON	1,777,182	-	1,777,182	2,057,436	-	2,057,436	2,205,860	-	2,205,860
CHILD, ADOLESCENT, & SCHOOL HEALTH	978,660	-	978,660	794,680	-	794,680	875,162	-	875,162
PRENATAL & EARLY CHILDHOOD	2,233,977	-	2,233,977	2,104,825	-	2,104,825	2,326,504	-	2,326,504
EVAL & LONG TERM CARE CASE MGMT	2,835,114	-	2,835,114	3,049,543	-	3,049,543	3,289,713	-	3,289,713
COMMUNITY MEDICAL ASSISTANCE PROGRAMS	1,660,815	-	1,660,815	1,753,596	-	1,753,596	1,939,868	-	1,939,868
DENTAL HEALTH SERVICES	819,036	-	819,036	972,976	-	972,976	981,776	-	981,776
HOME HEALTH SERVICES	-	-	-	-	-	-	473,392	-	473,392
STATE Cigarette Restitution Fund - Tobacco	-	211,190	211,190	-	444,006	444,006	-	429,239	429,239
FEDERAL ENHANCING DETECTION GRANTS-ELC-Federal	-	1,990,244	1,990,244	-	10,000,000	10,000,000	-	10,000,000	10,000,000
MCHP Program	-	1,892,786	1,892,786	-	2,773,495	2,773,495	-	3,000,000	3,000,000
MISC Local Health Coalition Support	-	-	-	-	97,002	97,002	-	97,002	97,002
FEDERAL Housing Opportunities for People with AIDS	-	-	-	-	1,768,576	1,768,576	-	1,768,576	1,768,576
Sexually Transmitted Disease	-	536,820	536,820	-	900,500	900,500	-	950,000	950,000
Substance Use Treatment Outcomes Partnership	-	269,078	269,078	-	750,000	750,000	-	750,000	750,000
FEDERAL HIV Prevention Services	-	309,690	309,690	-	420,000	420,000	-	420,000	420,000
Medical Assistance Transportation	-	7,203,052	7,203,052	-	16,853,696	16,853,696	-	16,853,696	16,853,696
FEDERAL Center for Disease Control(CDC)Overdose Data to Action(OD2A)	-	1,552,890	1,552,890	-	3,000,000	3,000,000	-	3,000,000	3,000,000
MISC School Based Wellness Center	-	119,352	119,352	-	183,820	183,820	-	290,931	290,931
Administrative/Local Addictions Authority (LAA)	-	2,508,862	2,508,862	-	4,435,944	4,435,944	-	4,435,944	4,435,944
Supplemental Administrative Care Coordination	-	268,547	268,547	-	462,420	462,420	-	462,420	462,420
FEDERAL HIV Expanded Testing	-	109,178	109,178	-	198,440	198,440	-	198,440	198,440
ACCESS (Advncg Cross Cut Engmnt & Svs Strat Harm Redctn)	-	556,503	556,503	-	1,700,000	1,700,000	-	1,700,000	1,700,000
Childhood Lead Poisoning Prevention & Environmental Case Mg	-	191,302	191,302	-	576,542	576,542	-	590,597	590,597
PRIVATE Capacity Building: Quality Improvement-Private	-	1,926	1,926	-	110,000	110,000	-	110,000	110,000
MISC Expansion of Tuberculosis Control	-	-	-	-	106,700	106,700	-	105,000	105,000

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

Administrative Care Coordination	-	803,882	803,882	-	1,016,242	1,016,242	-	1,016,242	1,016,242
Prevention Services	-	390,203	390,203	-	600,894	600,894	-	600,894	600,894
STATE Cancer Outreach & Diag Case Mgmt	-	123,465	123,465	-	403,030	403,030	-	403,030	403,030
FEDERAL MIECHV Enhanced Families Project	-	496,005	496,005	-	589,841	589,841	-	591,665	591,665
Enhanced HCV Surveillance	-	30,457	30,457	-	125,000	125,000	-	125,000	125,000
STATE PREP Case Management Program	-	159,622	159,622	-	250,000	250,000	-	216,500	216,500
FEDERAL Ryan White A - Case Mgmt Gr	-	34,293	34,293	-	118,700	118,700	-	119,300	119,300
Immunization - IAP	-	158,963	158,963	-	251,874	251,874	-	269,492	269,492
FEDERAL Opioid Misuse Prevention	-	85,471	85,471	-	100,167	100,167	-	100,167	100,167
STATE Juvenile Drug Court	-	22,943	22,943	-	210,000	210,000	-	210,000	210,000
STATE Temporary Cash Assistance	-	299,721	299,721	-	329,954	329,954	-	367,000	367,000
STATE Oral Health Grant	-	30,831	30,831	-	41,595	41,595	-	-	-
Mental Health - Service Agencies	-	3,932,472	3,932,472	-	5,888,767	5,888,767	-	6,088,767	6,088,767
Family Planning/Reproductive Health/Colposcopy	-	440,273	440,273	-	797,281	797,281	-	842,623	842,623
Tuberculosis Control	-	148,547	148,547	-	245,000	245,000	-	255,000	255,000
STATE Adult Evaluation & Review Services	-	44,894	44,894	-	65,014	65,014	-	65,014	65,014
FEDERAL Maternal, Infant and Early Childhood Home Visiting Program (MIECHV)	-	-	-	-	621,974	621,974	-	250,000	250,000
Substance Use Treatment- General	-	976,108	976,108	-	2,228,560	2,228,560	-	2,266,965	2,266,965
STATE Public Spay/Neuter Program	-	-	-	-	160,000	160,000	-	160,000	160,000
MISC Woodlawn School Based Wellness Centers	-	30,197	30,197	-	231,564	231,564	-	307,288	307,288
Immunization and Vaccines for Children	-	792,692	792,692	-	4,487,134	4,487,134	-	4,487,134	4,487,134
HIV Ryan White B	-	1,434,894	1,434,894	-	1,760,000	1,760,000	-	-	-
FEDERAL Breast Feeding Peer Counselor	-	150,653	150,653	-	235,000	235,000	-	235,000	235,000
FEDERAL Self Management of Chronic Diseases via Community Health Nurses	-	3,839	3,839	-	169,665	169,665	-	169,665	169,665
STATE Buprenorphine Initiative	-	70,216	70,216	-	360,000	360,000	-	360,000	360,000
STATE Tobacco Enforcement Initiative to Support Synar Compliance	-	53,555	53,555	-	321,554	321,554	-	326,169	326,169
Shelter Nurse Program	-	144,012	144,012	-	270,111	270,111	-	255,687	255,687
Emerging Infectious Diseases	-	-	-	-	500,000	500,000	-	500,000	500,000
STATE Babies Born Healthy	-	127,243	127,243	-	246,833	246,833	-	251,872	251,872
Community Based Programs to Test & Cure Hepatitis C	-	139,527	139,527	-	275,000	275,000	-	275,000	275,000
STATE Surveillance and Quality Improvement	-	123,587	123,587	-	165,000	165,000	-	200,000	200,000
FEDERAL State Opioid Response Medication Assisted Treatment (MAT)	-	306,079	306,079	-	1,000,000	1,000,000	-	-	-
FEDERAL COVID-19 Public Health Workforce Supplemental Funding	-	63,648	63,648	-	2,933,961	2,933,961	-	2,933,961	2,933,961
MISC School Health Servs. Enhancement	-	101,796	101,796	-	178,316	178,316	-	290,519	290,519

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

FEDERAL Public Health Preparedness/Bioterrorism	-	444,811	444,811	-	584,222	584,222	-	584,222	584,222
FEDERAL Special Supplemental Nutrition Program - WIC	-	2,113,268	2,113,268	-	2,747,685	2,747,685	-	2,747,685	2,747,685
STATE Cigarette Restitution Fund - Cancer	-	1,026,583	1,026,583	-	1,191,949	1,191,949	-	1,208,398	1,208,398
FEDERAL Infants & Toddlers Program - Professional Services	-	36,362	36,362	-	45,182	45,182	-	50,322	50,322
FEDERAL Mass Vaccination and Vaccine Equity	-	384,508	384,508	-	2,461,392	2,461,392	-	1,661,549	1,661,549
Substance Use Services	-	-	-	-	360,000	360,000	-	-	-
FEDERAL Children with Special Health Care Needs	-	45,315	45,315	-	75,000	75,000	-	120,000	120,000
MISC Statewide Integrated Health Improvement Strategy (SIHIS) (inactive)	-	-	-	-	158,058	158,058	-	-	-
STATE Opioid Operations Command Center (OCCC)	-	342,654	342,654	-	1,500,000	1,500,000	-	1,500,000	1,500,000
COVID-19 COUNTY/DONATIONS/PRIVATE	-	-	-	-	500,000	500,000	-	-	-
FEDERAL Opioid Academic Detailing	-	52,267	52,267	-	30,000	30,000	-	-	-
MISC Harm Reduction Program	-	-	-	-	1,500,000	1,500,000	-	1,500,000	1,500,000
FEDERAL EO ENHANCING DETECTION GRANTS - ELC	-	542,481	542,481	-	10,000,000	10,000,000	-	-	-
FEDERAL Cities Readiness Initiative	-	100,203	100,203	-	146,260	146,260	-	146,260	146,260
FEDERAL Substance Use Federal Block Grant	-	215,215	215,215	-	331,700	331,700	-	331,700	331,700
STATE Crisis Services	-	158,774	158,774	-	340,000	340,000	-	340,000	340,000
STATE Maryland Cancer Fund Treatment Program	-	-	-	-	214,000	214,000	-	214,000	214,000
FEDERAL CDC Breast & Cervical Cancer	-	161,983	161,983	-	413,393	413,393	-	413,393	413,393
MISC Establishing Partnerships to Increase Cancer Screenings	-	-	-	-	50,000	50,000	-	-	-
FEDERAL Opioid Response Initiatives-Federal	-	-	-	-	500,000	500,000	-	500,000	500,000
FEDERAL SABG COVID-19 PREVENTION SERVICES FUNDING	-	130,264	130,264	-	131,014	131,014	-	131,014	131,014
FEDERAL FEMA Emergency Protective Measures Grant	-	1,079,596	1,079,596	-	6,160,500	6,160,500	-	6,160,500	6,160,500
MISC Substance Use Disorders Services Development Grant (inactive)	-	-	-	-	500,000	500,000	-	500,000	500,000
Title V- Maternal & Child Health Services	-	-	-	-	500,000	500,000	-	621,974	621,974
FEDERAL Ryan White A - Transportation Services	-	-	-	-	80,000	80,000	-	80,000	80,000
FEDERAL State Highway Underage Drinking Prevention Project-Federal	-	5,200	5,200	-	42,339	42,339	-	42,339	42,339
MISC Animal Services Support	-	2,614	2,614	-	172,000	172,000	-	172,000	172,000
MISC WIC Diabetes Prevention Program (inactive)	-	-	-	-	15,000	15,000	-	-	-
FEDERAL Farmers' Market Nutrition Program	-	825	825	-	2,000	2,000	-	2,000	2,000
MISC Crisis Services Development/Expansion Program	-	-	-	-	250,000	250,000	-	250,000	250,000
Mental Health Services - Federal Block Grant	-	388,743	388,743	-	427,867	427,867	-	427,867	427,867
STATE Maryland Recovery Net Client Support Services	-	4,003	4,003	-	79,498	79,498	-	79,498	79,498
MISC Mobile Technology Contingency Management	-	-	-	-	225,000	225,000	-	225,000	225,000

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

988 Implementation Grant	-	-	-	-	300,000	300,000	-	300,000	300,000
MISC Mental Health Services Development Grant	-	-	-	-	96,870	96,870	-	500,000	500,000
Path	-	123,007	123,007	-	147,000	147,000	-	147,000	147,000
MISC COVID-19 Point of Care Testing Initiative (inactive)	-	-	-	-	130,000	130,000	-	130,000	130,000
SSI/SSDI Outreach, Access, and Recovery (SOAR)	-	-	-	-	105,000	105,000	-	-	-
FEDERAL Continuum of Care	-	887,729	887,729	-	1,000,000	1,000,000	-	-	-
FEDERAL Substance Use Services	-	-	-	-	200,000	200,000	-	450,000	450,000
FEDERAL National Suicide Prevention Hotline Transition	-	2,456	2,456	-	55,000	55,000	-	55,000	55,000
Abatement of Harms from the Opioid Epidemic Grant	-	-	-	-	59,000,000	59,000,000	-	-	-
OOCC - Opioid Community/Provider Grants	-	2,213	2,213	-	500,000	500,000	-	-	-
FEDERAL Substance Use Disorder Initiative	-	-	-	-	600,000	600,000	-	600,000	600,000
STATE Baltimore County Crisis Services Awareness Campaign Project	-	-	-	-	55,000	55,000	-	-	-
MISC Access to Care Grant	-	288	288	-	75,000	75,000	-	75,000	75,000
FEDERAL Ryan White A - Emergency Financial Assistance	-	600	600	-	80,000	80,000	-	80,000	80,000
MISC School Health Services Enhancement	-	-	-	-	312,764	312,764	-	-	-
FEDERAL Medication Assisted Treatment Capacity Expansion	-	126,366	126,366	-	-	-	-	-	-
Tobacco Use Diabetes & Chronic Disease Prevention	-	-	-	-	-	-	-	188,805	188,805
CDC Strengthening Local Public Health Infrastructure, Workforce and Data Systems	-	-	-	-	-	-	-	650,000	650,000
AIDS Case Management	-	-	-	-	-	-	-	1,810,000	1,810,000
STATE Oral Health Sealants	-	-	-	-	-	-	-	35,000	35,000
STATE Oral Disease & Injury Prevention	-	-	-	-	-	-	-	7,000	7,000
Ryan White B MA I Outreach Services	-	-	-	-	-	-	-	250,000	250,000
Overdose Response Initiatives Integration of Data and Prevention	-	-	-	-	-	-	-	3,000,000	3,000,000
LHD Health Disparities Funding	-	-	-	-	-	-	-	400,000	400,000
Contingency Management Initiative	-	-	-	-	-	-	-	400,000	400,000
FEDERAL Food Research & Action Center Community Innovation and Outreach WIC Grant	-	-	-	-	-	-	-	200,000	200,000
Retail Flexible Funding Model grant	-	-	-	-	-	-	-	31,000	31,000
Racial and Ethnic Approaches to Community Health (REACH)	-	-	-	-	-	-	-	1,500,000	1,500,000
988 State and Territory Supplemental Grant	-	-	-	-	-	-	-	200,000	200,000
Crisis System Funding (SB241) for 988	-	-	-	-	-	-	-	330,000	330,000
FEDERAL NTIA - Community Health Outreach and Engagement - Turner Station	-	-	-	-	-	-	-	100,000	100,000
988 Opioid and Stimulant Use Disorder Navigators	-	-	-	-	-	-	-	140,000	140,000

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

Substance Use and Recovery Services Expansion	-	-	-	-	-	-	-	500,000	500,000
Continuum of Care 13 Slot	-	-	-	-	-	-	-	300,000	300,000
FEDERAL NTIA - ConnectEagle Nation	-	-	-	-	-	-	-	100,000	100,000
Continuum of Care 32 Slot	-	-	-	-	-	-	-	850,000	850,000
Mental Health Crisis System Initiatives	-	-	-	-	-	-	-	1,000,000	1,000,000
School Based Health Services Initiatives	-	-	-	-	-	-	-	250,000	250,000
Strengthening Local Health Department Infrastructure	-	-	-	-	-	-	-	312,764	312,764
TOTAL-	\$24,249,021	\$37,819,832	\$62,068,852	\$26,560,488	\$166,349,865	\$192,910,353	\$28,406,126	\$104,603,089	\$133,009,215
Department of Social Services									
EMERGENCY FUNDS	220,458	-	220,458	800,179	-	800,179	800,179	-	800,179
DOMESTIC VIOLENCE/SEXUAL ASSUA	127,262	-	127,262	127,260	-	127,260	127,260	-	127,260
IN-HOME CARE PROGRAM	332,776	-	332,776	333,681	-	333,681	376,228	-	376,228
ADULT SERVICES	1,410,359	-	1,410,359	1,428,132	-	1,428,132	1,602,467	-	1,602,467
GENERAL ADMINISTRATION	1,535,476	135,428	1,670,904	1,658,354	128,002	1,786,356	1,763,305	128,002	1,891,307
CHILDREN'S SERVICES	558,860	-	558,860	600,748	-	600,748	665,468	-	665,468
FAMILY INVESTMENT DIVISION	1,173,615	163,292	1,336,907	1,356,116	192,024	1,548,140	1,437,325	192,024	1,629,349
FAMILY SERVICES	1,768,892	-	1,768,892	1,876,166	-	1,876,166	1,890,778	-	1,890,778
ADULT FOSTER CARE	145,000	-	145,000	145,000	-	145,000	145,000	-	145,000
WELFARE TO WORK PROGRAM	399,996	-	399,996	400,000	-	400,000	400,000	-	400,000
HOUSING AND COMMUNITY DEVELOPMENT	5,171,618	-	5,171,618	5,149,353	-	5,149,353	5,182,282	-	5,182,282
FEDERAL Coordinated Entry	-	-	-	-	102,623	102,623	-	-	-
MATCH Infant and Toddler	-	115,977	115,977	-	136,853	136,853	-	141,230	141,230
Center for Family Success	-	485,130	485,130	-	572,792	572,792	-	585,705	585,705
Office of Home Energy Program (OHEP)	-	1,737,788	1,737,788	-	2,189,314	2,189,314	-	2,192,509	2,192,509
STATE Youth Sexual Behavior Program	-	265,851	265,851	-	282,812	282,812	-	297,847	297,847
STATE Therapeutic Foster Care	-	265,091	265,091	-	337,194	337,194	-	352,246	352,246
FEDERAL Supplemental Nutrition Asst. Program (SNAP)	-	82,511	82,511	-	341,058	341,058	-	1,678,192	1,678,192
STATE In-Home Care Services	-	112,858	112,858	-	128,124	128,124	-	132,431	132,431
Housing Counselor	-	356,542	356,542	-	393,753	393,753	-	401,603	401,603
Child Support	-	105,127	105,127	-	132,741	132,741	-	138,885	138,885
Victims of Crime Act	-	374,224	374,224	-	644,724	644,724	-	668,752	668,752
STATE Responsible Father's Project	-	55,671	55,671	-	101,453	101,453	-	105,562	105,562
STATE Interagency Family Preservation Services	-	479,074	479,074	-	678,491	678,491	-	707,855	707,855
FEDERAL Violence Against Woment Act	-	19,460	19,460	-	42,481	42,481	-	42,662	42,662
Child Advocacy Center-Medical Services	-	112,203	112,203	-	258,376	258,376	-	265,763	265,763
FEDERAL Job Network	-	1,377,490	1,377,490	-	1,828,487	1,828,487	-	1,862,431	1,862,431

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

Rapid Rehousing	-	119,187	119,187	-	371,342	371,342	-	375,735	375,735
MISC Child Advocacy Center Therapy & Technology Services	-	-	-	-	43,262	43,262	-	43,262	43,262
MISC CHILD ADVOCACY INITIATIVES	-	-	-	-	200,000	200,000	-	-	-
STATE Child Advocacy-GOCCP STATE	-	12,581	12,581	-	27,038	27,038	-	27,038	27,038
FEDERAL Child Advocacy-GOCCP FED	-	-	-	-	31,500	31,500	-	-	-
FEDERAL Homeless Services Enhancement	-	-	-	-	500,000	500,000	-	-	-
STATE Contractual Temporary Assistance	-	228,132	228,132	-	523,682	523,682	-	523,682	523,682
MISC Client Support Services	-	-	-	-	52,500	52,500	-	52,500	52,500
TOTAL-	\$12,844,311	\$6,603,617	\$19,447,928	\$13,874,989	\$10,240,626	\$24,115,615	\$14,390,292	\$10,915,916	\$25,306,208
Local Management Board									
Evidence Based Practices	-	35,422	35,422	-	200,000	200,000	-	250,000	250,000
STATE Local Care Team	-	103,618	103,618	-	112,185	112,185	-	109,742	109,742
STATE Healthy Families Baltimore County	-	435,641	435,641	-	595,580	595,580	-	595,580	595,580
STATE Local Management Board	-	290,420	290,420	-	325,720	325,720	-	384,857	384,857
STATE LAP (Local Access Plan)	-	82,142	82,142	-	200,000	200,000	-	200,000	200,000
STATE Multi-Systemic Therapy Plus	-	401,245	401,245	-	800,000	800,000	-	800,000	800,000
Youth Service Bureaus	-	113,878	113,878	-	135,230	135,230	-	194,128	194,128
STATE Youth Homelessness	-	140,574	140,574	-	170,000	170,000	-	250,000	250,000
STATE Cognitive Behavioral Therapy (CBT)	-	167,349	167,349	-	175,000	175,000	-	200,000	200,000
TOTAL-	\$0	\$1,770,288	\$1,770,288	\$0	\$2,713,715	\$2,713,715	\$0	\$2,984,307	\$2,984,307
TOTAL- HEALTH AND HUMAN SERVICES -	\$46,896,852	\$55,771,522	\$102,668,374	\$51,805,522	\$193,765,237	\$245,570,759	\$54,965,700	\$133,087,820	\$188,053,520
EDUCATION									
Board of Education									
ADMINISTRATION	30,198,887	24,926,072	55,124,959	31,499,684	29,174,789	60,674,473	32,089,812	32,046,808	64,136,620
MID-LEVEL ADMINISTRATION	59,476,832	46,868,269	106,345,101	61,278,770	56,755,974	118,034,744	65,939,167	65,850,799	131,789,966
INSTRUCTIONAL SALARIES & WAGES	308,398,360	254,085,431	562,483,791	319,249,875	295,687,026	614,936,901	326,374,494	325,937,109	652,311,603
INSTRUCTIONAL TEXTBOOKS & SUPP	12,326,544	13,564,279	25,890,823	12,179,121	11,280,217	23,459,338	19,196,888	19,171,161	38,368,049
OTHER INSTRUCTIONAL COSTS	26,428,143	20,973,978	47,402,121	25,530,774	23,646,427	49,177,201	29,718,622	29,678,796	59,397,418
SPECIAL EDUCATION	120,124,534	102,487,183	222,611,717	123,810,168	114,672,122	238,482,290	126,303,727	126,134,463	252,438,190
STUDENT PERSONNEL SERVICES	8,970,601	6,888,492	15,859,093	9,500,412	8,799,216	18,299,628	9,759,463	9,746,384	19,505,847
HEALTH SERVICES	10,020,435	7,039,726	17,060,161	10,541,061	9,763,057	20,304,118	11,218,364	11,203,330	22,421,694
STUDENT TRANSPORTATION SERVICE	44,989,496	32,388,786	77,378,282	48,222,329	44,663,188	92,885,517	50,462,606	50,394,980	100,857,586
OPERATION OF PLANT & EQUIPMENT	61,479,024	47,051,697	108,530,721	64,694,458	59,919,560	124,614,018	67,595,286	67,504,699	135,099,985
MAINTENANCE OF PLANT & EQUIP	22,961,626	23,178,757	46,140,383	23,521,241	21,785,211	45,306,452	24,085,020	24,052,742	48,137,762

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

FIXED CHARGES	181,270,720	145,087,701	326,358,421	184,825,672	171,184,260	356,009,932	187,547,348	187,296,009	374,843,357
FOOD & NUTRITION SERVICES	-	53,290,075	53,290,075	-	55,546,274	55,546,274	-	58,479,779	58,479,779
CAPITAL OUTLAY	2,666,417	1,763,972	4,430,389	3,169,206	2,935,296	6,104,502	3,287,248	3,282,843	6,570,091
FEDERAL & RESTRICTED PROGRAMS	-	194,859,499	194,859,499	-	272,219,336	272,219,336	-	240,073,153	240,073,153
DEBT SERVICE - COUNTY BONDS	71,767,194	-	71,767,194	81,015,140	-	81,015,140	80,240,526	-	80,240,526
CONTRIBUTION TO CAPITAL BUDGET	-	-	-	77,377,000	-	77,377,000	9,120,545	-	9,120,545
Community Services	-	-	-	-	-	-	840,253	839,126	1,679,379
TOTAL-	\$961,078,813	\$974,453,917	\$1,935,532,730	\$1,076,414,911	\$1,178,031,953	\$2,254,446,864	\$1,043,779,369	\$1,251,692,181	\$2,295,471,550
Community College									
INSTRUCTION	30,412,266	52,464,747	82,877,013	30,092,733	66,723,720	96,816,453	32,891,472	66,730,043	99,621,515
ACADEMIC SUPPORT	4,067,217	7,767,867	11,835,084	4,397,137	9,597,718	13,994,855	5,010,763	10,426,269	15,437,032
STUDENT SERVICES	5,660,240	10,586,162	16,246,402	6,292,346	13,733,862	20,026,208	7,070,007	14,747,703	21,817,710
INSTITUTIONAL SUPPORT	11,502,337	31,220,723	42,723,060	13,812,082	30,549,407	44,361,489	14,956,845	30,705,456	45,662,301
OPERATION/MAINTENANCE OF PLANT	5,373,479	11,720,525	17,094,004	5,700,690	12,714,029	18,414,719	6,082,818	12,860,180	18,942,998
MANDATORY TRANSFERS (GRANTS)	2,261,487	74,774,394	77,035,881	3,927,050	84,813,946	88,740,996	3,927,050	63,965,000	67,892,050
Auxiliary Enterprise	-	942,207	942,207	0	549,305	549,305	0	610,000	610,000
DEBT SERVICE COMMUNITY COLLEGE	13,923,164	-	13,923,164	13,765,365	-	13,765,365	14,291,253	-	14,291,253
TOTAL-	\$73,200,190	\$189,476,625	\$262,676,815	\$77,987,403	\$218,681,987	\$296,669,390	\$84,230,208	\$200,044,651	\$284,274,859
TOTAL- EDUCATION -	\$1,034,279,003	\$1,163,930,542	\$2,198,209,545	\$1,154,402,314	\$1,396,713,940	\$2,551,116,254	\$1,128,009,577	\$1,451,736,832	\$2,579,746,409
CULTURE AND LEISURE SERVICES									
Department of Recreation and Parks									
GENERAL ADMINISTRATION	1,415,331	-	1,415,331	2,030,893	-	2,030,893	2,577,242	-	2,577,242
RECREATION SERVICES	10,582,489	-	10,582,489	13,240,011	-	13,240,011	13,486,337	-	13,486,337
REVENUE PRODUCING FACILITIES	-	-	-	-	753,174	753,174	-	738,172	738,172
FEES Group Leadership Grant Program	-	2,103,056	2,103,056	-	4,031,284	4,031,284	-	3,998,756	3,998,756
FEES DEPARTMENT DIRECTED PROGRAMS	-	18,635	18,635	-	556,958	556,958	-	560,739	560,739
FEES Recreation Council Donations	-	5,903	5,903	-	100,000	100,000	-	116,000	116,000
STATE Therapeutic Recreation Summer Programs	-	56,155	56,155	-	125,835	125,835	-	127,573	127,573
TOTAL-	\$11,997,820	\$2,183,750	\$14,181,570	\$15,270,904	\$5,567,251	\$20,838,155	\$16,063,579	\$5,541,240	\$21,604,819
Library									
BUILDINGS/VEHICLE MAINT & OPER	1,370,776	380,142	1,750,918	1,425,004	266,034	1,691,038	1,638,867	349,976	1,988,843
GENERAL ADMINISTRATION	7,994,601	1,391,549	9,386,150	8,487,154	1,581,729	10,068,883	10,196,801	2,166,333	12,363,134
CIRCULATION/INFORMATION SERV	17,965,792	1,875,983	19,841,775	18,801,346	3,465,510	22,266,856	19,682,169	4,090,026	23,772,195
CUSTOMER SUPPORT SERVICES	9,377,004	1,430,357	10,807,361	9,318,939	1,710,542	11,029,481	9,449,138	2,008,384	11,457,522

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

TOTAL-	\$36,708,173	\$5,078,031	\$41,786,204	\$38,032,443	\$7,023,815	\$45,056,258	\$40,966,975	\$8,614,719	\$49,581,694
Organization Contributions									
ORGANIZATION CONTRIBUTIONS	2,547,050	-	2,547,050	2,848,500	-	2,848,500	2,874,500	-	2,874,500
GENERAL GRANT PROGRAM	2,764,535	-	2,764,535	3,864,209	-	3,864,209	3,862,000	-	3,862,000
STATE Summer Program & Community Arts Development	-	141,630	141,630	-	250,000	250,000	-	325,000	325,000
TOTAL-	\$5,311,585	\$141,630	\$5,453,215	\$6,712,709	\$250,000	\$6,962,709	\$6,736,500	\$325,000	\$7,061,500
TOTAL- CULTURE AND LEISURE SERVICES -	\$54,017,579	\$7,403,411	\$61,420,989	\$60,016,056	\$12,841,066	\$72,857,122	\$63,767,054	\$14,480,959	\$78,248,013
ECONOMIC & COMM. DEVELOPMENT									
Department of Economic and Workforce Development									
ECONOMIC DEVELOPMENT FINANCING	-	4,259,118	4,259,118	-	11,230,583	11,230,583	-	690,000	690,000
ECONOMIC DEVELOPMENT	1,362,239	-	1,362,239	1,680,254	-	1,680,254	2,018,169	-	2,018,169
Tourism Program	-	1,558,217	1,558,217	-	1,510,680	1,510,680	-	1,830,800	1,830,800
PROGRAM INCOME BOOST Program Income	-	203	203	-	81,500	81,500	-	160,000	160,000
FEDERAL US Dept of Commerce-Economic Development Admin Revolving Loan Fund	-	-	-	-	-	-	-	400,000	400,000
TOTAL-	\$1,362,239	\$5,817,538	\$7,179,777	\$1,680,254	\$12,822,763	\$14,503,017	\$2,018,169	\$3,080,800	\$5,098,969
Department of Housing and Community Development									
GENERAL ADMINISTRATION HOUSING & COMMUNITY DEVELOPMENT	805,827	-	805,827	1,042,036	-	1,042,036	1,207,262	-	1,207,262
HOUSING OPPORTUNITY	-	-	-	-	-	-	-	19,300,000	19,300,000
FEDERAL Rehab Administration	-	545,892	545,892	-	699,431	699,431	-	783,002	783,002
FEDERAL HMIS	-	168,914	168,914	-	168,914	168,914	-	168,914	168,914
FEDERAL Housing Services	-	-	-	-	846,852	846,852	-	947,790	947,790
FEDERAL LEAD PAINT HAZARD REDUCTION GRANT	-	134,970	134,970	-	200,515	200,515	-	226,090	226,090
Home Investment Partnership Program	-	158,813	158,813	-	2,611,642	2,611,642	-	2,887,888	2,887,888
General Administration (CDBG)	-	-	-	-	973,949	973,949	-	982,546	982,546
STATE Homeless Solutions Program - HSP (State DHCD)	-	319,246	319,246	-	465,964	465,964	-	700,000	700,000
FEDERAL Continuum of Care-Planning	-	1,226,992	1,226,992	-	1,405,536	1,405,536	-	2,078,530	2,078,530
FEDERAL McKinney Emergency Solutions Grant	-	276,014	276,014	-	357,383	357,383	-	370,255	370,255
Housing Rehab Program (CDBG)	-	-	-	-	1,248,750	1,248,750	-	790,938	790,938
FEDERAL Code Enforcement Program (CDBG)	-	-	-	-	70,000	70,000	-	70,000	70,000
Grants-Non-Profits (CDBG)	-	597,081	597,081	-	730,462	730,462	-	736,910	736,910
STATE Emergency Assistance Program (State DHR)	-	53,232	53,232	-	57,246	57,246	-	-	-
FEDERAL Non Profit Public Capital Improvement (CDBG)	-	210,690	210,690	-	601,546	601,546	-	601,546	601,546

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

FEDERAL General Administration	-	710,526	710,526	-	-	-	-	-	-
FEDERAL Housing Services (CDBG)	-	605,987	605,987	-	-	-	-	-	-
STATE State DHCD ERAP1	-	7,109,350	7,109,350	-	-	-	-	-	-
FEDERAL Housing Rehabilitation Program	-	625,872	625,872	-	-	-	-	-	-
FEES- DHCD APPLICATION FEES	-	-	-	-	-	-	-	26,000	26,000
I & P Federal Neighborhood Stabilization Program Grant	-	-	-	-	-	-	-	326,405	326,405
FEES Community Development Administration	-	-	-	-	-	-	-	135,735	135,735
I & P State of MD Neighborhood Conservation Initiative Loan	-	-	-	-	-	-	-	647,413	647,413
TOTAL-	\$805,827	\$12,743,579	\$13,549,406	\$1,042,036	\$10,438,190	\$11,480,226	\$1,207,262	\$31,779,962	\$32,987,224
Housing Office									
FEDERAL Housing Ofc - General Administration	-	4,804,211	4,804,211	-	6,829,308	6,829,308	-	7,178,068	7,178,068
FEDERAL Family Self Sufficiency	-	248,651	248,651	-	308,837	308,837	-	328,186	328,186
Housing Choice- Voucher Program	-	58,794,731	58,794,731	-	79,000,000	79,000,000	-	81,000,000	81,000,000
STATE Bridge Subsidy Program	-	-	-	-	100,000	100,000	-	100,000	100,000
HUD-Veteran's Affairs Supportive Housing Program	-	2,104,377	2,104,377	-	3,000,000	3,000,000	-	3,000,000	3,000,000
TOTAL-	\$0	\$65,951,971	\$65,951,971	\$0	\$89,238,145	\$89,238,145	\$0	\$91,606,254	\$91,606,254
Workforce Development									
WORKFORCE DEVELOPMENT	69,513	-	69,513	258,350	-	258,350	374,108	-	374,108
FEDERAL Central Office-Federal	-	56,847	56,847	-	321,581	321,581	-	332,378	332,378
FEDERAL Youth Program	-	383,460	383,460	-	1,685,712	1,685,712	-	1,849,975	1,849,975
STATE DJS	-	9,548	9,548	-	50,000	50,000	-	52,000	52,000
FEDERAL Career Centers-Federal	-	1,892,402	1,892,402	-	2,847,161	2,847,161	-	2,769,980	2,769,980
STATE MD Summer Youth Connections STATE	-	-	-	-	300,000	300,000	-	300,000	300,000
DSS Youth	-	25,046	25,046	-	110,000	110,000	-	110,000	110,000
STATE DORS Youth	-	23,416	23,416	-	160,000	160,000	-	160,000	160,000
MISC Baltimore Community Foundation	-	-	-	-	373,000	373,000	-	373,000	373,000
FEDERAL Business Services-Federal	-	224,974	224,974	-	327,670	327,670	-	337,178	337,178
MISC Cities for Financial Empowerment (CFE) Fund - Implementation	-	-	-	-	75,000	75,000	-	40,000	40,000
FEDERAL Adult Program	-	164,104	164,104	-	500,000	500,000	-	500,000	500,000
FEDERAL Dislocated Worker Program	-	26,804	26,804	-	500,000	500,000	-	500,000	500,000
FEDERAL MD Summer Youth Connections FED	-	219,963	219,963	-	-	-	-	-	-
STATE Blueprint Workforce Career Counseling	-	-	-	-	-	-	-	6,767,053	6,767,053
TOTAL-	\$69,513	\$3,026,563	\$3,096,076	\$258,350	\$7,250,124	\$7,508,474	\$374,108	\$14,091,564	\$14,465,672
TOTAL- ECONOMIC & COMM. DEVELOPMENT -	\$2,237,579	\$87,539,651	\$89,777,230	\$2,980,640	\$119,749,222	\$122,729,862	\$3,599,539	\$140,558,580	\$144,158,119

EXHIBIT 'C'
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2022, 2023, AND 2024

NON DEPARTMENTAL									
Contribution to Capital Budget									
CONTRIBUTION TO CAPITAL BUDGET	53,209,245	-	53,209,245	136,568,592	-	136,568,592	164,791,646	-	164,791,646
TOTAL-	\$53,209,245	\$0	\$53,209,245	\$136,568,592	\$0	\$136,568,592	\$164,791,646	\$0	\$164,791,646
Debt Service									
GENERAL PUBLIC FACILITIES	82,651,708	-	82,651,708	79,495,299	-	79,495,299	87,959,623	-	87,959,623
PENSION FUNDING BONDS	21,102,405	-	21,102,405	21,094,584	-	21,094,584	21,087,681	-	21,087,681
NON-GENERAL OBLIGATION DEBT	27,887,147	-	27,887,147	31,024,475	-	31,024,475	25,797,925	-	25,797,925
TOTAL-	\$131,641,260	\$0	\$131,641,260	\$131,614,358	\$0	\$131,614,358	\$134,845,229	\$0	\$134,845,229
Insurance Contributions									
INSURANCE CONTRIBUTIONS	145,330,689	-	145,330,689	163,029,722	-	163,029,722	189,804,283	-	189,804,283
TOTAL-	\$145,330,689	\$0	\$145,330,689	\$163,029,722	\$0	\$163,029,722	\$189,804,283	\$0	\$189,804,283
Local Share									
SPECIAL FUND MATCHING EXPEND ECONOMIC DEVELOPMENT FINANCING	10,080,822	-	10,080,822	11,582,370	-	11,582,370	11,858,835	-	11,858,835
TOTAL-	\$10,080,822	\$0	\$10,080,822	\$11,582,370	\$0	\$11,582,370	\$11,858,835	\$0	\$11,858,835
Reserves for Contingency									
RESERVE FOR CONTINGENCIES	-	-	-	2,500,000	-	2,500,000	2,500,000	-	2,500,000
TOTAL-	\$0	\$0	\$0	\$2,500,000	\$0	\$2,500,000	\$2,500,000	\$0	\$2,500,000
Retirement and Social Security									
CONTRIBUTION - EMPLOYEE RETIREMENT SYSTEM	145,720,037	-	145,720,037	200,111,432	-	200,111,432	163,150,267	-	163,150,267
CONTRIBUTIONS - SOCIAL SECURITY	21,050,823	-	21,050,823	22,107,000	-	22,107,000	22,895,000	-	22,895,000
CONTRIBUTION TO POLICE/FIRE/WIDOW'S PENSION	7,500,000	-	7,500,000	-	-	-	-	-	-
CONTRIBUTIONS - NON SYSTEM RETIREMENT	277,670	-	277,670	346,140	-	346,140	412,680	-	412,680
TOTAL-	\$174,548,530	\$0	\$174,548,530	\$222,564,572	\$0	\$222,564,572	\$186,457,947	\$0	\$186,457,947
TOTAL- NON DEPARTMENTAL -	\$514,810,545	-	\$514,810,545	\$667,859,614	-	\$667,859,614	\$690,257,940	-	\$690,257,940
GRAND TOTAL	\$2,304,146,885	\$1,609,998,854	\$3,914,145,739	\$2,661,687,195	\$2,141,550,672	\$4,803,237,867	\$2,710,508,515	\$2,175,336,730	\$4,885,845,244

EXHIBIT "D"
STATEMENT OF GENERAL OBLIGATION DEBT OUTSTANDING

	AS OF JUNE 30, 2020	AS OF JUNE 30, 2021	AS OF JUNE 30, 2022	AS OF JUNE 30, 2023
Public Facility Bonds	\$733,428,000	\$753,721,000	\$771,150,000	\$742,476,000
Community College Bonds	120,456,000	124,101,000	136,243,000	128,406,000
Public School Bonds	779,556,000	805,593,000	882,952,000	831,383,000
Bond Anticipation Notes	145,000,000	205,000,000	0	0
Pension Liability Funding Bonds	<u>348,979,000</u>	<u>338,908,000</u>	<u>328,660,000</u>	<u>318,211,000</u>
Total Applicable to Debt Limit	2,127,419,000	2,227,323,000	2,119,005,000	2,020,476,000

STATEMENT OF LEGAL DEBT LIMIT

Estimated assessable basis as of June 30th	90,870,432,567	93,531,324,794	97,041,505,000	100,121,167,273
Debt Limit (4% of assessable basis) *	3,634,817,303	3,741,252,992	3,881,660,200	4,004,846,691
Total Applicable Debt	<u>2,127,419,000</u>	<u>2,227,323,000</u>	<u>2,119,005,000</u>	<u>2,020,476,000</u>
Legal Margin for Creation of Additional Debt	1,507,398,303	1,513,929,992	1,762,655,200	1,984,370,691

General obligation indebtedness of the County issued pursuant to "full faith and credit" authority granted under Article VII, Section 717 of the Baltimore County Charter may not exceed 4% of the assessed value of all real and personal property subject to assessment for unlimited taxation by the County.

EXHIBIT "E"
STATEMENT OF METROPOLITAN DISTRICT DEBT OUTSTANDING

	AS OF JUNE 30, 2020	AS OF JUNE 30, 2021	AS OF JUNE 30, 2022	AS OF JUNE 30, 2023
Metropolitan District Bonds	\$1,314,100,000	\$1,466,270,000	\$1,422,490,000	\$1,599,320,000
Maryland Water Quality Revolving Loan Fund	317,996,100	344,363,373	367,681,731	375,651,214
Bond Anticipation Notes	205,000,000	0	150,000,000	0
Pension Liability; Funding Bonds - Metro	<u>14,541,000</u>	<u>14,122,000</u>	<u>13,695,000</u>	<u>13,259,000</u>
Total Applicable to Debt Limit	<u>1,851,637,100</u>	<u>1,824,755,373</u>	<u>1,953,866,731</u>	<u>1,988,230,214</u>

STATEMENT OF LEGAL DEBT LIMIT

Estimated assessable basis as of June 30th	81,022,401,909	83,345,868,432	86,473,793,951	89,218,084,456
Debt Limit (3.2% of assessable basis) *	2,592,716,861	2,667,067,790	2,767,161,406	2,854,978,703
Total Long Term Debt	1,851,637,100	1,824,755,373	1,953,866,731	1,988,230,214
Legal Margin for Creation of Additional Debt	<u>741,079,761</u>	<u>842,312,417</u>	<u>813,294,675</u>	<u>866,748,489</u>

The Total of Metropolitan District Bonds outstanding for any purpose under Title 35, Article III, Section 35-252 of the Baltimore County Code may not exceed 3.2% of the total assessable basis for County Taxation purposes, within the Metropolitan District.

EXHIBIT "F"
FY 2024 GOVERNMENT-WIDE SUMMARY OF FUNDS

ALL FUNDS	OPERATING BUDGET								ENTERPRISE FUNDS			GOV'T WIDE TOTAL
	GENERAL FUND	GIFTS/GRANTS FUND	LIQUOR LICENSE FUND	ECONOMIC FINANCING FUND	NEGLECTED PROPERTY COMMUNITY	NON-COUNTY FUND	HOUSING OPPORTUNITY FUND	TOTAL OPERATING BUDGET	METRO DISTRICT FUND	OTHER ENTERPRISE FUNDS	RECREATIONAL FACILITIES FUND	TOTAL OPERATING FUNDS
REVENUES AND OTHER FINANCING SOURCES												
REAL AND PERSONAL PROPERTY TAXES	1,186,959,741	-	-	-	-	-	-	1,186,959,741	-	-	-	1,186,959,741
INCOME TAXES	1,009,131,742	-	-	-	-	-	-	1,009,131,742	-	-	-	1,009,131,742
SALES & SERVICE TAXES	125,298,100	-	-	-	-	-	-	125,298,100	-	-	-	125,298,100
STATE GRANTS IN AID	38,490,125	83,295,899	-	-	-	981,590,310	-	1,103,376,334	-	-	-	1,103,376,334
GRANTS FROM THE FEDERAL GOVERNMENT	3,613,659	192,060,293	-	-	-	229,972,625	-	425,646,577	1,192,536	-	-	426,839,113
FEES AND OTHER REVENUE	169,961,075	58,108,463	1,250,000	690,000	1,500,000	140,731,709	19,300,000	391,541,247	295,767,854	59,089,779	646,668	747,045,548
REVENUE TRANSFERS	10,787,380	1,238,417	(450,000)	-	-	-	-	11,575,797	-	-	-	11,575,797
APPROPRIATION FROM FUND BALANCE	166,266,693	-	132,588	-	-	49,287,154	-	215,686,435	59,840,930	-	91,504	275,618,869
TOTAL SOURCES	2,710,508,515	334,703,073	932,588	690,000	1,500,000	1,401,581,798	19,300,000	4,469,215,973	356,801,320	59,089,779	738,172	4,885,845,244
EXPENDITURES	GENERAL FUND	GIFTS/GRANTS FUND	LIQUOR LICENSE FUND	ECONOMIC FINANCING	NEGLECTED PROPERTY	NON-COUNTY FUND	HOUSING OPPORTUNITY	TOTAL OPERATING	METRO DISTRICT FUND	OTHER ENTERPRISE	RECREATIONAL FACILITIES FUND	TOTAL OPERATING
Board of Appeals	412,387	-	-	-	-	-	-	412,387	-	-	-	412,387
Board of Education	1,043,779,369	-	-	-	-	1,193,212,402	-	2,236,991,771	-	58,479,779	-	2,295,471,550
Board of Elections Supervisors	7,792,192	-	-	-	-	-	-	7,792,192	-	-	-	7,792,192
Board of Liquor License Commission	-	-	932,588	-	-	-	-	932,588	-	-	-	932,588
Circuit Court	6,757,078	2,850,465	-	-	-	-	-	9,607,543	-	-	-	9,607,543
Community College	84,230,208	-	-	-	-	199,434,651	-	283,664,859	-	610,000	-	284,274,859
Contribution to Capital Budget	164,791,646	-	-	-	-	-	-	164,791,646	-	-	-	164,791,646
County Administrative Officer	4,262,865	-	-	-	-	-	-	4,262,865	-	-	-	4,262,865
County Auditor	1,969,918	-	-	-	-	-	-	1,969,918	-	-	-	1,969,918

EXHIBIT "F"
FY 2024 GOVERNMENT-WIDE SUMMARY OF FUNDS

	OPERATING BUDGET							ENTERPRISE FUNDS			GOV'T WIDE TOTAL	
	GENERAL FUND	GIFTS/GRANTS FUND	LIQUOR LICENSE FUND	ECONOMIC FINANCING FUND	NEGLECTED PROPERTY COMMUNITY	NON-COUNTY FUND	HOUSING OPPORTUNITY FUND	TOTAL OPERATING BUDGET	METRO DISTRICT FUND	OTHER ENTERPRISE FUNDS	RECREATIONAL FACILITIES FUND	TOTAL OPERATING FUNDS
County Council	3,490,336	-	-	-	-	-	-	3,490,336	-	-	-	3,490,336
County Sheriff	7,098,966	17,859	-	-	-	-	-	7,116,825	-	-	-	7,116,825
Debt Service	134,845,229	-	-	-	-	-	-	134,845,229	-	-	-	134,845,229
Department of Aging	4,649,831	13,533,143	-	-	-	-	-	18,182,974	-	-	-	18,182,974
Department of Corrections	50,966,216	1,065,730	-	-	-	-	-	52,031,946	-	-	-	52,031,946
Department of Economic and Workforce Development	2,018,169	2,390,800	-	690,000	-	-	-	5,098,969	-	-	-	5,098,969
Department of Environmental Protection and Sustainability	7,519,451	1,051,365	-	-	-	-	-	8,570,816	-	-	-	8,570,816
Department of Health	28,406,126	104,603,089	-	-	-	-	-	133,009,215	-	-	-	133,009,215
Department of Housing and Community Development	1,207,262	12,479,962	-	-	-	-	19,300,000	32,987,224	-	-	-	32,987,224
Department of Permits, Approvals and Inspections	10,684,060	500,000	-	-	1,500,000	-	-	12,684,060	1,483,163	-	-	14,167,223
Department of Planning	3,721,496	-	-	-	-	-	-	3,721,496	-	-	-	3,721,496
Department of Public Works and Transportation	135,314,801	16,542,938	-	-	-	-	-	151,857,739	354,840,314	-	-	506,698,053
Department of Recreation and Parks	16,063,579	4,803,068	-	-	-	-	-	20,866,647	-	-	738,172	21,604,819
Department of Social Services	14,390,292	10,595,890	-	-	-	320,026	-	25,306,208	-	-	-	25,306,208
Emergency Communications Center	16,273,217	21,300,048	-	-	-	-	-	37,573,265	-	-	-	37,573,265
Fire Department	127,397,030	1,385,840	-	-	-	-	-	128,782,870	-	-	-	128,782,870
Housing Office	-	91,606,254	-	-	-	-	-	91,606,254	-	-	-	91,606,254
Insurance Contributions	189,804,283	-	-	-	-	-	-	189,804,283	-	-	-	189,804,283
Library	40,966,975	-	-	-	-	8,614,719	-	49,581,694	-	-	-	49,581,694
Local Management Board	-	2,984,307	-	-	-	-	-	2,984,307	-	-	-	2,984,307
Local Share	11,858,835	-	-	-	-	-	-	11,858,835	-	-	-	11,858,835
Office of Budget and Finance	10,926,823	-	-	-	-	-	-	10,926,823	-	-	-	10,926,823
Office of County Executive	1,457,681	-	-	-	-	-	-	1,457,681	-	-	-	1,457,681
Office of Diversity, Equity & Inclusion	1,199,836	-	-	-	-	-	-	1,199,836	-	-	-	1,199,836
Office of Human Resources	6,308,148	-	-	-	-	-	-	6,308,148	-	-	-	6,308,148
Office of Information Technology	43,365,132	2,784,600	-	-	-	-	-	46,149,732	-	-	-	46,149,732
Office of Law	8,768,093	-	-	-	-	-	-	8,768,093	477,843	-	-	9,245,936
Office of the Inspector General	835,042	-	-	-	-	-	-	835,042	-	-	-	835,042
Organization Contributions	6,736,500	325,000	-	-	-	-	-	7,061,500	-	-	-	7,061,500

EXHIBIT "F"
FY 2024 GOVERNMENT-WIDE SUMMARY OF FUNDS

	OPERATING BUDGET							ENTERPRISE FUNDS			GOV'T WIDE TOTAL	
	GENERAL FUND	GIFTS/GRANTS FUND	LIQUOR LICENSE FUND	ECONOMIC FINANCING FUND	NEGLECTED PROPERTY COMMUNITY	NON-COUNTY FUND	HOUSING OPPORTUNITY FUND	TOTAL OPERATING BUDGET	METRO DISTRICT FUND	OTHER ENTERPRISE FUNDS	RECREATIONAL FACILITIES FUND	TOTAL OPERATING FUNDS
Orphans' Court	354,197	-	-	-	-	-	-	354,197	-	-	-	354,197
Police Department	260,243,002	28,961,609	-	-	-	-	-	289,204,611	-	-	-	289,204,611
Property Management	47,356,344	-	-	-	-	-	-	47,356,344	-	-	-	47,356,344
Reserves for Contingency	2,500,000	-	-	-	-	-	-	2,500,000	-	-	-	2,500,000
Retirement and Social Security	186,457,947	-	-	-	-	-	-	186,457,947	-	-	-	186,457,947
State's Attorney	12,139,859	829,541	-	-	-	-	-	12,969,400	-	-	-	12,969,400
University of Maryland Extension, Baltimore County	313,986	-	-	-	-	-	-	313,986	-	-	-	313,986
Vehicle Operations and Maintenance	500,000	-	-	-	-	-	-	500,000	-	-	-	500,000
Workforce Development	374,108	14,091,564	-	-	-	-	-	14,465,672	-	-	-	14,465,672
TOTAL SOURCES	2,710,508,515	334,703,073	932,588	690,000	1,500,000	1,401,581,798	19,300,000	4,469,215,973	356,801,320	59,089,779	738,172	4,885,845,244

EXHIBIT "G"
ANALYSIS OF CHANGES IN UNAPPROPRIATED FUND BALANCE
NON GENERAL FUND GOVERNMENTAL FUNDS FOR FISCAL YEARS 2023 2024

		Balance At July 1	Estimated Revenue	Estimated Expenditures	Estimated Transfers To Other Funds	Restricted Funds	Estimated Unassigned Balance as of June 30
<u>SPECIAL FUNDS</u>							
LIQUOR LICENSE FUND	FY2023	155,444	1,700,000	(800,000)	(450,000)		605,444
	FY2024	605,444	1,700,000	(932,588)	(450,000)		922,856
DEVELOPMENT IMPACT SURCHARGE	FY2023	103,884	0	0	0		103,884
	FY2024	103,884	0	0	0		103,884
GIFTS & GRANTS FUND ^(A)	FY2023	0	384,140,920	(384,140,920)			0
	FY2024	0	335,069,072	(335,069,072)			0
ECONOMIC DEVELOPMENT FUND ^(B)	FY2023	17,480,077	11,230,583	(6,341,278)	0	(7,379,659)	14,989,723
	FY2024	14,989,723	690,000	(6,500,000)	0	(4,562,000)	895,229
NEGLECTED PROPERTY COMMUNITY FUND	FY2023	25,379	1,500,000	(1,500,000)	0	0	25,379
	FY2024	25,379	1,500,000	(1,500,000)	0	0	25,379
HOUSING OPPORTUNITY FUND	FY 2023	0	0	0	0	0	0
	FY 2024	0	19,300,000	(19,300,000)	0	0	0
 ^(A) Revenue of the Gifts & Grants Fund is recognized when the qualifying expenditures have been incurred and all other grant requirements have been met. In this presentation, the fund balances have an annual ending balance of zero.							
 ^(B) The Housing Opportunities Fund is funded within the Economic Development Fund. Monies for Housing are not being transferred to another Fund, but instead are restricted/encumbered within the Fund.							
<u>PROPRIETARY FUNDS</u>							
METROPOLITAN DISTRICT ENTERPRISE FUND	FY2023	110,875,659	338,875,466	(327,843,220)	(20,000,000)		101,907,905
	FY2024	101,907,905	362,109,858	(341,801,320)	(15,000,000)		107,216,443
REC & PARKS FUND	FY2023	0	944,000	(753,174)			190,826
	FY2024	190,826	646,668	(646,668)			190,826
SCHOOL FOOD SERVICE FUND	FY2023	8,596,475	55,546,274	(55,546,274)			8,596,475
	FY2024	8,596,475	58,479,779	(58,479,779)			8,596,475
COLLEGE BOOK STORE FUND	FY2023	0	549,305	(549,305)			0
	FY2024	0	610,000	(610,000)			0

EXHIBIT "H"
PRELIMINARY UNAPPROPRIATED FUND BALANCE OF THE GENERAL FUND
FISCAL YEARS 2022, 2023 and 2024

	<u>FY 2022 Actual</u>	<u>FY 2023 Forecast</u>	<u>FY 2024 Budget</u>
General Fund Balance, June 30			
Available for Current Year Operations	316,401,292	478,670,940	445,431,955
Estimated Revenues			
Revenue Estimate Per Revised Budget	2,257,435,180	2,496,115,219	2,544,241,822
Estimated Revenue Surplus (Shortfall)	218,076,055	84,063,922	
Estimate Total Revenues	2,475,511,235	2,631,716,214	2,544,241,822
Add: Prior Year Liquidations & Reserve Adjustments	4,256,406	0	
Deduct:			
Appropriations			
Amended Appropriations	(2,342,871,023)	(2,661,687,195)	(2,710,508,515)
Plus: Supplemental Appropriation (Pending County Council)			
Plus: Estimated Unexpended Appropriations	34,945,287	20,600,000	
Estimated Total Expense	(2,307,925,736)	(2,641,087,195)	(2,710,508,515)
Operational Surplus	488,243,197	469,299,959	279,165,262
Released PAYGO			
Required Use of Fund Balance	0	0	0
Surplus Transferred to Revenue Stabilization Reserve Account*	(9,572,257)	(23,868,004)	(4,812,660)
General Fund Unappropriated Balance (Available for Next Year's Operations)	478,670,940	445,431,955	274,352,602
Revenue Stabilization Reserve Account (RSRA) Balance at 6/30	216,171,261	225,743,518	249,611,522
Investment Income Credited to the RSRA Account	389,108	5,417,844	5,990,677
Required Use of Fund Balance	0	0	0
Transfer to RSRA Account to Generate 10% Balance*	9,183,149	18,450,159	(1,178,016)
Projected RSRA Ending Balance	225,743,518	249,611,522	254,424,182
Total Ending Balance, Including Unappropriated Balance	704,414,458	695,043,477	528,776,784
Balance as Percent of Estimated Total Revenues	28.5%	26.4%	20.8%
Stabilization Reserve Percentage	10.0%	10.0%	10.0%

The **General Fund Unappropriated Balance** is the total funds available for next year's operations after adjusting for budget year appropriations and funds transferred to the Revenue Stabilization Reserve Account.

The **Revenue Stabilization Reserve Account** is established within the General Fund balance as a hedge against major revenue shortfalls or other fiscal emergencies and is equal to 10% of budgeted revenues.

The **Total Ending Balance, Including Unappropriated Balance** is the General Fund Unappropriated Balance and the Revenue Stabilization Reserve Account combined. This amount represents surplus funding available and therefore serves the purpose of unexpended and unappropriated funds set aside as specified for contingencies in Article 712 of the Baltimore County Charter.

EXHIBIT "I"
FY2024 GOVERNMENT-WIDE BUDGET SUMMARY
OBJECTS OF EXPENDITURE

EXPENDITURE OBJECT	FY 2022 ACTUALS	FY 2023 ESTIMATE	FY 2024 BUDGET MESSAGE
CONTRACTS & SERVICES	287,720,537	385,506,249	399,894,286
EQUIPMENT, BLDG, IMPROVEMENTS	105,927,677	213,507,529	252,658,018
GRANTS/SUBSIDIES/CONTRIBUTIONS	877,536,238	516,212,162	365,158,114
INDIRECT COSTS	(244,595)	2,543,188	4,026,180
INTEREST	87,453,120	122,300,355	142,362,373
OTHER CHARGES	11,620,304	322,014	686,325
PERSONNEL	2,151,520,139	3,051,597,957	3,200,157,110
PRINCIPAL	226,846,401	230,605,396	234,354,472
RENTS & UTILITIES	74,749,465	113,592,947	125,018,020
SUPPLIES & MATERIALS	88,205,937	163,132,327	157,559,521
TRANSFERS OUT	1,404,219	-	-
TRAVEL	1,406,298	3,917,742	3,970,825
TOTAL EXPENDITURE	3,914,145,739	4,803,237,867	4,885,845,244
GENERAL FUNDS	2,304,146,885	2,661,687,195	2,710,508,515
OTHER FUNDS	1,609,998,854	2,141,550,672	2,175,336,729
TOTAL EXPENDITURE	3,914,145,739	4,803,237,867	4,885,845,244



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GLOSSARY

Accrual Basis • Agency • Appropriation • Assessable Base
• Authorized Positions • Balanced Budget • Bond • Bond
Rating • Budget • Budgetary Basis • Bureau • Capital
Budget • Capital Improvement Program (CIP) • Capital
Project • Collective Bargaining Agreement • Component
Units • Constant Dollars • Contingency Reserves • Cost-
Of-Living-Adjustment (COLA) • Current Dollars • Debt
Service • Deficit • Economic Stabilization • Enterprise
Fund • Expenditure / Expense • Fiscal Year • Fixed Assets
• Fringe (or Employee) Benefits • Full Faith and Credit •
Full-time Equivalent Positions (FTE) • Function • Fund •
Fund Balance • General Fund • General Government •
Governmental Fund • Intergovernmental Revenue •
Internal Service Funds • Key Performance Indicators •
Line Agencies • Maintenance of Effort • Metropolitan
District • Modified Accrual • Non County Funds • Non-
Departmental • Object Class • Object Line • Operating
Agencies • Operating Budget • Other Post Employment
Benefits (OPEB) • Outcome Based Budgeting • Pay-As-
You-Go Basis (PAYGO) • Personnel Services • Program •
Regression Analysis • Resources • Revenue • Revenue
Stabilization Reserve Account • Special Funds • Spending
Affordability Committee (SAC) • Staff Agencies • State
Mandated • Stormwater Management Fund • Taxes •
Tax Year • TIF (Tax Increment Financing) • Trend Analysis
• Unreserved Fund Balance • Urban Rural Demarcation
Line (URDL) • User Charges • Valuation Interest Rate



GLOSSARY

ACCRUAL BASIS

A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

AGENCY

A department or principal office of the County Government such as the Police Department or the Office of Law; or a board, institution, commission or other governmental unit receiving County funding such as the University of Maryland Cooperative Extension.

APPROPRIATION

A legislative authorization by the County Council to spend up to a specified dollar amount for an approved project or program during any given fiscal period. Expenditures of non-County funds received directly by component units must be authorized by the County Council but are not appropriated because they do not pass through the County treasury.

ASSESSABLE BASE

The total value of real and personal property in the County for the purposes of taxation. It is not the market value of the property. The State Department of Assessments and Taxation determines the assessable base.

AUDIT

A determination of whether the financial statements of an audited entity present fairly the financial position, results of operations, and cash flows or changes in financial position in accordance with generally accepted accounting principles.

AUTHORIZED POSITIONS

Employee positions included in the adopted budget that can be filled during the fiscal year.

BALANCED BUDGET

The Laws of the State of Maryland require all local governments to adopt an annual budget that is in balance. A budget is balanced if the projected expenditures do not exceed the resources available to pay for those expenditures. The resources may include current year revenues, as well as monies available from Fund Balance.

BOND

An interest-bearing certificate of indebtedness sold by the County as a means of borrowing funds. The bond promises payment of the original investment plus interest by a specified date or dates in the future. A General Obligation (G.O.) bond is a type of bond that is backed by the full faith, credit and taxing power of the government. Bonds typically involve long-term indebtedness to pay for capital projects.

BOND RATING

A valuation of the ability of a government agency to repay its debt on schedule. Bond ratings are issued by private rating agencies based on factors such as the amount of debt incurred and the economic and demographic characteristics of the borrowing government. The higher the rating, the lower the cost of selling bonds. The 3 major rating agencies, Fitch, Standard & Poor's, and Moody's, have given Baltimore County bonds the highest "Triple A" rating.

BUDGET

A plan for coordinating income and expenses during a given fiscal year. State law and the County's Charter require that the County's budget be in balance, i.e., total expenditures cannot exceed total funding.

BUDGETARY BASIS

This refers to the basis of accounting used to estimate financing sources and uses in the budget.



This generally takes one of three forms: GAAP, cash, or modified accrual. Baltimore County's basis is modified accrual.

BUREAU

An organizational unit within a department or office that comprises more than one program. The activities of a bureau are so self-contained that it could function as a separate department. The Department of Public Works is an example of a department that contains bureaus.

CAPITAL BUDGET

The plan of the County to receive and expend funds for capital projects active during the first fiscal year of the Capital Improvement Program. The Capital Budget is financed by bonds, grants, and developer funds and by contributions from the County General Fund.

CAPITAL IMPROVEMENT PROGRAM (CIP)

A six-year plan for the provision of the County's long-term facility and infrastructure needs (buildings, roads, parks and other elements of the Capital plant). The plan, which is updated biennially, schedules by fiscal year the proposed capital construction phases and related expenditure and financing needs expected to occur during the six-year period. It is integral to the County's financial plan and is the basis for bond issuance. The funding of projects in the five years beyond the Capital Budget Year is not appropriated and therefore is subject to change with each new Budget Year.

CAPITAL PROJECT

Major construction, acquisition, or renovation activities, which add value to a government's physical assets or significantly increase their useful life. Projects are also called capital improvements or capital expenditures.

COLLECTIVE BARGAINING AGREEMENT

A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions,

salary, fringe benefits, and matters affecting health and safety of employees).

COMPONENT UNITS

Legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The Baltimore County Public Schools, the Baltimore County Public Libraries, and the Community College of Baltimore County are component units of Baltimore County government.

CONSTANT DOLLARS

The real value of goods and services after adjustment for inflation. This adjustment is made so that comparisons of price levels in different years may be done more equitably.

CONTINGENCY RESERVES

Monies budgeted for unanticipated expenses or emergencies that may arise during a fiscal year. As set forth in the County Charter, general fund contingencies cannot exceed 3 percent of the budget.

COST-OF-LIVING-ADJUSTMENT (COLA)

General increase in employee salary scales that may be given during a fiscal year.

CURRENT DOLLARS

Unlike Constant Dollars, price levels used in comparisons have not been adjusted to remove the effects of inflation.

DEBT SERVICE

The annual requirement to finance the County's outstanding indebtedness incurred in support of the Capital Improvement Program. It includes both the periodic payment of interest and the redemption of principal.

DEFICIT

The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.



ECONOMIC STABILIZATION

Cash reserve account that does not lapse at the end of each fiscal year. Instead, surplus revenues at the end of any year will accrue in this account until the total in the account reaches 10% of the current year's General Fund Revenues. After reaching that 10% cap, additional payments into the account can only be made with the approval of the County Executive and County Council, however, interest can accrue to this account. Funds can be removed from this account only in the event of an operating deficit at the end of a fiscal year or with the approval of the County Executive and a majority plus one of the County Council.

ENTERPRISE FUND

An Enterprise fund is used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the County is that the costs of providing services to the general public be financed through user charges. The Metropolitan District Watershed Sewer Fund, the Community College book store, food services, and child care centers are examples of such a fund. Enterprise Funds are not appropriated in the Operating Budget, but are included in the Government-wide Operating Funds.

EXPENDITURE / EXPENSE

An expenditure is a payment of cash on the transfer of property or services. An expense is a charge incurred, whether paid immediately or unpaid.

FIDUCIARY FUND

Funds used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations or other governments.

FISCAL YEAR

Year running from July 1 through June 30, designated by the calendar year in which it ends. This constitutes the County's annual financial operating cycle.

FIXED ASSETS

Assets of long-term character that is intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

FRINGE (OR EMPLOYEE) BENEFITS

Contributions made by a government to meet its commitments or obligations for Social Security, and the various retirement, medical and insurance plans.

FULL FAITH AND CREDIT

A pledge of a government's taxing power to repay debt obligations.

FULL-TIME EQUIVALENT POSITIONS (FTE)

A part-time position converted to the decimal equivalent of a full-time position. For example, a part-time secretary working for 28 hours of a normal 35-hour workweek would be equivalent to .8 of a full-time position.

FUNCTION

A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

FUND

A separate budget/accounting grouping with its own revenues and appropriations. The general fund, for example, covers most of the daily operations of the County agencies and is funded by a variety of taxes and other revenues.

FUND BALANCE

The account which serves the function of the owner's equity account in profit-seeking entities. An available balance in this account is the cumulative result of actual revenues exceeding expenditures over time. Bond rating agencies use Fund Balance levels as a means of evaluating a government's ability to cover unanticipated shortfalls in revenue projections or emergency expenditures that arise during the year. One measure of the sufficiency of Fund Balance is the ratio of the Unreserved Fund Balance at the end of a fiscal year and the total amount of revenues raised during that fiscal year. Many credit analysts feel that a Triple A rated county should have an ending fund balance (including funds in the Economic Stabilization account) that is at least 10% of budget.



The Unreserved Fund Balance, as shown in Exhibit H, continues to reflect the traditional term for those net financial resources that are generally liquid and available for expending. When compared to the new classifications of fund balance promulgated in Statement 54 of the Government Accounting Standards Board, the Unreserved Fund Balance shown on Exhibit H would be equivalent to a portion (Designated for Subsequent Years Expenditures) of the Assigned Classification of Fund Balance plus the Unassigned Classification of Fund Balance. The Unassigned Classification would include Baltimore County's Revenue Stabilization Account and the Undesignated funds.

GENERAL FUND

The primary operating fund of the County, used to account for all County revenues not designated for a special purpose. All local tax dollars are channeled into the General Fund, which supports most general purpose County government services and day-to-day operations, including police, fire, and education.

GENERAL GOVERNMENT

The function of government comprised of the central administrative offices such as: Executive, County Council, Budget & Finance, Law, Human Resources, Information Technology, Planning, Permits, Approvals & Inspections, and Vehicle Operations.

GOVERNMENTAL FUND

A broad category of funds used by State and local governments that include, but are not limited to, general funds, special funds, and capital funds.

INTERGOVERNMENTAL REVENUE

Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

INTERNAL SERVICE FUNDS

Internal Service Funds are used to finance, administer, and account for the provision of goods or services by one agency for other agencies within the County government on a cost reimbursement basis (for instance, vehicle maintenance or printing

services). These funds do not have a separate appropriation in the Operating Budget.

KEY PERFORMANCE INDICATORS (KPI)

A quantifiable measure of performance over time for a specific objective. KPIs provide targets for teams to shoot for, milestones to gauge progress, and insights that help people across the organization make better decisions.

LINE AGENCIES

Agencies designated to serve the public in certain specific functions and report to the County Administrative Officer.

MAINTENANCE OF EFFORT

In order to qualify for increased State Aid, Maryland counties must maintain the same level of local funding support to the Public Schools and to the Community College as it provided in the prior fiscal year. For the Public Schools, this level of support is measured on a per student full-time equivalent basis. For the Community College, this level of support is measured on a total dollars basis. Debt services and contributions to the capital budget are not included in these calculations.

MAJOR FUND

Funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds

METROPOLITAN DISTRICT

This sewer and water operating district was created as a separate and financially self-supporting entity under the jurisdiction of the County to supply water and to provide sewerage and drainage systems to residents of the County living within certain prescribed areas. The water system is actually an extension of the Baltimore City system, which draws water from County reservoirs, treats the water, and then returns it to County residents at cost. The Metropolitan District, which lies within the Urban Rural Demarcation Line, is expanded from time to time.



MODIFIED ACCRUAL

The basis of accounting under which revenues are recognized when they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures of the fiscal period. Expenditures are generally recorded at the time liabilities are incurred.

NON-COUNTY FUNDS

Certain agencies (e.g., Board of Education) receive direct funding from outside of Baltimore County government. While these funds are identified in preparing the County's total operating budget, these monies never pass through the County's Treasury. Authority to spend the funds requires County Council approval.

NON-DEPARTMENTAL

Budgetary unit established to record expenditures not related to the government services of an individual department. These units consist of Debt Service, Retirement Contributions, Insurance Contributions, Contribution to the Capital Budget, Local Share Matches to Grants, and the Reserve for Contingencies.

NON-MAJOR FUND

Funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are less than 10 percent of corresponding totals for all governmental or enterprise funds or are less than 5 percent of the aggregate amount for all governmental and enterprise funds

OBJECT CLASS

Each program's budget is divided into major groupings of expenditures (object classes) on the basis of goods or services purchased (e.g., personal services, supplies and materials, additional equipment, etc.).

OBJECT LINE

Each object class is further divided into specific items of expense. Supplies and Materials may be divided into items such as Office Supplies, Operational Supplies, Uniforms, and Motor Fuel.

OPERATING AGENCIES

Agencies which provide direct service to the public.

OPERATING BUDGET

The Annual budget that supports the day-to-day operations of County agencies for a single fiscal year. The Operating Budget includes all services and programs planned, as well as their expenditure requirements and revenue estimates to support the stated level of activity. The operating budget may be divided into two parts: the General Fund Budget and the Special Fund Budget.

OTHER POST-EMPLOYMENT BENEFITS (OPEB)

In June 2004, the Governmental Accounting Standards Board (GASB) issued its formal Statement No. 45 – Accounting and Financial Reporting for Employers for Post-employment Benefits Other Than Pensions. This Statement established requirements that standardize the methods used to account for non-pension post-employment benefits, commonly referred to as “other post-employment benefits” or “OPEB”. In order to implement these changes, governments must quantify and recognize the cost of OPEB attributable to former and current employees.

OUTCOME BASED BUDGET

Outcome Based Budgeting is the ability to align the budget around specific priorities and then track certain metrics—*key performance indicators (KPIs)*—to determine if the spending is effective in obtaining the desired outcome. Good business practices suggest KPIs should be considered throughout the full budget lifecycle.

PAY-AS-YOU-GO BASIS (PAYGO)

A term used to describe a financial policy by which capital projects are financed from current revenue in the operating budget rather than through borrowing. Effective FY 2014, these include general funds, certain storm water fee revenue, agricultural preservation tax revenue, storm water and reforestation waiver fees, and LOS waiver fees.

PERFORMANCE MEASURES

Demand, Output, Result, Efficiency measures are the system of customer-focused indicators that lets



an organization know if it is meeting the components of its strategic plan, i.e., its mission, issues, and results.

PERSONNEL SERVICES

Expenditures for salaries or wages of a government's employees. In some governments, but not Baltimore County, personnel services would include fringe benefits.

PROGRAM

The County Charter requires that the budget be appropriated by program. A program may encompass an entire agency (e.g., County Auditor) or it may be a sub-unit, within an agency, with its own appropriation. Animal Services is a program within the Department of Health. Refuse Collection is a program within the Bureau of Solid Waste Management within the Department of Public Works. Local Shares is an example of a non-departmental program that receives its own appropriation.

PROPRIETARY FUND

Propriety Funds are used to account for government ongoing organizations and activities similar to private sector businesses. In general, these funds are self-sustaining in that their services are financed through use charges or cost reimbursements.

REGRESSION ANALYSIS

Regression analysis is the process of producing estimates of a revenue source's future yield by determining the statistical, linear relationship between one or more independent variables (e.g., mortgage interest rates) and one dependent variable (e.g., transfer tax revenues) and using the regression equation to produce the estimates.

RESOURCES

Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

REVENUE

Sources of income financing the operations of government.

REVENUE STABILIZATION ACCOUNT

An account established within the General Fund balance as a hedge against major revenue shortfalls or other fiscal emergencies and is equal to 10% of budgeted revenues.

SPECIAL FUNDS

A fund established to account for special taxes or other revenues required by law or contractual agreement to be used only for specified purposes and which therefore must be kept separate from other County monies. The Health Department's Special Supplemental Food Program for Women, Infants & Children (WIC) is an example of an activity supported by special funds.

SPENDING AFFORDABILITY COMMITTEE (SAC)

The Spending Affordability Committee, composed of three Council members and two at-large members, submits its recommendations to the County Council and County Executive by February 15 of each year. These recommendations are meant to limit spending such that the cost of government services does not grow at a faster pace than the growth in the County's economy as measured by the growth in personal income of County citizens. This reporting date allows the Executive time to consider the Committee's recommendations before his formal presentation of the proposed budget to the Council on or before April 16 each year. These recommendations are advisory in nature and do not prohibit the Executive from proposing a budget with a greater level of funding.

STAFF AGENCIES

Agencies to perform a specific governmental function to assist line agencies in serving the public. Staff agencies report to the County Administrative Officer.

STATE MANDATED

In Maryland, local governments are required to fund the operational costs of several state-related agencies. These agencies operate in accordance



with State law with little local control. Some of the agencies reflect the activities of an elected official whose position is established in the Maryland constitution and therefore beyond the direct control of the County Executive and County Council.

STORMWATER MANAGEMENT FUND

Fees paid by County property owners related to addressing federal mandated storm water requirements are deposited into this fund. All monies generated by the Stormwater Remediation Fee are deposited into this fund.

TAXES

Compulsory charges levied by a government for financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as assessments.

TAX YEAR

For Income Tax purposes, the Tax Year is the same as the calendar year. For Real Property Taxes and all other taxes, the tax year is the same as the fiscal year, i.e., the 12-month period beginning July 1st.

TIF (TAX INCREMENT FINANCING)

Tax increment financing (TIF) is a financing tool that allows a government to capture new tax revenues generated within a designated area (special tax district) and to reinvest these revenues for development within that area. This outcome is achieved by designating revenues generated above a pre-development base level of tax revenue to a separate fund. The money in the fund is applied to

costs of infrastructure and other improvements that advance the development's goals.

TREND ANALYSIS

Trend or Time series revenue forecasting is the process of producing estimates of a revenue source's future yield based on a set of historical data that occurred over an extended period of time (e.g., 15 or more time periods). Based on its history, it may be assumed that the revenue may grow by a similar percent in a future period.

UNRESERVED FUND BALANCE

The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

URBAN RURAL DEMARCATION LINE (URDL)

The urban areas of the county were those that have or would receive public water and sewer infrastructure, and therefore would accommodate development, including employment, retail, and residential uses. In the rural areas, reliance on private well and septic systems would limit the amount of development that could be accommodated, and thereby help ensure the area's continued use for agricultural and natural resource protection and low-density rural residential uses.

USER CHARGES

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

VALUATION INTEREST RATE

The assumed rate of return on asset values used in the actuary's valuation report to project earnings of the system.



FREQUENTLY USED ACRONYMS

ARPA	American Rescue Plan - Act
BCPL	Baltimore County Public Library
BCPS	Baltimore County Public Schools
BCSTAT	Baltimore County Statistics
CAFR	Comprehensive Annual Financial Report
CARES	Coronavirus Aid, Relief, and Economic Security
CCBC	Community College of Baltimore County
CIP	Capital Improvement Program
COLA	Cost of Living Adjustment
CY	Calendar Year
ERS	Employees Retirement System
FTE	Full-Time Equivalent
FY	Fiscal Year
G.O.	Bond General Obligation Bond
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
MARC	Maximum Allowable Request Ceiling
MFR	Managing For Results
MOE	Maintenance of Effort
MYIPAS	Multi-Year Improvement Plan for All Schools
OPEB	Other Post-Employment Benefits
PAYGO	Pay-As-You-Go
RSRA	Revenue Stabilization Reserve Account
SAC	Spending Affordability Committee
SAT	Scholastic Aptitude Test
SNAP	Supplemental Nutrition Assistance Program
TIF	Tax Increment Financing
URDL	Urban Rural Demarcation Line
WIC	Women, Infants & Children

