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11 UNITED STATES DISTRICT COURT
 12 DISTRICT OF ARIZONA

13 Dusten Mullen, individually and the
 14 Arizona Conference of Police and
 15 Sheriffs (“AZCOPS”), an Arizona
 16 nonprofit corporation,

17 Plaintiffs,

18 v.

19 Matthew Giordano, in his official
 20 capacity as Chief of Police of the
 21 Phoenix Police Department, the City
 22 of Phoenix, a municipal corporation,
 23 and Anna Hernandez, in her official
 24 capacity as Phoenix City Council
 25 member, District 7,

26 Defendants.

Case No: 2:26-cv-02911-SMB

**DEFENDANTS’ RESPONSE TO
 PLAINTIFFS’ MOTION FOR
 TEMPORARY RESTRAINING ORDER
 AND PRELIMINARY INJUNCTION**

27 Plaintiffs’ Motion for Temporary Restraining Order and Preliminary Injunction (the
 28 “Motion”) is nothing more than a poorly disguised request for reconsideration of the
 Court’s prior denial of injunctive relief. [Doc. 31] Previously, this Court rejected
 Plaintiffs’ attempt to halt the disciplinary process, concluding that “Plaintiffs fail to
 clearly show that PSB’s investigation was incomplete or defunct”; “[T]he Court is not
 convinced that PSB did not adequately analyze the materials provided by Lt. Thatcher”;

1 “[T]he Court finds that PBS’s classification of Sgt. Mullen’s conduct as a Class III
2 violation is not clearly unreasonable at this time”; and “Plaintiffs have failed to show that
3 Sgt. Mullen has been or will likely be subject to irreparable harm in the absence of
4 preliminary relief.” [*Id.* at pgs. 6–8] Undeterred by the Court’s sound reasoning,
5 Plaintiffs have doubled down by asking for more drastic measures, including the
6 reinstatement of Plaintiff Dusten Mullen’s (“Mullen”) employment for the pendency of
7 this lawsuit. For the reasons set forth below, Plaintiffs’ request is meritless, and the Court
8 should deny Plaintiffs’ Motion.

9 ANALYSIS

10 A preliminary injunction is an “extraordinary and drastic remedy” that may only be
11 awarded upon a clear showing that the plaintiff is entitled to such relief. *Munaf v. Geren*,
12 553 U.S. 674, 689 (2008). A request for injunctive relief should be denied unless a
13 plaintiff can establish the following: “(1) a strong likelihood of success on the merits, (2)
14 the possibility of irreparable injury to plaintiff if preliminary relief is not granted, (3) a
15 balance of hardships favoring the plaintiff, and (4) advancement of the public interest.”
16 *Nouveau Riche Corp. v. Tree*, No. CV08-1627-PHX-JAT, 2008 WL 5381513, at *4 (D.
17 Ariz. Dec. 23, 2008). Here, all four factors weigh against injunctive relief.

18 **I. PLAINTIFFS ARE UNLIKELY TO SUCCEED ON THE MERITS.**

19 **A. Plaintiffs’ First Amendment Claims Are Fatally Flawed.**

20
21 First Amendment claims are extraordinarily fact-intensive. In the Ninth Circuit,
22 courts evaluate First Amendment challenges using the following five-step inquiry: (1)
23 whether the plaintiff spoke on a matter of public concern; (2) whether the plaintiff spoke
24 as a private citizen or public employee; (3) whether the plaintiff’s protected speech was a
25 substantial or motivating factor in the adverse employment action; (4) whether the
26 government employer had an adequate justification for treating the employee differently
27 from other members of the general public; and (5) whether the state would have taken the
28 adverse employment action even absent the protected speech. *Eng v. Cooley*, 552 F.3d

1 1062, 1070 (9th Cir. 2009). In evaluating whether an employee’s speech is on a matter of
2 public concern, courts look to the “content, form and context of a given statement, as
3 revealed by the whole record.[.]” *Connick v. Myers*, 461 U.S. 149, 147–48 (1983). Of
4 these factors, content is “the greatest single factor.” *Desrochers v. City of San*
5 *Bernardino*, 572 F.3d 703, 710 (9th Cir. 2009).

6 Here, Mullen was terminated for conduct unrelated to any alleged protected speech.
7 As a sworn peace officer, Mullen took an oath to uphold and enforce the law. [See Doc. 1
8 at ¶ 5] Instead, he confronted adolescents, while masked and armed, and took actions
9 deliberately intended to provoke or engender crime, not prevent it. [See *id.* ¶ 13; Doc. 2 at
10 pg. 2] Such behavior, which is confirmed by video evidence, is antithetical to the core
11 values of the City of Phoenix Police Department (“Phoenix PD”) and incompatible with
12 the expectations of a law enforcement officer.

13 It is also worth noting that even speech on a matter of public concern can lose its
14 protection when it is accompanied by disruptive or inappropriate conduct. *Connick*, 461
15 U.S. at 152 (“Furthermore, we do not see the necessity for an employer to allow events to
16 unfold to the extent that the disruption of the office and the destruction of working
17 relationships is manifest before taking action.”). For instance, a protester cannot
18 vandalize a business in order to send a political message. Similarly, Mullen was not
19 permitted to provoke a crime, regardless of his views on immigration enforcement.

20 Given the undisputed evidence, Defendants are likely to prevail on Plaintiffs’ First
21 Amendment claims on three grounds: (1) the City did not terminate Mullen based on any
22 protected speech; (2) the City can establish that it would have made the same decision in
23 the absence of any alleged counter-protest by Mullen; and (3) the disruptive impact of
24 Mullen’s conduct tilts the *Pickering* balance in favor of the City.

25 Although it is not necessary to conduct a balancing test, given that the City did not
26 terminate Mullen based on his speech, the *Pickering* analysis would weigh heavily in the
27 City’s favor even if Plaintiff could establish that his speech caused his termination. As the
28

1 United States Supreme Court has held, government employers are empowered to regulate
2 speech that is disruptive to the management of personnel and internal affairs. *See, e.g.,*
3 *Connick*, 461 U.S. at 146–148. Thus, as part of the analysis of a First Amendment claim,
4 courts perform a balancing test to determine whether the interest of the government
5 employer “in promoting the efficiency of the public services it performs through its
6 employees” outweighs the employee’s interests, as a citizen, “in commenting upon
7 matters of public concern.” *Pickering v. Bd. of Educ.*, 391 U.S. 563, 568 (1968).
8 Relevant considerations in this balancing test are “whether the statement impairs
9 discipline by superiors or harmony among co-workers, has a detrimental impact on close
10 working relationships for which personal loyalty and confidence are necessary, or impedes
11 the performance of the speaker’s duties or interferes with the regular operation of the
12 enterprise.” *Rankin v. McPherson*, 483 U.S. 378, 388 (1987); *see also Brewster v. Board*
13 *of Educ.*, 149 F.3d 971, 979 (9th Cir. 1998) (the government has “wide discretion and
14 control over the management of [] personnel and internal affairs [including] the
15 prerogative to remove employees whose conduct hinders efficient operation and to do so
16 with dispatch.”). The *Pickering* balance is a question of law to be resolved by the Court.
17 *Connick*, 461 U.S. at 148 n.7.

18 When applying the *Pickering* balance, courts give substantial deference to a
19 governmental entity’s judgment in making personnel decisions concerning police officers.
20 *Aguilera v. Baca*, 510 F.3d 1161, 1171 (9th Cir. 2007) (“Law enforcement agencies are
21 entitled to deference, within reason, in the execution of policies and administrative
22 practices that are designed to preserve and maintain security, confidentiality, internal
23 order, and esprit de corps among their employees.”); *Cochran v. City of Los Angeles*, 222
24 F.3d 1195, 1201 (9th Cir. 2000) (“Discipline and esprit de corps are vital to [a police
25 department’s] functioning. Given that ‘a wide degree of deference to the employer’s
26 judgment is appropriate’ when ‘close working relationships are essential to fulfilling
27 public responsibilities,’ the balance of interests tips in favor of the City.”); *Kannisto v.*
28

1 *City and County of San Francisco*, 541 F.2d 841, 843 (9th Cir. 1976) (same). Setting
2 aside the fact that Mullen was terminated for his conduct, any alleged speech lost its
3 protection based on the *Pickering* analysis.

4 According to Mullen, he went to the high school as a counter-protestor to the anti-
5 ICE students. [Doc. 1 at ¶ 13; Doc. 2 at pg. 2] However, that characterization presents an
6 overly narrow account of the incident and omits the circumstances and subsequent events
7 that gave rise to the City's decision to terminate Mullen's employment.

8 Police Officers are held to the highest level of professionalism and integrity.
9 Equally important is that the Phoenix PD has a positive, trusting relationship with the
10 public in order to provide effective law enforcement services. Furthermore, it is critical
11 for police officers to trust their colleagues, as they may need to rely on one another for
12 backup in potentially life-threatening situations. Against this backdrop, Mullen's conduct
13 on January 30, 2026 and the events that followed, can reasonably be expected to
14 undermine the trust of the general public with the Phoenix PD and create friction between
15 police officers and members of the public who wish to peacefully express their political
16 views. Based on these concerns alone, the Court should conclude that the *Pickering*
17 balance weighs strongly in favor of Defendants.

18 Even though reasonable predictions of disruption are sufficient for Defendants to
19 prevail, the Court need not rely solely on the mere possibility that Mullen's behavior
20 could cause public mistrust and discredit to the Phoenix PD. Indeed, Mullen's actions
21 resulted in a cascade of negative publicity, which included the following headlines:

- 22 • April 7, 2026: **'Let them all assault me': Records show armed, off-**
23 **duty Phoenix cop's plan at student anti-ICE walkout**
24 [https://www.fox10phoenix.com/news/let-them-all-assault-me-records-](https://www.fox10phoenix.com/news/let-them-all-assault-me-records-show-armed-off-duty-phoenix-cops-plan-student-anti-ice-walkout)
[show-armed-off-duty-phoenix-cops-plan-student-anti-ice-walkout.](https://www.fox10phoenix.com/news/let-them-all-assault-me-records-show-armed-off-duty-phoenix-cops-plan-student-anti-ice-walkout)
- 25 • April 7, 2026: **Phoenix Police Sergeant Allegedly Planned To Let**
26 **Students 'Assault' Him At Anti-ICE Walkout To Justify Mass**
27 **Arrests** [https://www.ibtimes.co.uk/phoenix-police-sergeant-student-](https://www.ibtimes.co.uk/phoenix-police-sergeant-student-protest-investigation-1790488)
28 [protest-investigation-1790488.](https://www.ibtimes.co.uk/phoenix-police-sergeant-student-protest-investigation-1790488)

- 1 • April 17, 2026 : **Bodycam video shows Mullen talking about plans to**
2 **get student protesters arrested**
3 [https://www.fox10phoenix.com/news/bodycam-video-shows-mullen-](https://www.fox10phoenix.com/news/bodycam-video-shows-mullen-talking-about-plans-get-student-protesters-arrested)
4 [talking-about-plans-get-student-protesters-arrested.](https://www.fox10phoenix.com/news/bodycam-video-shows-mullen-talking-about-plans-get-student-protesters-arrested)
- 5 • April 19, 2026: **Body camera video shows Phoenix Sgt. at high school**
6 **protest, wanted students to assault him** Video shows the off-duty
7 officer telling Chandler PD his goal was to get kids in jail if they wanted
8 to break the law. [https://www.abc15.com/news/local-](https://www.abc15.com/news/local-news/investigations/body-camera-video-shows-phoenix-sgt-at-high-school-protest-wanted-students-to-assault-him)
9 [news/investigations/body-camera-video-shows-phoenix-sgt-at-high-](https://www.abc15.com/news/local-news/investigations/body-camera-video-shows-phoenix-sgt-at-high-school-protest-wanted-students-to-assault-him)
10 [school-protest-wanted-students-to-assault-him.](https://www.abc15.com/news/local-news/investigations/body-camera-video-shows-phoenix-sgt-at-high-school-protest-wanted-students-to-assault-him)
- 11 • May 14, 2026: **Phoenix fires off-duty cop who tried to bait student**
12 **protesters** Sgt. Dusten Mullen showed up armed and masked at an anti-
13 ICE student protest in January.”
14 [https://www.phoenixnewtimes.com/news/phoenix-fires-off-duty-cop-](https://www.phoenixnewtimes.com/news/phoenix-fires-off-duty-cop-bait-student-protesters-40666784/)
15 [bait-student-protesters-40666784/.](https://www.phoenixnewtimes.com/news/phoenix-fires-off-duty-cop-bait-student-protesters-40666784/)

16 As the Ninth Circuit has expressly recognized, police officers are charged with
17 preserving the integrity and image of the department, and therefore, conduct that results in
18 public denigration of the agency loses its protection. *See Dible v. City of Chandler*, 515
19 F.3d 918, 928–29 (9th Cir. 2008) (“In any event, the interest of the City in maintaining the
20 effective and efficient operation of the police department is particularly strong. It would
21 not seem to require an astute moral philosopher or a brilliant social scientist to discern the
22 fact that Ronald Dible’s activities, when known to the public, would be ‘detrimental to the
23 mission and functions of the employer.’ And although the government’s justification
24 cannot be mere speculation, it is entitled to rely on ‘reasonable predictions of
25 disruption.’”) (internal citations omitted). These precise circumstances exist here, as
26 demonstrated by the media’s negative response.

27 In sum, Mullen’s conduct is worthy of little or no constitutional protection. In
28 contrast, Defendants’ interests are strong enough not just to tip the balance in their favor,
but to break the scale.

B. Plaintiffs’ Due Process Claims Are Flawed as a Matter of Law.

As an initial matter, Mullen cannot, as a matter of law, seek relief based on alleged

1 defects with the internal investigation. A Section 1983 claim based upon procedural due
2 process has three elements: “(1) a liberty or property interest protected by the
3 Constitution; (2) a deprivation of the interest by the government; and (3) lack of process.”
4 *Portman v. County of Santa Clara*, 995 F.2d 898, 904 (9th Cir. 1993). In the employment
5 context, due process requires that a tenured employee receive notice of the proposed
6 grounds for discipline and an opportunity to be heard. *Cleveland Bd. of Educ. v.*
7 *Loudermill*, 470 U.S. 532, 544–45 (1985). In other words, the right to pre-termination due
8 process is not triggered until there is a proposed deprivation of a protected right;
9 otherwise, the employee’s property interest in continued employment is not implicated.
10 Accordingly, courts have rejected due process claims challenging an employer’s
11 investigation of an employee’s misconduct, rather than the procedures used in connection
12 with the actual deprivation. *See Tonkovich v. Kansas Bd. of Regents*, 159 F.3d 504, 523
13 (10th Cir. 1998) (“[T]he fact that University administrators conducted an investigation
14 without Professor Tonkovich’s knowledge does not implicate procedural due process
15 because he ultimately received notice of the charges and a meaningful opportunity to
16 respond in the hearing. . . .”); *Cadorna v. City & County of Denver*, No. 04CV01067-
17 REBCBS, 2006 WL 1659064, at *2 (D. Colo. June 8, 2006) (“Although plaintiff describes
18 his pre-termination due process claims as involving defendant’s allegedly faulty and
19 biased investigation of the charges against him, such allegations do not implicate
20 constitutional due process rights.”); *Ramirez-De Leon v. Mujica-Cotto*, 345 F. Supp. 2d
21 174, 188 (D.P.R. 2004) (“[I]nvestigations conducted by administrative agencies, even
22 when they may lead to criminal prosecutions, do not trigger due process rights[;] there
23 must also be an adjudication.”) (citation omitted).

24 Indeed, this Court has agreed that “allegations of a biased pre-termination
25 investigation do not implicate constitutional due process rights.” *McClarty v. Tolleson*, No.
26 CV-16-00065-PHX-DJH at p. 10 (D. Ariz. Sep. 16, 2016). Although the City disputes
27 Plaintiffs’ criticism of the investigation process, even an ill-conceived, inadequate, or
28

1 poorly conducted investigation cannot form the basis of a due process claim.

2 Mullen’s dissatisfaction with the outcome of his *Loudermill* hearing is likewise
3 insufficient to support a viable due process claim. At the pre-disciplinary phase, due
4 process only requires that an employee with a property right in continued employment be
5 provided “a pretermination opportunity to respond, coupled with post-termination
6 administrative procedures.” *Loudermill*, 470 U.S. at 547–48. Thus, to satisfy due process,
7 the Ninth Circuit has held that an employee need only be given “oral or written notice of
8 the charges against him, an explanation of the employer’s evidence, and an opportunity to
9 present his side of the story.” *Brewster*, 149 F.3d at 986. Requiring more than this would
10 infringe on the City’s interest in quickly removing an unsatisfactory employee. *See, e.g.*,
11 *Gilbert v. Homar*, 520 U.S. 924, 932 (1997). The undisputed evidence demonstrates that
12 the City complied with the requirements of due process.

13 Plaintiffs concede that Mullen was given notice of the proposed grounds for
14 discipline, that he attended a *Loudermill* hearing, that he was represented by counsel, that
15 multiple City representatives were in attendance, and that he “presented a two-hour
16 comprehensive slide presentation addressing the merits of the two sustained allegations[.]”
17 [Doc. 32 at pg. 2] At most, Plaintiffs’ quibble is with the outcome of the *Loudermill*
18 hearing. However, if an employee’s disagreement with a disciplinary action were enough
19 to state a due process claim, employers would face a Catch-22 of rescinding the proposed
20 discipline or facing a federal lawsuit. Obviously, this is an untenable proposition, as
21 confirmed by controlling case law.

22 The Ninth Circuit has also held that due process does not require a neutral
23 decisionmaker at the pre-deprivation stage, so long as the employee is afforded an
24 impartial post-termination hearing. *Walker v. Berkeley*, 951 F.2d 182, 184 (9th Cir. 1991).
25 Here, Mullen has not yet exhausted his post-termination appeal, so he cannot challenge
26 the adequacy of his *Loudermill* hearing.¹

27 _____
28 ¹ Chief Giordano issued an ENS (Employment Notification System) announcement on
May 14 regarding Mullen’s termination. However, it is the City’s understanding that the

1 **II. PLAINTIFFS WILL NOT SUFFER IRREPARABLE HARM.**

2 A party seeking an injunction must show a possibility of irreparable injury that is
3 not remediable by damages. *Nouveau Riche*, 2008 WL 5381513, at *4. Assuming for
4 argument's sake that Plaintiffs had any likelihood of success on the merits, the Motion
5 should still fail based on Plaintiffs' inability to satisfy this requirement.

6 Mullen is not entitled to injunctive relief because his termination is remediable by
7 monetary damages. The Supreme Court's decision in *Sampson v. Murray* is directly on
8 point. 415 U.S. 61 (1974). There, a public employee sought to enjoin her termination
9 pending the outcome of her appeal to the Civil Service Commission. *Id.* at 63. She
10 argued that injunctive relief was appropriate because her prospective discharge would
11 cause her embarrassment and loss of income. *Id.* at 66. The court disagreed, explaining
12 that: "The key word in this consideration is irreparable. Mere injuries, however
13 substantial, in terms of money, time and energy necessarily expended in the absence of a
14 stay, are not enough. The possibility that adequate compensatory or other corrective relief
15 will be available at a later date, in the ordinary course of litigation, weighs heavily against
16 a claim of irreparable harm." *Id.* at 90. The court further noted that there is a
17 longstanding precedent against granting injunctions in employment disputes in all but the
18 most extraordinary cases, stating:

19 We recognize that cases may arise in which the circumstances surrounding
20 an employee's discharge, together with the resultant effect on the employee,
21 may so far depart from the normal situation that irreparable injury might be

22 document's date was inadvertently carried over from a template and therefore incorrectly
23 reflected April 10. This clerical oversight has no impact on Plaintiffs' claims. In any
24 event, even assuming arguendo that the Chief had prepared the document in advance, that
25 would not affect the viability of Plaintiffs' claims. *See O'Neill v. Baker*, 210 F.3d 41, 49
26 (1st Cir. 2000) ("Second, although McDermott acknowledges that she made the decision
27 to terminate O'Neill and drafted the termination letter prior to the hearing, her testimony
28 is uncontested that she would have 'reconsidered whether there was just cause to
discharge [O'Neill]' if O'Neill had offered 'compelling reasons indicating that the
contemplated discharge was unwarranted.' There is no constitutional infirmity because the
planned termination was subject to revision if O'Neill was able to contest the validity of
the grounds for termination. Instituting termination proceedings and preparing the
necessary documentation in advance of the final pre-termination hearing are not
deprivations of due process rights.").

1 found. Such extraordinary cases are hard to define in advance of their
2 occurrence. We have held that an insufficiency of savings or difficulties in
3 immediately obtaining other employment—external factors common to most
4 discharged employees and not attributable to any unusual actions relating to
the discharge itself—will not support a finding of irreparable injury, however
severely they may affect a particular individual.

5 *Id.* at 91, n. 68. Here, Mullen has not articulated any circumstances that would depart
6 from the ordinary termination case, much less made the extraordinary showing necessary
7 to justify a preliminary injunction.²

8 As a further reason to deny the Motion, Mullen has the opportunity to appeal the
9 decision to an independent Civil Service Board for a *de novo* review. [See Ex. F to Doc.
10 1 at pg. 16] If he prevails, the termination will be reversed and he may recover any lost
11 wages. And if he is dissatisfied with the outcome of the appeal, he can seek special
12 action review to determine if the Civil Service Board’s decision was arbitrary, contrary to
13 the law, or involved an abuse of discretion. *Woerth v. City of Flagstaff*, 167 Ariz. 412
14 (Ariz. Ct. App. 1990). Simply put, Mullen has options for seeking recourse. There are
15 constitutional safeguards in place to protect his interests, which provides yet another
16 basis to deny his request for injunctive relief. For this additional reason, his request for
17 injunctive relief is flawed.

18 Finally, Plaintiffs are mistaken in arguing that the Civil Service Board lacks
19 jurisdiction to adjudicate Mullen’s First Amendment arguments. In fact, the Arizona
20 Supreme Court’s decision in *McMichael-Gombar v. Phoenix Civ. Serv. Bd.*, stands for
21 the opposite proposition. 538 P.3d 1032 (2023). There, a City of Phoenix police officer
22 was disciplined for posting content that violated the City’s social media policy. *Id.* at
23 1035. During her personnel appeal, the officer argued that the City’s policy was

24 _____
25 ² Although constitutional violations are often presumed to result in irreparable harm, this
26 rule is not absolute. In *Associated Gen. Contractors of California, Inc. v. Coal. for Econ.*
27 *Equity*, the Ninth Circuit acknowledged that courts must make a case-by-case
28 determination of whether a plaintiff “would be entitled to such a presumption.” 950 F.2d
1401, 1412 (9th Cir. 1991). By illustration, the court cited to the Eleventh Circuit’s
refusal “to presume irreparable injury from allegations of equal protection violations when
it found the primary damage that plaintiff asserted to be ‘chiefly, if not completely,
economic.’” *Id.* at 1412, n.9.

1 unconstitutionally overbroad and, therefore, violated the First Amendment. *Id.* The court
2 found that the Civil Service Board lacked authority to invalidate the social media policy,
3 reasoning as follows:

4 [O]nly courts may declare laws and rules unconstitutional, either facially or
5 as applied, and enjoin their application. 253 Ariz. at 422–23 ¶ 20, 514 P.3d
6 at 922–23. Here, McMichael-Gombar sought to introduce evidence and
7 argue that the Policy is overbroad and unconstitutional under the First
8 Amendment. Although she did not seek a binding declaration, her request for
9 relief from discipline on that basis effectively asked the Board to decide the
10 constitutionality of the Policy and enjoin its application. And because the
11 Board's decision is final and non-appealable, *see* Phx. City Charter, ch. 25.,
12 § 3(3), if the Board decided the issue, the courts would have no opportunity
13 to review that decision. The Board would have usurped the courts'
14 constitutionally granted authority to decide the Policy's constitutionality. *See*
15 *Mills*, 253 Ariz. at 422–23 ¶ 20, 514 P.3d at 922–23; *see also Moulton*, 205
16 Ariz. at 513 ¶ 20, 73 P.3d at 644 (“Only the courts have authority to take
17 action that runs counter to the expressed will of the legislative body.”
(quoting *Estate of Bohn v. Waddell*, 174 Ariz. 239, 249, 848 P.2d 324, 334
(App. 1992)) (cleaned up)). Our narrower interpretation of the Board's
18 authority avoids this infringement on judicial authority. *See State v.*
19 *Brearcliffe*, 254 Ariz. 579, 585 ¶ 22, 525 P.3d 1085, 1091 (2023) (stating that
20 when interpreting statutes and rules the courts “avoid interpretations that
21 unnecessarily implicate constitutional concerns” (quoting *Scheehle v.*
22 *Justices of the Sup. Ct.*, 211 Ariz. 282, 288 ¶ 16, 120 P.3d 1092, 1098
23 (2005))).

24 *Id.* at 1039. Nevertheless, the court held that the Civil Service Board had jurisdiction to
25 consider whether the City’s policies were applied unconstitutionally, stating:

26 McMichael-Gombar correctly points out that claimants routinely raise
27 constitutional arguments in administrative proceedings. We reiterated in *Mills*
28 *v. Arizona Board of Technical Registration*, 253 Ariz. 415, 422 ¶ 19, 514 P.3d
915, 922 (2022), that agencies “may apply constitutional doctrines when
resolving claims.” An agency, however, can only apply those doctrines to
issues it is authorized to resolve. *See Kendall*, 98 Ariz. at 334, 404 P.2d 414;
see also Moulton v. Napolitano, 205 Ariz. 506, 513 ¶ 20, 73 P.3d 637, 644
(App. 2003) (finding that the revenue department had authority to apply
constitutional doctrines in deciding whether a taxpayer received the proper
tax credit because the legislature authorized it to consider “any legal theory,
including a constitutional one”). Here, for example, because the Charter
requires the Board to interpret personnel rules in an employee’s appeal, *see*
Phx. City Charter, ch. 25., § 3(5), it may apply the First Amendment in

1 discarding an interpretation that would violate an employee’s rights when
2 resolving that appeal.

3 *Id.* at 1038–39. Here, Mullen is not arguing that a particular policy is unconstitutional.
4 Instead, he argues that the City has applied its disciplinary policies in a manner that
5 infringes upon his First Amendment right to engage in protected speech. This matter
6 presents the very issues that the *McMichael-Gombar* Court held fall within the Civil
7 Service Board’s authority to resolve.

8 Furthermore, Mullen’s failure to exhaust the administrative process weighs *strongly*
9 against a finding of irreparable harm. *Sampson*, 415 U.S. at 84 (holding that trial courts
10 must give serious weight to a public plaintiff’s failure to exhaust administrative remedies
11 when determining whether to grant an injunction involving personnel matter); *Gately v.*
12 *Com. of Mass.*, 2 F.3d 1221, 1232 (1st Cir. 1993) (“[I]rreparable harm is subject to a
13 sliding scale analysis, such that the showing of irreparable harm required of a plaintiff
14 increases in the presence of factors, including the failure to exhaust administrative
15 remedies, which cut against a court’s traditional authority to issue equitable relief.”);
16 *Premachandra v. Mitts*, 509 F. Supp. 424, 428 (E.D. Mo. 1981) (“Of course, the failure to
17 exhaust administrative remedies weighs heavily against the grant of a preliminary
18 injunction.”).

19 Mullen cannot sidestep the personnel appeal process, which is intended to provide
20 an expedient resolution of disciplinary disputes. If Mullen prevails at the Civil Service
21 Board, Plaintiffs’ request for judicial relief will be moot.

22 **III. THE BALANCE OF HARDSHIPS AND ADVANCEMENT OF THE** 23 **PUBLIC INTEREST WEIGHS IN DEFENDANTS’ FAVOR.**

24 It is well-settled that police departments have an overwhelming and compelling
25 interest in managing their operations. *See, e.g., Aguilera*, 510 F.3d at 1171. The harm
26 caused to an employer—especially a municipal police department charged with protecting
27 citizens—if it cannot take appropriate disciplinary action in response to conduct that
28

1 disrupts order and breeds distrust in the community is extensive and highly consequential.

2 Furthermore, it is a misnomer to claim that the application seeks to preserve the
3 status quo. Not so. Mullen has been terminated, so he is seeking a positive injunction
4 requiring reinstatement to his employment, an extraordinary measure that is particularly
5 disfavored by the courts. *Marlyn Nutraceuticals, Inc. v. Mucos Pharma GmbH & Co.*, 571
6 F.3d 873, 879 (9th Cir. 2009) (“A mandatory injunction ‘goes well beyond simply
7 maintaining the status quo [p]endente lite [and] is particularly disfavored.’ In general,
8 mandatory injunctions ‘are not granted unless extreme or very serious damage will result
9 and are not issued in doubtful cases or where the injury complained of is capable of
10 compensation in damages.”) (internal citation and quotations omitted). Here, the balance
11 of hardships favors Defendants. If Plaintiffs ultimately prevail, Mullen can be made whole
12 with back pay. On the other hand, if the City is required to place him on administrative
13 leave for the pendency of this lawsuit, which may be two years based on data from judicial
14 surveys, the City will be unable to recoup those funds, thereby resulting in the use of
15 unrecoverable taxpayer funds to provide a windfall to a bad actor. Furthermore, the
16 Phoenix PD will suffer the ignominy of retaining an officer who has disgraced his badge
17 by engaging in conduct that threatens to fracture the bonds of trust between the police and
18 the community.

19 **CONCLUSION**

20 Plaintiffs have not made the extraordinarily strong showing that a temporary
21 restraining order and/or preliminary injunction is warranted. Accordingly, Defendants
22 respectfully request that the Court deny Plaintiffs’ Motion.

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1 RESPECTFULLY SUBMITTED this 15th day of May, 2026.

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10 **CERTIFICATE OF SERVICE**

11 I hereby certify that on May 15, 2026 I electronically transmitted the attached
12 document to the Clerk's Office using the ECF System for filing and caused a copy to be
13 electronically transmitted via email and mailed to:

14 Steven J. Serbalik
15 steveserbalik@gmail.com
16 *Attorney for Plaintiffs*

17 By: /s/ Mary Walker

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