The Boards of Trustees annual formal session was called to order by Chair Carlson at 1 p.m. on Wednesday, January 22, 2014, in Rooms 157-159 Bernhard Center.

Acceptance of the Agenda. The agenda was accepted as presented on a motion by Trustee Miller, supported by Vice Chair Hettinger.

Approval of the Minutes. The minutes of the December 5 formal session were approved as distributed following a motion by Trustee Hall, supported by Vice Chair Hettinger.

Remarks by the Chair – Carlson (Attachment A)

Remarks by the President – Dunn (Attachment B)

Remarks by the WMU Student Association President John Mark-Cuarto and Graduate Student Advisory Committee Chair Damon Chambers. Both reported on the activities of their organizations.

Remarks by WMU-AAUP President – President Lisa Minnick spoke of the accomplishments and death of a faculty colleague, Dr. Anthony Ellis.

Remarks by the Faculty Senate President – President William Rantz provided an update on the work of the Senate.

Election of Officers. On a motion by Trustee Miller, supported by Trustee Hall, the following slate of officers was approved for 2014—

Chair
Vice Chair
Secretary
Treasurer and Assistant Secretary
Assistant Treasurer

Trustee James Hettinger
Trustee Mary Asmonga-Knapp
Betty Kocher
Jan VanDerKley
Patti VanWalbeck

Remarks by the Newly Elected Chair – Hettinger (Attachment C)
Presentations

--Examples of WMU Student Entrepreneurship — Dean Kay Palan, Professor Tycho Fredericks, and Business and Engineering Students

--Haenicke Institute for Global Education Report — Associate Provost Wolfgang Schlor and Students

ACTION ITEM

On a motion by Trustee Miller, supported by Trustee Carlson, the Board of Trustees authorized the Treasurer and Assistant Treasurer to negotiate and execute the necessary documents to effectuate the acquisition of 10 houses north of the East Campus, two of which are on Oakland Drive and the remaining eight parcels are on Bellevue. As indicated, the houses are to be demolished with terms and conditions deemed appropriate by the administration. The property is being purchased to expand the University's footprint around the historical campus. The obligation of the University is subject to the following:

- Approval of the Board of Trustees
- Satisfactory inspection including environmental condition within 30 days
- Satisfactory review of title
- The parcels must be vacated prior to closing and closing needs to occur within 60 days.

CONSENT ITEMS — As presented by Chair Hettinger, the following consent items were approved following a motion by Trustee Debel, supported by Trustee Carlson—Personnel Report, Gift Report, Grant Report, Program Recommendations, Board Dates, Authority to Confer Degrees (2014), and Reports — WMU Operating Cash Investment Performance and Annuity and Life Income Funds Investment Performance.

Adjournment. The meeting was adjourned at 2:10 p.m.

Respectfully submitted,

Betty A. Kocher
Secretary, Board of Trustees
• Good afternoon. This is my last opportunity to, as chair of the board, welcome you all here. My year in this office has passed much more quickly than I could ever have imagined. As I look back on all that has been accomplished over the past year, it's gratifying to see how many significant changes have occurred in just 12 short months.

As an alum, I've always been active on and off campus. But being named a trustee and more recently having the opportunity to lead the board has given me a whole new perspective on Western Michigan University, its current status and most important, its potential. I leave my role as chair with a reinvigorated commitment to sharing all the terrific things I know about this University with all who will listen.

Here are a few of the items that make me very proud of what happened at WMU in 2013.

Graduates
Above all else, I think it's important to note that since January of last year, we've awarded more than 5,000 bachelor's, master's and doctoral degrees to students from around the world. That fact alone would allow
me to sit back and reflect with satisfaction on a year well spent. But there's so much more.

**Designations**
This is a year in which a number of outside organizations took the time and effort to recognize our people and initiatives. At this time last year, we were yet to celebrate:

- Becoming an All-Steinway School, with 123 of those world-class instruments at home in our School of Music;
- Having our sustainability efforts recognized by being named the Detroit Free Press's 2013 Green Leader in the nonprofit sector.
- Having one of our students, Mingyuan Yang (MINGjuan Yang), named the best young bassoon player in the world;
- Being named a "Best Bang for the Buck" by both Washington Monthly magazine and Policy Mic (MIKE) millennial online news site;
- And having WMU Music Professor Steven Wolfinbarger named Michigan's Professor of the Year.

**Professional schools**
At this time last year, we were a public research university working hard to launch a private medical school. Today, we're just months away from welcoming our first class of medical students and opening a spectacular downtown medical campus. We're also a public research university in the final stage of affiliating with a private law school that
will become the Western Michigan University Thomas M. Cooley Law School.

Construction on campus
At this time last year, our archives and the important historical records of a dozen Michigan counties were still residing in the risky environment of East Campus. Today, those incredibly important documents are at home in the Zhang Legacy Collections Center, a state-of-the-art facility that will ensure those records are available for generations of Michigan citizens for years to come.

And we're well on our way to conserving East Hall and returning it to the active life of the University.

Those are just a few of the achievements for 2013. It was hard narrowing them down to just those few, but I think they're representative of the level of achievement that will only continue. I say that with every confidence.

Closing
I want to thank my fellow trustees for their support during the year I have served as chair. Today, we will elect new board officers, and I look forward to watching my colleagues enjoy the same opportunities to be even more deeply involved in the life of Western Michigan University. I pledge my support and continued enthusiastic involvement.
Dr. Dunn, I'm sure, has news to share with you, so I will now turn the microphone over to him and then we'll hear from our students and faculty leadership.

Thank you.
Opening
Good afternoon, and let me add my thanks to you all for being with us today. And I'd like to voice my thanks to Trustee Carlson for her service as chair over the past year. She's represented the University with grace, energy and outstanding commitment.

Spring semester start
We've been off to an unusual start to the semester, with two very rare days of weather closure that extended our holiday recess. I should note that because of the proactive work of our facilities management staff--and because of some extremely cold weather, our energy savings over the recess was in the $200,000 range--the result of reducing the set point of thermostats in 75 buildings and reducing the energy use in some 5,000 pieces of mechanical equipment.

Loss of faculty members
The semester got off to a very sad start as well with the deaths, at too early an age, of two faculty members. On New Year's Eve, Dr. Lonnie Duncan, professor of counselor education and counseling psychology, died suddenly. He also was a Kalamazoo Public Schools board member and was active in the community.
Then on Jan. 7, we lost Dr. Anthony Ellis, associate professor of English and an expert on Renaissance literature and early drama. He died after a long battle with leukemia.

Both were only 46--truly too young to be gone. I would ask you to join me for a moment of silence for Drs. Duncan and Ellis.

**Spring lecture series**

I've been struck by the opportunity offered in our spring lecture series for our university and extended communities. These free public events are among the percs we offer the community that surrounds us. Among the topics being covered in semester-long series are:

- The Lee Honors College series on Living with Uncertainty, which looks at uncertainty in medicine, economics and even higher education;
- The College of Arts and Science series on Islam in Global Perspective, which will look at the social, legal and cultural aspects of Islam around the world; and
- Our 50th Anniversary celebration of the Werner Sichel Series, which this year focuses on contemporary economic issues and brings to campus speakers that include three MacArthur "genius award" winners.
Center for Fostering Success kudos

Last week, we learned that our longtime efforts to support and understand the needs of former foster care youth have been singled out for national recognition. A Jan. 15 announcement in Washington, D.C., by the Center for the Study of Social Policy—CSSP—named WMU’s Center for Fostering Success as one of 15 programs around the nation that are making a critical difference in the lives of foster care youth.

Our Center for Fostering Success includes our celebrated Seita Scholars program that supports some 160 former foster youth and has more than 30 graduates already, a statewide outreach network called Fostering Success Michigan that is based at WMU and a research and evaluation component that is our newest effort in the field.

We have the privilege of learning every day from our students and are working hard to share what we've learned around the nation.

Department of Defense grant

Drs. Greg Flamme (FLAMMY--like Sammy) and Steve Tasko in our Department of Speech Pathology and Audiology have received a four-year, $1.6 million award from the Department of Defense, to work with researchers at the U.S. Army Aeromedical Research Laboratory to improve the scientific community's understanding of the middle ear and auditory injury from impulse noise--like gunshots. The Injury
Prevention, Physiological and Environmental Health Award builds on the expertise developed over the years by the WMU team. Some of you may recall Dr. Flamme's work last year in analyzing hearing loss in sports referees as a result of continual exposure to their own whistles.

**New Issues Press success**
Our campus publishing house, New Issues Press, has just landed one of its recent books on a list of Michigan "Notable Books for 2014." The anthology "Poetry in Michigan / Michigan in Poetry" has just been named to the list of top 20 Michigan-related books, as decided by a committee of booksellers, librarians, and reviewers through the Library of Michigan. In April, New Issues will be formally recognized at an event, "Night for Notables," in Lansing.

**Faculty and student accomplishments**
I always like to close with brief comments about some of the accomplishments and accolades received by our faculty and students. There is always a wealth of achievement to highlight.

**Faculty accolades**
- Drs. Debra Lindstrom and Jaclyn West-Frasier, both faculty members in the Department of Occupational Therapy, were awarded Distinguished Service Awards during the Michigan Occupational
Therapy Association meeting in late fall. The awards honor members for their continuing and outstanding contributions to the development, growth and process of the Michigan association.

Dr. Lindstrom also was named to the association's Roster of Fellows.

• Dr. Ming Li, our new dean of the College of Education and Human Development, has been selected to receive the North American Society for Sport Management's Garth Paton Distinguished Service Award during the organization's annual national meeting this spring. NASSM is the largest international professional association in the field of sport management. The award annually recognizes a member's outstanding and ongoing service contributions to NASSM.

Student Accolades

• Alexandria White, a Western Michigan University senior, is one of about 700 American undergraduate students selected to receive a prestigious Benjamin A. Gilman International Scholarship for study abroad for the spring 2014 semester. She was picked from a pool of applicants representing 341 U.S. colleges and universities. White, a native of Táwas, Mich., received a $4,500 award to spend the spring semester studying European perspectives on economics and business and Spanish language at Universidad de Cantabria in Santander, Spain. She is majoring in global and international studies. Since the award
Good afternoon.

I'd like to add my personal welcome to you all today. I also am compelled to express my appreciation for the support of my fellow trustees and the confidence they have just expressed in my leadership potential for the coming year.

On behalf of the rest of my colleagues on the board, I'd like to take a moment to thank Jeanne Carlson for her service as board chair for the past year. I know that being board chair represents an enormous investment of time, energy and enthusiasm. It also represents a deep commitment to our students, faculty and staff. This University is a better place for Trustee Carlson's willingness to take on the challenge.

Like Trustee Carlson, I, too, am an alumnus with longtime ties to the University. I fully intend to build upon those ties and my long knowledge of this University as we move forward.

Also like Trustee Carlson, I am determined that this University will continue to move forward and prosper. I bring the same deep commitment
to that end. I also bring a new perspective to the role of board chair. I think that's a good and healthy thing for this governing body.

And I'm convinced--I know--the coming year will witness the same kind of noteworthy achievements that Trustee Carlson just described as some of the proud moments of 2013.

My intent in 2014 will be to enhance this university's strengths. But above all, my focus, and the traditional focus of each of us who are trustees, is on our students. We have a responsibility to ensure our students have the opportunities and academic experiences here that will allow them to become productive and prosperous. I've mentioned before in this setting how much I cherish my own student experience at WMU and the kind of impact some of this institution's longtime professors had on my worldview. I want as many other students as possible to enjoy that same opportunity.

So now, it's time to begin that work.

Thank you.
me to sit back and reflect with satisfaction on a year well spent. But there's so much more.

Designations
This is a year in which a number of outside organizations took the time and effort to recognize our people and initiatives. At this time last year, we were yet to celebrate:

• Becoming an All-Steinway School, with 123 of those world-class instruments at home in our School of Music;
• Having our sustainability efforts recognized by being named the Detroit Free Press's 2013 Green Leader in the nonprofit sector.
• Having one of our students, Mingyuan Yang (MINGjuan Yang), named the best young bassoon player in the world;
• Being named a "Best Bang for the Buck" by both Washington Monthly magazine and Policy Mic (MIKE) millennial online news site;
• And having WMU Music Professor Steven Wolfinbarger named Michigan's Professor of the Year.

Professional schools
At this time last year, we were a public research university working hard to launch a private medical school. Today, we're just months away from welcoming our first class of medical students and opening a spectacular downtown medical campus. We're also a public research university in the final stage of affiliating with a private law school that
will become the Western Michigan University Thomas M. Cooley Law School.

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And we're well on our way to conserving East Hall and returning it to the active life of he University.

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Closing
I want to thank my fellow trustees for their support during the year I have served as chair. Today, we will elect new board officers, and I look forward to watching my colleagues enjoy the same opportunities to be even more deeply involved in the life of Western Michigan University. I pledge my support and continued enthusiastic involvement.
Dr. Dunn, I'm sure, has news to share with you, so I will now turn the microphone over to him and then we'll hear from our students and faculty leadership.

Thank you.
WESTERN MICHIGAN UNIVERSITY
SPECIAL MEETING – MARCH 19, 2014
1:30 P.M., BERNHARD CENTER, RM. 157

The special meeting of the Board of Trustees was called to order by Chair Hettinger. Trustees present Chair Hettinger and Trustee Miller, via telephone Vice Chair Asmonga-Knapp, Trustees Debel, Crumm and Hall, and via email Trustees Carlson and Johnston. Following a motion by Trustee Miller, supported by Vice Chair Asmonga-Knapp, the recommendation for a two and one-half percent increase in President Dunn’s salary retroactive to January 6, 2014 was approved unanimously. It was noted that the increase is commensurate with raises offered to other nonrepresented employees of the University in 2013-14. President Dunn thanked the Board for their support and said that as in other years his increase will be given to the student scholarship fund.

Respectfully submitted,

Betty A. Kocher
Secretary
Board of Trustees
The Board of Trustees formal session was called by Chair Hettinger at 1 p.m. on Wednesday, April 9, 2014, in Rooms 157-159, Bernhard Center.

Acceptance of the Agenda. The agenda was accepted as presented following a motion by Trustee Miller, supported by Trustee Asmonga-Knapp.

Introduction of Men’s Basketball Coaches. Kathy Beauregard, intercollegiate Athletic Director, introduced Head Coach Steve Hawkins and his assistant coaches and congratulated them on their very MAC successful season.

Graphic Art at WMU. Dean Dan Guyette displayed examples and spoke of the Graphic Art area of the College of Fine Arts.

Approval of the Minutes of the January 22 Formal Session and March 19 Special Meeting of the Board of Trustees. The minutes were approved as presented on a motion by Trustee Johnston, supported by Trustee Asmonga-Knapp.

Remarks by the Chair. Attachment A

Remarks by the President. Attachment B

Remarks by former WSA President John Mark Cuarto who introduced new President Abbu Wallace who spoke of the activities of the WSA. Graduate Student Advisory Committee Chair Damon Chambers reported on future plans for the GSAC, noting that it will be changing its name to Graduate Student Association.

Remarks by the WMU/AAUP President Lisa Minnick spoke on the work of the AAUP.

Remarks by the Faculty Senate President Bill Rantz noted that this is his last meeting as President of the Senate, stating that he has enjoyed his time in the position and working with the Board. He reported Dr. Dennis Simpson will be assuming the presidency in May.

Approval of New Name for WMU School of Medicine. As presented by Chair Hettinger, on a motion by Trustee Asmonga-Knapp, supported by Trustee Miller, the Board of Trustees approved the name change of WMed to the Western Michigan University Homer Stryker, M.D. School of Medicine, or such similar name and with such changes as may be approved by the President of the University and authorizes the President or Treasurer of the University to take all necessary or appropriate action to carry out this action, including approving an amendment of the Articles of Incorporation of WMed to accomplish the action. The name was approved with the approval of the primary bene-
factors of WMed. It was indicated that the officers of WMed and the University believe the name is fitting and appropriate and that it is in the best interest of WMed and the University and recommended approval.

Approval of Extension of Grand Rapids Lease. As reviewed by Vice President VanDerKley, and following a motion by Trustee Hall, supported by Trustee Johnston, the Board of Trustees authorized the Lease Amendment (Attachment C) for the Grand Rapids Building (200 ionia) and authorizes the execution of the Lease Amendment on such terms as approved by the President or Treasurer of the University, consistent with the terms set forth and authorizes the President or Treasurer of the University to take all necessary appropriate actions to execute the Lease Amendment

Lease Agreement Renewal between WMU and AAUP. On a motion by Trustee Johnston, supported by Trustee Miiier, the Board of Trustees approved the recommendation presented by Vice President VanDerKley authorizing the administration to renew the Lease agreement for an additional five-year period with the WMU Chapter of the AAUP for the premises known as the Montague House to be strictly used as an office and meeting place according to the terms described in the lease agreement.

Five-Year Capital Outlay Plan. As reviewed by Vice President VanDerKley, the Board of Trustees, on a motion by Trustee Johnston, supported by Trustee Asmonga-Knapp, the Five-Year Capital Outlay Plan for Fiscal Years 2015 to 2019 was approved as mandated by the State of Michigan.

Student Room and Board Rates for 2014-15. The Board of Trustees, on a unanimous roll call vote as moved by Trustee Asmonga-Knapp, supported by Trustee Miiier, approved the increase as presented by Vice President Anderson. The action authorized the administration to implement a 2.95% increased in student room and board rates for 2014-14, effective fall semester 2014. (Rate Schedule Attachment D)

Consent Items. As presented by Chair Hettinger, the following consent items were Approved on a motion by Trustee Johnston, supported by Trustee Miiier—Personnel Report, Gift Report, Grant Report, Program Recommendations, Operating Cash Investment Performance Report and Annuity and Life Funds Investment Performance Report.
Public Comments - Representatives of TAU (Teaching Assistants Union) Eric Derby, Robin Blanchard spoke and Brianna Forbis (written comments) requesting that the Board of Trustees eliminate non-resident tuition rates for all students with funded graduate assistantships.

Dr. Henry Cohen, representing the NAACP, Mr. Davidson, and Ms. Cotton spoke re concerns about complaints against CSM (Custodian Contractor).

Adjournment. The meeting was adjourned at 2:45 p.m.

Respectfully submitted,

[Signature]
Betty A. Koerner
Secretary
Board of Trustees
Good afternoon. Thank you for being with us this afternoon.

The last time we met around this table, we were marking both the beginning of a new year and a new semester. Here we are now closing in on the end of a semester and are about to hold a set of commencement ceremonies and have the opportunity to see our students revel in their success.

Stryker School of Medicine

It's been three months of intense activity and significant milestones--one of the most significant of which is the decision, which we will formally consider today, to name the WMU School of Medicine for Dr. Homer Stryker. In announcing the intent to name the school in early March, President Dunn was able to divulge the identities of the donors who three years ago made a foundational gift of $100 million.
Homer Stryker's granddaughter, Ronda Stryker, and her husband and our board colleague, Bill Johnston, were the source of that amazing gift as well as additional funding since then. They were not present at that March public announcement, so no one in the community had the opportunity to personally thank them on that momentous day. But today, Bill is here with us, and I will take this opportunity, on behalf of the University, the community and generations of students to come, to say thank you, Bill. We ask you to carry our deep gratitude back to Ronda and let her know how proud we will be to open the Western Michigan University Homer Stryker M.D. School of Medicine this fall. (Pause to lead applause)

East Hall

This winter will also be remembered for the time when plans were developed and finalized for the complete renovation of East Hall, the birthplace of the University that will become the WMU Alumni Center.

It has been a long time coming and a difficult path, but a little over a year from now, there will be a renovated East Hall that once again is an integral part of the daily life of this University. I congratulate those who have been
involved in the design process and who heard and responded to members of the university and broader community who wanted to help ensure the development of a functional and attractive building that honors our heritage. Thank you.

**Spring Into the Streets**

The University/Community connection is critical. As someone who cares deeply for this University and the communities it serves, I have to note that I was gratified to read on Sunday of the annual Sprint Into the Streets program that took more than 100 of our students into Kalamazoo and beyond for a day of volunteer work at such locations as the Kalamazoo Nature Center, the VA Hospital in Battle Creek and a variety of senior centers and neighborhood organizations.

**Engineering Senior Design Day**

Community interaction of a whole different type is front and center twice each year when seniors in our College of Engineering and Applied Sciences present their Senior Design Projects. Next Tuesday is the 54th
Conference on Senior Engineering Design. Dozens of graduating seniors will show off the original design work they've done to help solve real-world industry problems. Their work was sponsored and encouraged by about 40 southwest Michigan companies like Denso Corp., Humphrey Products, Kellogg Co., Parker Hannifin, Stryker Instruments and Whirlpool Corp. as well as state and local government agencies. I know from my own years of experience with industry just how critical interactions like that are to our business community and the quality of our future work force.

**Commencement**

Those senior engineers will join some 2,600 other WMU graduating students Saturday, April 26, to walk across the Miller Auditorium stage and receive their diplomas. Each and every commencement is a milestone for those graduating and for the University. It is what we are here for and the signature moment for each one of our students as they transition into proud alums. It will be a great day for our graduates and their families and a reaffirming day for all who play a role in the day-to-day operation of this university.
Closing

And now, I'm going to turn the microphone over to President Dunn, who has some additional items to share with you.

...After President Dunn's remarks

Now it's time to hear from our student and faculty leadership. We have with us today, the outgoing president of the Western Student Association John-Mark Cuarto (MARK QWAHR toh) and the newly elected WSA president Abby Wallace; Damon Chambers, chair of the Graduate Student Advisory Committee; WMU-AAUP President Lisa Minnick; and Faculty Senate President William Rantz.
Opening

Good afternoon, and let me add my thanks to you all for being with us today. This has been a semester full of accomplishment--and it's far from over.

Faculty death

Before I recount some of those achievement milestones, I'd like to take a moment to note a very sad close to the career of one of our remarkable faculty members. This has been a difficult semester for many on campus personally and professionally. When we gathered in January, I told you of two untimely faculty deaths. Since then, we have lost another member of our active faculty. Greg. D. Roehrick (ROARick), died Feb. 25 at the age of 60. He was an award-winning theatrical design professional who taught design and technical production courses here for 36 years. A service this Saturday will be held in our Williams Theatre to celebrate his life.

Teleka Patrick

And just this morning, we learned that the outcome we so feared for missing School of Medicine resident Dr. Teleka Patrick was confirmed. A body found Sunday close to the spot in Indiana where her car was
found last December has been formally identified as her. Her family and friends have our condolences and deepest sympathy at this sad time. I would ask that we take a moment to remember both Greg Roehrick who was part of our community for decades and Dr. Patrick who was here for too short a time. (Ask for a moment of silence.)

Missing K College Faculty Spouse
Our thoughts and prayers also are with the Kalamazoo College community as local authorities search for Takashi Sugimori (TAHkah shee SOO gee more ee), the husband of a faculty member there who has been missing for the past week and was last seen near Asylum Lake. We have pledged to do whatever we can to assist.

Climate Leadership Award
This has been a period in which our University is being recognized for it commitment and accomplishments in the area of sustainability. I'm very pleased to note that Western Michigan University is a finalist in the 2014 Second Nature Climate Leadership Award Program. We're one of four finalists in our Carnegie classification. The others are University of Mass.-Amherst, University of North Texas and Ohio State University. This is a significant national award that recognizes not only what we've accomplished, but also our commitment to a future
of nurturing a culture of sustainability that involves every part of the campus.

Two new DEQ awards
Sustainability work in our stormwater management and related efforts on campus, for instance, reflect one area of focus. Those efforts received a big boost this month, when the Michigan Department of Environmental Quality announced that WMU has been awarded two grants totaling $757,214.

The $516,061 and $241,153 grants will be used to create campuswide stormwater and wastewater asset management plans. These projects will involve inventory data collection, condition assessment, risk assessment, metering, computer modeling and mapping. The end goal is to improve water quality on campus and in the community.

Tree Campus designation and Hackberry trees
We've recently received word as well that for the sixth consecutive year, our University has been designated a Tree Campus USA by the Arbor Day Foundation. This is a recognition of our commitment to effective community forestry management.

At the same time we were learning of that new award, we also were learning from Dr. Todd Barkman and his students in two Systemic
Botany classes that our campus is a haven for a rare stand of 29 dwarf hackberry trees. Dr. Barkman and his students discovered the rare trees in a campus woodlot and confirmed the species through DNA sequencing. One of those trees has since been measured and crowned the Michigan state champion hackberry tree in the Large Tree Registry—just a bit behind the national champion that is in Virginia.

**Goal to increase study abroad**

Earlier this month, we announced that our University has committed to increasing study abroad participation by 50 percent over the next five years. We are taking part in a national initiative that aims to double the number of United States college students studying abroad by 2019. WMU is one of more than 160 higher education institutions representing 41 states that have pledged to support the goals of the Generation Study Abroad Commitment initiative by the Institute of International Education.

The current number of our undergraduate students who annually study abroad is more than 450. We plan to grow that figure with some carefully designed new efforts that include a pre-freshman year program, expanding teaching internships abroad and expanding our relationships with our existing transnational education partners.
Trip to DR
Our outreach to other nations and the strengthening of existing international ties is continuing full throttle. I've just returned from a very brief--four-days--trip to the Dominican Republic. My mission was simply to solidify and celebrate a new partnership with higher education institutions in that nation that will eventually see us offering a Ph.D. in education in that nation in collaboration with four DR universities.

Faculty and student accomplishments
I always like to close with brief comments about some of the accomplishments and accolades received by our faculty and students. There is always a wealth of achievement to highlight.

Faculty and student accomplishment
One of our faculty members, Dr. Christian Hirsch, professor of mathematics and a veteran math education reform expert, will be honored this week at a national conference in New Orleans. On Friday, he will receive the 2014 Lifetime Achievement Award from the National Council of Teachers of Mathematics. He is being honored for more than three decades of work aimed at improving the teaching of high school mathematics. He is the driving force behind WMU's Core-
Plus Mathematics Project, a high school curriculum that is used nationally and hailed by the National Science Foundation as exemplary.

**Student accolades/notes**

Since we last met, a team of WMU marketing students won the 2014 National Grocers Association University Case Competition, earning the top spot for creating a locally focused marketing strategy for an independent grocer in Ohio.

The competition brought together food and retail marketing students from 10 universities during an annual industry conference in Las Vegas. Fourteen students represented WMU, with a team of four seniors taking home the top prize of $8,000, which will support scholarships and programming.

*And now, I'll turn the mic back to Chair Hettinger so he may introduce our student and faculty leaders who will make remarks as well.*
FIRST AMENDMENT TO LEASE

THIS FIRST AMENDMENT TO LEASE is entered into April 18, 2014, between THE BOARD OF TRUSTEES OF WESTERN MICHIGAN UNIVERSITY, of 1201 Oliver Street, Administration Building, Kalamazoo, Michigan 49008 ("Tenant"), and 200 IONIA ASSOCIATES, LLC, a Michigan limited liability company, of 220 Lyon Sq., N.W., Suite 510, Grand Rapids, MI 49503 ("Landlord").

RECITALS

A. Tenant and Landlord's predecessor in title, Cherry Street Landing, L.L.C., entered into a Lease Agreement (the "Lease") dated March 14, 2000, with respect to the building (the "Premises") commonly known as 200 Ionia Avenue, S.W., Grand Rapids, Michigan.

B. On February 17, 2003, Landlord and Tenant entered into an Addendum to Lease (the "Addendum") addressing, among other things, the construction of improvements on the fourth floor of the Premises.

C. The Term of the Lease expires on March 31, 2016, subject to Tenant's two five-year renewal options.

D. Landlord and Tenant wish to extend the Term of the Lease to March 31, 2031, and to amend the Lease to provide certain other terms.

E. All capitalized terms used in this First Amendment, if not defined herein, have the meanings ascribed to them in the Lease.

IN CONSIDERATION OF THE PREMISES and for other good and valuable consideration, the receipt and sufficiency of which the parties acknowledge, the parties agree to amend, supplement and modify the Lease as follows:

1. Extension of Term. The Lease Term is extended such that it will expire on March 31, 2031. The extension of the Lease Term, as provided for in this Section, does not diminish, abridge or extinguish the two five-year renewal options granted to Tenant in Section 1.2(c) of the Lease.

2. Base Rent for Extended Term. Annual Base Rent for the Lease Year commencing April 1, 2016, is $824,068.80, (and thus Monthly Base Rent is $68,672.40). Except for this adjustment made April 1, 2016, Annual Base Rent (and thus Monthly Base Rent) will continue to be increased by 2% each April 1 of the Lease Term.

3. Notice Address. The Landlord's notice addresses as set forth in Article 14 is changed to:

   200 Ionia Associates, LLC
   220 Lyon Sq., N.W., Suite 510
   Grand Rapids, MI 49503
   Attn: Charlie Secchia
4. Parking. Landlord acknowledges that Tenant will need 250 parking spaces in 2014-15, 300 parking spaces in 2017-19, and 500 parking spaces in 2020 and thereafter during the Lease Term. From the date of this Amendment and thereafter during the Lease Term, Landlord agrees to assist Tenant in obtaining from the City of Grand Rapids Parking Department, parking space reservations (at Tenant’s cost) within City of Grand Rapids’ parking ramps adjacent to the Premises, sufficient to satisfy the above requirements. It is the intent of this provision that Landlord lead the effort to procure such parking spaces for Tenant’s use; it is not the intent that either Landlord be obligated to procure such parking spaces for Tenant or that Tenant’s obligations under the Lease are contingent or conditioned on obtaining such parking spaces.

5. Signage. Landlord grants to Tenant the right to install at Tenant’s cost, on the building exterior of the Premises (including the roof), such logo and name identification signage meeting all applicable building and use restrictions, historic preservation requirements, and City of Grand Rapids municipal code (including any variances or waivers), subject, however, to Landlord’s prior written approval and consent (such consent to not be unreasonably withheld, conditioned or delayed).

   (a) Tenant shall provide to Landlord copies of all necessary approvals obtained by Tenant for such signage. The provisions of (a) Lease Section 9.2 regarding the removal of fixtures from the Premises at the end of the Lease Term, and (b) Lease Section 5.3.D. regarding Landlord’s prior approval as to certain matters related to Tenant alterations, additions and construction, shall apply to all signage placed by Tenant on the interior and exterior of the Premises.

   (b) In satisfaction of the above requirement for Landlord approval, Landlord specifically approves and consents to Tenant’s future installation of logo and name identification signage as determined by Tenant but comparable in size and lighting (but not color, style or design) to the signage of Grand Valley State University at its facility west of US-131 in downtown Grand Rapids, to be installed by Tenant at the top of the building (or on the roof), subject to all applicable building and use restrictions, historic preservation requirements, and City of Grand Rapids municipal code (including any variances or waivers).

   (c) Landlord further agrees to take all actions reasonably necessary to assist Tenant in obtaining any zoning, historical preservation or other municipal approval for any signage to be installed by Tenant, including supporting any variance necessary for such signage.

6. Future Tenant Improvements. At Tenant’s request, future Tenant improvements will be constructed by Landlord at Landlord’s cost, with the cost to be amortized over the remaining balance of the Lease Term, utilizing a fixed interest rate equal to the Fifth Third Bank prime rate (determined at the time the improvements are substantially complete) plus 200 basis points. Landlord recognizes that this 200 basis point spread may be greater than Landlord’s or Tenant’s cost of funds at the time the amortization rate is determined; the spread, however, is intended to compensate Landlord for the risk of borrowing rate increases to which Landlord will be exposed for the balance of the Lease Term. Alternatively, Tenant may undertake the improvements at its cost.
7. **Option to Purchase.** Landlord grants to Tenant an option to purchase the Premises at any time during the period beginning April 1, 2026 and ending March 31, 2031 (the "Option Period"). The option to purchase shall be exercisable by written notice from Tenant to Landlord given not less than ninety days prior to the intended Closing date. The purchase price will be (a) the amount of base rent due under the Lease in the Lease Year in which the option to purchase is consummated, divided by 8.00%, plus (b) the unamortized cost of any Tenant expansion or Tenant improvements paid for by Landlord, plus (c) the cost, if any, of any loan prepayment penalty or loan yield protection fee incurred by Landlord with respect to any mortgage loan secured by the Premises that must, due to Tenant’s exercise of this option to purchase, be paid in full prior to its maturity (the “Purchase Price”). All other terms of the exercise and performance of this Option to Purchase shall be as set forth in Article 20 of the Lease, provided that, as clarification, the following term will also apply: should the term of this Lease expire after the Option to purchase is exercised, then this Lease will be extended on the same terms and conditions to the date of Closing.

8. **Effect.** Except as modified, supplemented or amended by this First Amendment, all of the terms and conditions of the Lease, as modified by the Addendum, continue to bind and benefit the parties, and shall continue in full force and effect.

IN WITNESS WHEREOF, Landlord and Tenant have executed this First Amendment to Lease on the day and year first above written.

LANDLORD:

200 IONIA ASSOCIATES

By: ________________________________
    Charles N. Secchia
    Its: Authorized Agent

TENANT:

THE BOARD OF TRUSTEES OF WESTERN MICHIGAN UNIVERSITY

By: ________________________________
    Its: ________________________________
Western Michigan University  
Room and Board and Apartment Proposed Board Budget

<table>
<thead>
<tr>
<th>RESIDENCE LIFE AND DINING SERVICES</th>
<th>2013/14 Booked Budget</th>
<th>2013/14 Change</th>
<th>2014/15 Board Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Room and Board</td>
<td>$38,187,014</td>
<td>$1,201,909</td>
<td>$39,388,923</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>1,725,951</td>
<td>-</td>
<td>1,725,951</td>
</tr>
<tr>
<td>Subtotal Revenue</td>
<td>$39,912,965</td>
<td>$1,201,909</td>
<td>$41,114,874</td>
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<tr>
<td>Expense</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compensation</td>
<td>$8,362,526</td>
<td>$488,061</td>
<td>$8,850,587</td>
</tr>
<tr>
<td>Cost of Food</td>
<td>3,187,578</td>
<td>98,242</td>
<td>3,285,820</td>
</tr>
<tr>
<td>Debt Service</td>
<td>1,050,191</td>
<td>*(1,050,191)</td>
<td>-</td>
</tr>
<tr>
<td>Other Expense</td>
<td>2,273,704</td>
<td>115,231</td>
<td>2,388,935</td>
</tr>
<tr>
<td>Subtotal Expense</td>
<td>$14,873,999</td>
<td>*(348,657)</td>
<td>$14,525,342</td>
</tr>
<tr>
<td>Total Residence Life and Dining Services</td>
<td>$25,038,966</td>
<td>$1,550,566</td>
<td>$26,589,532</td>
</tr>
</tbody>
</table>

| APARTMENTS                          |                       |                |                     |
| Revenue                             |                       |                |                     |
| Apartment Rent                      | $4,984,045            | $163,430       | $5,147,475          |
| Subtotal Revenue                    | $4,984,045            | $163,430       | $5,147,475          |
| Expense                             |                       |                |                     |
| Compensation                       | $177,895              | $6,427         | $184,322            |
| Debt Service                       | $1,449,290             | *(1,449,290)   | -                   |
| Other Expense                      | $764,039              | *(73,130)      | 690,909             |
| Subtotal Expense                   | $2,391,224            | *(1,515,993)   | $875,231            |
| Total Apartments                    | $2,592,821            | $1,679,423     | $4,272,244          |

| OTHER EXPENSE                       |                       |                |                     |
| Expense                             |                       |                |                     |
| Overhead Expense                    | $8,519,182            | $2,853,391     | $11,372,573         |
| Routine Maintenance                 | 5,645,919             | 126,814        | 5,772,733           |
| Refurbishing                        | 8,221,555             | 92,430         | 8,313,985           |
| Utilities                           | 5,245,131             | 157,354        | 5,402,485           |
| Subtotal Expense                    | $27,631,787           | $3,229,989     | $30,861,776         |
| Total Other Expense                 | *(27,631,787)         | *(3,229,989)   | *(30,861,776)       |

NET $0 $0 $0

*Centralized to Other Expense effective FY 2014.
Western Michigan University
Room and Board Rates


<table>
<thead>
<tr>
<th>RESIDENCE HALLS</th>
<th>2013/14 Rates</th>
<th>% Change</th>
<th>Proposed 2014/15 Rates</th>
<th>$ Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Room and Board (Gold/20 Meal Plan)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Academic Year</td>
<td>$8,687</td>
<td>2.95%</td>
<td>$8,943</td>
<td>$256</td>
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<tr>
<td>Room and Board (15 Meal Plan)</td>
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<td></td>
<td></td>
<td></td>
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<tr>
<td>Academic Year</td>
<td>$8,473</td>
<td>2.95%</td>
<td>$8,723</td>
<td>$250</td>
</tr>
<tr>
<td>Summer Session</td>
<td>$2,030</td>
<td>2.95%</td>
<td>$2,090</td>
<td>$60</td>
</tr>
<tr>
<td>Room and Board (10 Meal Plan)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Academic Year</td>
<td>$7,975</td>
<td>2.95%</td>
<td>$8,210</td>
<td>$235</td>
</tr>
<tr>
<td>Summer Session</td>
<td>$1,910</td>
<td>2.95%</td>
<td>$1,966</td>
<td>$56</td>
</tr>
</tbody>
</table>

Rates include $25 per semester/$12.50 per session deferred maintenance fee.
Western Michigan University
BOARD OF TRUSTEES FORMAL SESSION
Tuesday, June 10, 2014

The Board of Trustees formal session was called to order by Chair Hettinger at 11:15 a.m. on Tuesday, June 10, 2014.

Acceptance of the Agenda. The agenda was accepted on a motion by Trustee Miller, supported by Trustee Hall, with the addition of four action items – Fall Tuition, EUP Tuition Rates, General Fund Budget, and Police Officers Contract.

Remarks by the Chair – Attachment A

Remarks by the President – Attachment B

Remarks by the WMU/AAUP President – President Lisa Minnick spoke on the work of the AAUP.

Remarks by Former Faculty Senate President Bill Rantz followed by the introduction and remarks by incoming Senate President Dennis Simpson. President Rantz spoke of his tenure as Senate President and President Simpson reported that he was looking forward to his term as incoming President and spoke of future plans for the Faculty Senate.

Remarks by the Western Student Association President Abby Wallace and Graduate Student Association (changed to GSA as of 7/1/14) President Damon Wallace. They spoke of the activities of their associations and plans for the incoming year.

Presentation by Marcia Fetters, Professor, Woodrow Wilson Program, College of Education and Human Development. Dr. Fetters spoke on the focus of the program in the fields of Biology, Chemistry, Physics and Mathematics, resulting in a Master of Arts in Teaching, with select partners Bangor Public Schools, Battle Creek Public Schools, Benton Harbor Public Schools, Comstock Public Schools, Grand Rapids Public Schools, and Kalamazoo Public Schools.

Easement for New Residence Halls Water Mains. As presented by David Dakin, on a motion by Trustee Debel, supported by Trustee Carlson, the Board of Trustees approved the actions necessary by the Treasurer or Assistant Treasurer to enter into the easement agreement between Western Michigan University and the City of Kalamazoo.

Approval of the Amendments to the Faculty Senate Constitution and Bylaws. As presented by Chair Hettinger, the proposed amendments have been approved by the Faculty Senate by a majority of the Faculty that voted and President Dunn, and were approved by the Board of Trustees on a motion by Trustee Johnston, supported by Trustee Asmonga-Knapp.

Recommendation re Approval of Faculty Tenure and Promotions. As reviewed by Provost Greene, following a motion by Trustee Miller, supported by Trustee Carlson, the Board of Trustees approved the recommendations for tenure and the promotions to professor, associate professor, master faculty specialist, and faculty specialist II, all effective beginning the 2014-2015 academic fiscal year. (All recipients were honored by the Board at a luncheon following the meeting.)
Fall 2014 On Campus Tuition and Required Fee Rates. On a motion by Trustee Miller, supported by Trustee Carlson, following a unanimous roll call vote, the Board of Trustees approved an increase in required fees for 2014-15 by 3.2%, meeting the proposed tuition restraint cap for the coming year.

Extended University Program Tuition Rates, Effective Fall 2014. Following a motion by Trustee Asmonga-Knapp, supported by Trustee Miller, and a unanimous roll call vote, the Board of Trustees approved a 3.2% increase for all regional location courses and a new tuition structure for undergraduate courses delivered 100% online.

General Fund Budget. As presented by Colleen Lewis, Office of University Budgets, the Board of Trustees approved the General Fund Budget for 2014/15 following a motion by Trustee Carlson, supported by Trustee Hall, and a unanimous roll call, the Board of Trustees approved the proposed budget.

Police Officers Association (POA) Labor Agreement. As reviewed by Warren Hills, Human Resources Office, after a motion by Trustee Miller, supported by Trustee Carlson, the Board of Trustees authorized the administration to implement the 2014-2017 tentative agreement between WMU and the WMU Police Officers Association.

Consent Items. As presented by Chair Hettinger, the Board approved the following consent items on a motion by Trustee Johnston, supported by Trustee Hall—Personnel Report, Gift Report, Grant Report, Liquor License, Operating Cash Investment Performance Report, and Annuity and Life Income Funds Investment Performance Report.

Public Comments. Eric Denby, representing the Teaching Assistants Union, spoke with the request that all graduate assistants tuition be charged at resident rates.

Adjournment. The meeting was adjourned at 12:35 p.m.

Respectfully submitted,

[Signature]
Betty A. Kocher
Secretary, Board of Trustees
Good morning, and thank you all for being with us this today. With tenure and promotion on the agenda, this is a momentous day for a number of faculty members. We have several important items on the agenda and reports to hear before we can consider those hallmark career moments, but we understand the sense of anticipation and will move quickly.

Trustee Michelle Crumm

There are only seven trustees at the table today. Last week, our colleague, Trustee Michelle Crumm, notified Gov. Snyder that she has resigned from our board. She subsequently alerted President Dunn and me as well. As a principal reason for her decision, Trustee Crumm noted her inability, because of distance, to spend the kind of time on campus she feels is essential to truly know the University and be an effective trustee. We, of course, respectfully accept that decision and wish her the very best moving
forward. While she says she remains a Bronco in spirit, we regard her connection to the University as one that is even stronger. She is a part of our extended Bronco family.

Commencement and incoming students

Since we were last together as a board, more than 2,700 students earned their degrees during April commencement ceremonies. Another approximately 1,300 will walk across the Miller stage to receive their diplomas in just over two weeks. But their successors are already in the pipeline. As we meet this morning, this building is filled with hundreds of new incoming students and families who are here for orientation. Some 8,000 students and family members will be part of our Orientation sessions, which run through July 2. I find the enthusiasm and energy in the building today to be incredibly affirming.

Medallion Scholars
When I mention incoming students, I would be remiss if I didn't note the credentials of 24 of the members of the class of 2018. Last week we announced the winners of our highly competitive Medallion Scholarship program. We awarded 24 $50,000 scholarships to some of the best high school seniors in the nation. A total of 738 high school seniors from across the U.S. came here during the winter to take part in the daylong round of competitive events. The 24 2014 winners have an average ACT score of 31 and a grade point average of 4.23. Eight of them come from underrepresented or minority groups. In addition to the $50,000 monetary award, Medallion Scholars become members of WMU's Lee Honors College, which is one of the oldest honors programs in the nation.

Osher Lifelong Learning Institute

This University's learning resources are also being put to work for older members of the communities we serve. I am delighted that the quality of our Lifelong Learning Institute has been recognized by the Bernard Osher Foundation with $100,000 and the potential for a $1 million endowment to support it in the future. Our programs are now part of a national network of
such programs that the Osher Foundation supports. Our programs are the product of careful coordination between staff and a small army of volunteers, and our programs are an enormous asset to our community.
Opening

Good afternoon, and let me add my thanks to you all for being with us today. We may be officially into the summertime, but things have definitely not slowed down on campus. The incoming students and their families Trustee Hettinger mentioned are just the beginning to all that is happening on campus.

Climate Leadership Award

First of all, I'd like to take note of some news reported last week. Western Michigan University has been selected to receive a 2014 Climate Leadership Award, recognizing the campus for its innovation and leadership in sustainability.

We're one of just six colleges and universities in the nation to earn this accolade from Second Nature, a national nonprofit organization that works to transform higher education to create a healthy, just and sustainable society. Presented annually, the awards recognize institutions that "demonstrate innovative and advanced leadership in education for sustainability and climate mitigation and adaptation." Second Nature reports that this year's nominees were the most competitive to date in the five-year history of the program. Our award recognizes not only our long track record in sustainability and a
number of "firsts" that we can claim as an institution, but also our commitment moving forward to assess and develop responses to climate change.

Howard Hughes Medical Institute Grant
Another important and prestigious external validation of our work as a University was announced last week as well. The Howard Hughes Medical Institute announced a $1.4 million grant to Western Michigan University to be used over five years to enhance undergraduate introduction to science, with the goal of attracting and retaining more students in the STEM disciplines—science, technology, engineering and mathematics. The research and development effort will be centered on WMU's introductory courses in biological sciences. The grant is one of just 37 awards made by HHMI this year to American research universities invited to compete in the institute's 2014 funding round. A total of 203 universities were invited to apply, and the eventual winners were selected after three rounds of peer review.

International connections
Our international connections are increasing in strength and number. Last month, we celebrated our 15th anniversary of a study abroad partnership with Spain's University of Burgos. Alumni from around the nation showed up in Kalamazoo to mark the occasion, along with
visitors from Spain. The overwhelming takeaway from the event was the level of impact that study abroad experience has had on the hundreds of students who have participated.

Our ties with China's Beijing Language and Cultural University through the Confucius Institute have entered a new phase. After five successful years of partnership, we've just signed a new contract to continue that very successful relationship. BLCU and the Confucius Institute sent a team here in May to discuss the contract and explore even stronger relationships for the future. I will travel to China in July to continue the conversation.

Faculty and student accomplishments
I always like to close with brief comments about some of the accomplishments and accolades received by our faculty and students. There is always a wealth of achievement to highlight.

Faculty accolades

Dr. Carla Koretsky, dean of our Lee Honors College and longtime geosciences researcher, is being honored in Sacramento this week with the Geochemical Society's Distinguished Service Award. The award recognizes and documents outstanding service to the Geochemical Society, the largest international organization of
professional geochemists. Dr. Koretsky is being recognized for her long-running contributions as the 2001-08 co-editor of Geochemical News and for her service to a travel grant program, which provides funding for students and scholars to travel to Geochemical Society events to present their research.

Student accolades
Our students continue to capture awards and honors around the nation. There are a number of them to note, so let me just do a quick sentence or two on a few of them

• Trombone triumph was WMU’s again last week when sophomore Nick Dewyer of Chelsea, Mich., won the soloist competition for students to age 23 at the 2014 International Trombone Festival held at the Eastman School of Music in Rochester, N.Y. Nick came home with a $4,000 trombone for his efforts.

• Two advertising and promotion students from the Haworth College of Business are among just five students statewide to win 2014-15 scholarships from the Adcraft Club of Detroit's Adcraft Foundation. Robert Carroll of Saline, Mich., and Andrew Barrowman of Roseville, Mich., continued a long winning tradition for those awards.
• Last week, an April graduate of our College of Engineering and Applied Sciences was in Montreal was accepting an award as 2014's top industrial engineer student in the nation. Kyle Croes of New Baltimore, Mich., is already a prized recruit at Eaton Corp.

• And Four Western Michigan University athletic teams—men's basketball, men's tennis, golf and gymnastics—have been honored for posting GPAs in the top 10 percent for their respective sports and have won NCAA Public Recognition Awards. The gymnastics team boasted the second highest team GPA in the nation at 3.8086, also ranking as the highest GPA on record ever for any WMU team.

This has been a great year on and off the field and in classrooms and performance venues across the campus. We're ready for even greater achievements next year.

And now, I'll turn the mic back to Chair Hettinger so he may introduce our student and faculty leaders who will make remarks as well.
PERSONNEL REPORT

ACADEMIC - TENURE and PROMOTION

Tenure
It is recommended that tenure be approved for the following faculty members, effective with the beginning of the 2014/2015 academic/fiscal year:

Mary L. Anderson, Department of Counselor Education and Counseling Psychology
Upul Attanayake, Department of Civil and Construction Engineering
Lori Brown, Department of Aviation Sciences
Ann Chapleau, Department of Occupational Therapy
Kirsty Eisenhart, Department of Mathematics
Jacqueline Eng, Department of Anthropology
Claudia Fajardo, Department of Mechanical and Aerospace Engineering
Sharon Gill, Department of Biological Sciences
Ramakrishna Guda, Department of Chemistry
Whitney Gunter, Department of Sociology
Peter Gustafson, Department of Mechanical and Aerospace Engineering
Amy Gyorkos, Department of Human Performance and Health Education
Robert Harrison, Department of Marketing
Stephen Hasenick, Department of Aviation Sciences
Denise Keele, Department of Political Science
Susan King-Barry, Department of Physician Assistant
Carrie Leatherman, University Libraries
Adriane Little, Frostic School of Art
Dennis Metro-Roland, Department of Teaching, Learning and Educational Studies
Rajib Paul, Department of Statistics
Gail Rouscher, Department of Aviation Sciences
Xiaoyun Shao, Department of Civil and Construction Engineering
Megan Slayter, Department of Dance
Vivan Steemers, Department of World Languages and Literatures
Andre Venter, Department of Chemistry
Geoffrey Whitehurst, Department of Aviation Sciences

Promotions
It is recommended that the following promotions be approved for the following faculty members, effective with the beginning of the 2014/2015 academic/fiscal year:

Professor
Onur Arugaslan, Department of Finance and Commercial Law
Johnson Asumadu, Department of Electrical and Computer Engineering
Andrea Beach, Department of Educational Leadership, Research and Technology
Christopher Cheatham, Department of Human Performance and Health Education
Stephen Covell, Department of Comparative Religion
Promotions (Continued)

It is recommended that the following promotions be approved for the following faculty members, effective with the beginning of the 2014/2015 academic/fiscal year:

**Professor (Continued)**
- Charles Emerson, Department of Geography
- Charles Henderson, Department of Physics
- David Huffman, Department of Chemistry
- Andrew Kline, Department of Chemical and Paper Engineering
- Barbara Liggett, School of Public Affairs and Administration
- Jane-Jane Lo, Department of Mathematics
- Jennifer Machiorlatti, School of Communication
- Edwin Martini, Department of History
- Angela Moe, Department of Sociology
- Sherine Obare, Department of Chemistry
- Robert Peters, School of Public Affairs and Administration
- Carl Ratner, School of Music
- Bade Shrestha, Department of Mechanical and Aerospace Engineering
- Ola Smith, Department of Accountancy
- Karen VanDeusen, School of Social Work
- LouAnn Wurst, Department of Anthropology

**Associate Professor**
- Mary L. Anderson, Department of Counselor Education and Counseling Psychology
- Upul Attanayake, Department of Civil and Construction Engineering
- Lori Brown, Department of Aviation Sciences
- Ann Chapleau, Department of Occupational Therapy
- Jacqueline Eng, Department of Anthropology
- Claudia Fajardo, Department of Mechanical and Aerospace Engineering
- Sharon Gill, Department of Biological Sciences
- Ramakrishna Guda, Department of Chemistry
- Whitney Gunter, Department of Sociology
- Peter Gustafson, Department of Mechanical and Aerospace Engineering
- Robert Harrison, Department of Marketing
- Denise Keele, Department of Political Science
- Susan King-Barry, Department of Physician Assistant
- Carrie Leatherman, University Libraries
- Adriane Little, Frostic School of Art
- Dennis Metro-Roland, Department of Teaching, Learning and Educational Studies
- Rajib Paul, Department of Statistics
- Xiaoyun Shao, Department of Civil and Construction Engineering
- Megan Slayter, Department of Dance
- Vivan Steemers, Department of World Languages and Literatures
- Andre Venter, Department of Chemistry
- Geoffrey Whitehurst, Department of Aviation Sciences
Promotions (Continued)
It is recommended that the following promotions be approved for the following faculty members, effective with the beginning of the 2014/2015 academic/fiscal year:

**Master Faculty Specialist**
Stephen Hasenick, Department of Aviation Sciences
Troy Place, Department of Industrial and Manufacturing Engineering
Philip Walcott, Department of Physician Assistant
James H. Whittle, Department of Aviation Sciences

**Faculty Specialist II**
Timothy J. Broadwater, Department of Aviation Sciences
Cary Cekola, Department of Speech Pathology and Audiology
Jennifer Harrison, School of Social Work
Jeremy Hierholzer, Department of Aviation Sciences
Sharon Peterson, Department of Educational Leadership, Research and Technology
Gail Rouscher, Department of Aviation Sciences
Brandy Skjold, Mallinson Institute for Science Education
WESTERN MICHIGAN UNIVERSITY

BOARD OF TRUSTEES FORMAL SESSION
WEDNESDAY, JULY 23, 2014

The Board of Trustees formal session was called to order by Chair Hettinger at 1:15 p.m. on Wednesday, July 23, 2014 in Room 157-159 Bernhard Center.

Board members present: Chair Hettinger, Vice Chair Asmonga-Knapp, Trustee Bolger, Trustee Carlson, Trustee Debel, Trustee Johnston, and Trustee Miller.

(Prior to the session, newly appointed Trustee James Bolger was officially sworn in by Kalamazoo County Probate Judge Scott Pierangeli.)

Acceptance of the Agenda. The agenda was accepted as presented on a motion by Trustee Miller, supported by Trustee Asmonga-Knapp.

Remarks by the Chair. Attachment A

Remarks by the President. Attachment B

Remarks by the WMU/AAUP President. Presented by President Minnick.

Remarks by the Faculty Senate Past President Bill Rants spoke on the activities of the Senate In the absence of President Dennis Simpson who was out of the country.

Remarks by the Western Association President Abby Wallace and Graduate Student Association Vice President Amaury Pineda. WSA President Wallace and GSA Vice President Pineda reported on the activities of their groups.

Informational Items
1. Presentation re New Residence Halls – Representatives from Lord, Aeck and Sargent Architects
2. STARS Report (Sustainability, Tracking, Assessment and Rating Systems) - Presented by Jody Brylinsky, Associate Provost, Institutional Effectiveness
3. Center for Academic Success Programs – Presented by Provost Tim Greene, with remarks by representatives of the various areas.

Action Items
1. Extension of Cole-Gilmore Related Agreements – As presented by Vice President VanDerKley, the Board of Trustees on a motion by Trustee Debel, supported by Trustee Asmonga-Knapp, with Trustee Miller abstaining, authorized the administration to negotiate and execute an extension to an existing set of development agreements covering a four-block parcel of land it owns in downtown Kalamazoo known as the Cole-Gilmore property. The action authorizes extension of agreements approved in 2008 that are set to expire September 30. The University’s agreements are with Downtown Tomorrow, Inc. which also owns land in the area and adjacent to the WMU property. The agreements prohibit either WMU or
or DTI from selling their parcels without the express consent of the other. The agreements further provide that if the University does not begin development of its property by the agreements' dates, DTI has the option to purchase the property for the price of $1 and assumption of a $1,52 million mortgage. Both sides are interested in a one-year extension to the current set of agreements.

2. Student Room Rates, New Resident Hall, 2015-2016. As presented by Vice President Anderson, and a motion by Trustee Miller, supported by Trustee Debel, on a unanimous roll call vote, the Board of Trustees approved the recommendation that the administration be authorized to implement the new residence halls double room rate of $5,599 for 2015-2016, effective fall semester 2015. The new halls, now under construction replace Bigelow and Hoekje Halls that were taken down and are expected to accommodate approximately 750 students. The design of the new housing complex is intended to build multiple levels of community engagement and facilitate academic success.

Consent Items – The following were approved as presented by Trustees Hettinger on a motion by Trustee Debel, supported by Trustee Asmonga-Knapp – Personnel Report, Gift Report, Grant Report, and Liquor Licenses.

The meeting was adjourned at 2:45 p.m.

Respectfully submitted,

Betty A. Kocher
Secretary
Board of Trustees
Good afternoon, and thank you all for being with us this today. On behalf of the entire board, it is my pleasure to welcome to the table our new colleague, Trustee James Bolger, who was sworn in this morning. As I mentioned this morning, for me it has been a privilege both a privilege and an intensely rewarding experience to be a WMU trustee and have the opportunity to advance the University. We all wish Jim that same level of experience and are glad to have him aboard to share in the important deliberations and decisions that are the role of this governing body. Again, welcome to the board, Jim.

A temporarily 'quiet' campus

Today, as the Summer II session is in its final weeks, the campus is perhaps at its lowest level of visible academic activity we will ever see it. It is not, however, what could be called quiet. With construction and
demolition, road work, parking lot paving and city utility work, there's plenty of noise and a certain level of muttered comments as people are navigate detours and find new parking locations. Let's just call these the sounds of summer, as the University does the work necessary to get the campus in peak condition for the return of our students this fall.

Meanwhile, those students who are the usual source of noise and activity on campus are out making waves and boosting the University's reputation in other locations. I'd like to mention two such groups.

Sunseeker

Today, as we're meeting here, the University's Sunseeker solar race team is taking part in the American Solar Challenge. Today, they are racing from the University of Oklahoma to this evening's stop in Wichita Kansas. This portion of the course is just part of a 1,751-mile race from Austin, Texas, to Minneapolis. This year's race marks 25 years of solar racing at WMU. In fact, only one of the 14 members of this year's team was even born when the first Sunseeker was built in 1989. The level of experience WMU brings to the initiative shows. While some two dozen teams tried to qualify for the race, only 10, including Sunseeker, made it through the
rigorous process. We wish them success and lots of sunshine as they showcase the applied engineering prowess this University is known for in communities all along the course.

Boosting Detroit's bottom line

Just a week ago, two volunteer teams of students, alumni and a faculty member, all associated with our Integrated Supply Management program, presented the results of their work to the City of Detroit. Using the supply management skills from their discipline, the teams developed operational changes for two major city transportation facilities that could improve service AND lead to as much as $2 million in annual savings. That's an extra $2 million for a city budget that can only be described as beleaguered. The two WMU teams worked for 10 weeks. Two team members were recent alums and one was on loan from her new employer--General Motors. That company considered the work that important.

Last week's presentation was made to staff members from the mayor's office, the city council and the city's major department heads. Their presentation was about better service, shorter downtimes for fleet vehicles and saving money. The underlying message, though, was that this
university produces top-notch graduates and is ready to step up and help in
tough times. I think that final message reinforces our Integrated Supply
Management Program's status as one of the top rated programs in the
nation--No. 12, in fact.

Closing

And now, I'm going to turn the microphone over to President Dunn,
who has some additional items to share with you.

...After President Dunn's remarks

Now it's time to hear from our student and faculty leadership. We have
with us today Lisa Minnick, president of the WMU chapter of AAUP;
Faculty Senate President Dennis Simpson, thee president of the Western
Student Association, Abby Wallace; and Damon Chambers, chair of the
organization that on July 1, became the Graduate Student Association.
(five minutes)
Good afternoon, and let me add my thanks to you all for being with us today. We are less than six weeks from the start of the fall semester and preparations are indeed underway in an intense way.

**Tobacco-free campus**

One set of preparations that is unique to this year is being triggered by the Sept. 1 launch of our Tobacco-Free Campus initiative. This board approved that measure in December 2013, and the planning and implementation efforts began shortly after that. The work of informing multiple audiences, changing building and campus signage, offering tobacco cessation services and planning a launch event is all well underway. A campuswide forum to answer questions and offer tips to faculty and staff concluded a few moments ago here in this building, and another one is planned for later today. We're on our way to moving to the next level of being a healthy campus.

**Using technology to detect concussion-causing injuries**

While we move to a healthier campus, we have a research team in the College of Engineering and Applied Sciences focused on the well being of football players--specifically on head injuries that cause concussion. The WMU team is developing technology that will help coaches and trainers at all levels of play detect the force of blows to the head of a
player, allowing the coaches to take proactive measures to head off additional injury. The electronic sensors they're embedding in football helmets can detect the severity of impact and immediately relay the information to those on the sidelines—all through the use of a simple Smartphone or tablet application.

Dr. Massood Atashbar and four of his graduate students have been working through our Starting Gate student business incubator to get their fledgling company and product off the ground. Over the past two weeks, their work has attracted the attention of such news outlets as NBC and Sports Illustrated.

From my own attendance at an NCAA meeting last week, I can tell you that there is an enormous level of awareness about the issue of damage caused when student athletes' concussions are not detected and given time to heal. This work has enormous potential as well for use by the military and a number of other industries.

**Autism funding**

This University's commitment to using its expertise to improve the health and wellness of our communities was again recognized last month when we learned the University is slated to receive $4 million from the state to boost our autism research and professional training initiatives. Rep. Margaret O'Brien was on campus June 20 to announce the funding to our behavior analysis specialists in the Department of
Psychology. They have developed an international reputation for their work in treating autism and training professionals who can provide necessary services and support networks for families. The new funding will help us work to alleviate a severe shortage in professionals with the skills needed to address the growing Michigan population of children with autism.

**Sustainability**

You'll hear a special report to the board in just a few minutes about the University's sustainability achievements--reflected through a new assessment tool that looks at sustainability in its very broadest sense. Our more traditional advancements in being a green campus registered two major steps forward in recent weeks with:

- The designation late last month by the U.S. Green Building Council of the Zhang Legacy Collections Center as a LEED Silver building.

- The even more recent designation by the council--one that we have just announced--of new Sangren Hall as a LEED Gold building.

We were jubilant over the Zhang Center certification and are now just delighted to know that Sangren has earned a LEED Gold rating. It's the news we've been patiently awaiting, knowing our facilities have met and exceeded the standards set out in this nationally recognized benchmark certification program. Together, those two amazing
facilities bring the number of LEED buildings on the WMU campus to nine—with a dozen still in the certification process.

Dominican Republic development
In April, I shared with you information about a trip to the Dominican Republic. My mission was simply to solidify and celebrate a new partnership with higher education institutions in that nation that was intended to lead to WMU offering a Ph.D. in education in that nation in collaboration with four DR universities. That goal has been met. Just two weeks ago we were able to announce the launch this fall of a unique collaboration that will allow educators in the DR—for the first time—an opportunity to earn a Ph.D. in their home nation. It is, in fact, the first doctoral program offered in the DR and something of a model that can be replicated. This accomplishment was possible because of the work of some committed faculty members and administrators in our College of Education and Human Development.

Faculty and student accomplishments
I always like to close with brief comments about some of the accomplishments and accolades received by our faculty, staff and students. There is always a wealth of achievement to highlight.

Faculty accolades
Two faculty members in biological sciences—Dr. Maarten J. Vonhof and Dr. Robert Eversole—have recently been awarded more than
$200,000 by the U.S. Fish and Wildlife Service to study a fatal fungal infection afflicting hibernating bats in eastern North America. The WMU researchers are heading a team that also includes colleagues at Ball State University and the University of California, Davis.

**Student accolades**

Our students continue to capture awards and honors around the nation. There are a number of them to note, so let me just do a quick note about our most recent award recipients.

Two Western Michigan University students--sophomore **Ysaura Ramirez Pena** (SAURah Ramirez PENya) of Paw Paw and senior **Marilyn Bean** of Kalamazoo--have just received prestigious scholarships from the U.S. Department of State to study foreign languages overseas during the 2014-15 academic year. The awards are through the Benjamin A. Gilman International Scholarship Program.

Ysaura Pena will use her $5,000 award to study Spanish and organizational communication in the Dominican Republic this fall. Marilyn Bean will use her $3,000 award to travel to the Czech Republic, Germany, the Netherlands and Poland to study German and do a comparative look at feminist studies in those nations.

*And now, I'll turn the mic back to Chair Hettinger so he may introduce our student and faculty leaders who will make remarks as well.*
BOARD MINUTES - SEPTEMBER 30, 2014

The attached agenda items were approved by the Board of Trustees at its September 30, 2014 meeting —

Action Items

Western Michigan Association of University Professors Agreement
State Capital Outlay Plan
International Alliance of Theatrical Stage Employees Labor Agreement
Central Dispatch Authorization
New Residence Hall Complex Name

Consent Items

Personnel Report
Gift Report
Grant Report
Lease Agreement (Bernhard Center)
ATM Lease Agreement Amendment
Investment Performance Reports

[Betty A. Kocher's Signature]

Betty A. Kocher, Secretary, Western Michigan University, Board of Trustees
AGENDA – Tuesday, September 30

Closed Informal Session – 9 a.m., Connable Board Room
Board of Trustees Formal Session – 1 p.m., Rooms 157-159, Bernhard Center

Acceptance of the Agenda – Hettinger

Approval of the Minutes of July 23, 2014 – Hettinger

Remarks by the Chair – Hettinger

Remarks by the President – Dunn

Remarks by the WMU/AAUP President – Lisa Minnick

Remarks by the Faculty Senate President – Dennis Simpson

Remarks by the Western Student Association President Abby Wallace and Graduate Student Association President Damon Chamgers

College of Aviation Report – Dean David Powell

Action Items
1. Western Michigan University Association of University Professors Agreement – VanDerKley
2. State Capital Outlay Plan – VanDerKley
3. International Alliance of Theatrical Stage Employees Labor Agreement – VanDerKley
4. Central Dispatch Authorization – VanDerKley
5. New Residence Hall Complex Name – Anderson

Consent Items – Hettinger (6-11)
6. Personnel Report
7. Gift Report
8. Grant Report
9. Lease Agreement (Bernhard Center), Doh L.L.C.
10. ATM Lease Agreement Amendment
11. Investment Performance Reports (Operating Cash Accounts and Annuity and Life Income Funds)

Public Comments – Hettinger
*PERSONNEL REPORT – Revised (reflects addition of Scott Merlo as Director of Public Safety and Chief of Police)

ACADEMIC

Administrative Appointments
May Chang, Associate Dean for Information Technology, University Libraries, effective September 1, 2014 through June 30, 2019.

Administrative Reappointments
Ben Atchison, Chair, Department of Occupational Therapy, effective July 1, 2015 through June 30, 2017.

Shake Ketefian, Interim Director, WMU Bronson School of Nursing, effective August 18, 2014 through December 31, 2014.

David Powell, Dean, College of Aviation, effective July 1, 2014 through December 31, 2019.

Gilbert Sinclair, Chair, Department of Aviation Sciences, effective July 1, 2014 through June 30, 2017.

Donna Talbot, Chair, Department of Educational Leadership, Research and Technology, effective July 1, 2014 through June 30, 2016.

Appointments – Tenured
May Chang, Associate Professor, University Libraries, effective September 1, 2014.

Appointments - Tenure Track
Zbigniew Chajecki, Assistant Professor, Department of Physics, effective August 18, 2014.

Michael Duffy IV, Associate Professor, University Libraries, effective October 13, 2014.

Brett Geier, Assistant Professor, Department of Educational Leadership, Research and Technology, effective August 18, 2014.

LuMarie Guth, Assistant Professor, University Libraries, effective August 25, 2014.

Kelley Pattison, Assistant Professor, WMU Bronson School of Nursing, effective August 18.

Carlos Pimentel, Assistant Professor, Department of World Languages and Literatures, effective August 18, 2014.

Denise Ross, Associate Professor, Department of Psychology, effective August 18, 2014.
Appointments – Adjunct (Continued)
Gregory Vanden Heuvel, Adjunct Associate Professor, School of Interdisciplinary Health Programs, effective September 1, 2014 through August 31, 2017.

Sabbatical Leave
David Colson, Professor, School of Music, effective Spring 2015.

Personal Leave of Absence
Susan Caringella, Professor, Department of Sociology, effective August 18, 2014 through April 26, 2015.

Quentin Smith, Professor, Department of Philosophy, effective August 17, 2014 through April 30, 2015.

Resignations
Holly Nibert, Associate Professor, Department of Spanish, effective August 17, 2014.

Retirements with Emeriti Status
Betty Parker, Professor Emerita of Marketing, Department of Marketing, effective July 31, 2015.

Christopher Schmidt, Professor Emeritus of Geosciences, Department of Geosciences, effective April 30, 2015.


Brian Wilson, Professor Emeritus of Music, School of Music, effective April 30, 2015.

NON-ACADEMIC

*Administrative Appointments
Scott Merlo, Director of Public Safety and Chief of Police, Department of Public Safety, effective September 29, 2014

Retirements
Janice Anderson, Administrator, Faculty Senate Office, effective September 30, 2014.

Roger Arndt, Finance Analyst, Extended University Programs, effective September 30, 2014.

Joseph Fee, IT Support Specialist, Unified Clinics, effective August 31, 2014.

Deno Frier, Manager, West Hills Athletic Club, effective October 1, 2014.

The following recommendations were approved by a unanimous vote of the Board of Trustees at a special meeting on November 7, 2014 re Presidential Compensation and Contract Extension.

Betty Kocher, Secretary, Board of Trustees
WESTERN MICHIGAN UNIVERSITY
SPECIAL MEETING – BOARD OF TRUSTEES
FRIDAY, NOVEMBER 7, 2014, FORMAL SESSION
BERNHARD CENTER, ROOMS 157-159

AGENDA – PRESIDENTIAL COMPENSATION AND CONTRACT EXTENSION

IT IS RECOMMENDED THAT THE FOLLOWING RECOMMENDATIONS BE APPROVED—

SALARY INCREASE FOR 2014-2015; ONE-YEAR CONTRACT EXTENSION TO
JUNE 30, 2017; AND AUTHORIZATION TO EXECUTE A SUPPLEMENTAL RETIRE-
MENT EXTENSION, PLAN #5
BOARD MINUTES - DECEMBER 18, 2014

CONFERENCE CALL MEETING

The following agenda items were approved by the Board of Trustees at a conference call meeting on December 18, 2014.

Betty Kocher, Secretary, Western Michigan University Board of Trustees
BOARD OF TRUSTEES
CONFERENCE CALL MEETING – 10:30 A.M.
THURSDAY, DECEMBER 18, 2014
ROOMS 157-159, BERNHARD CENTER

Acceptance of the Agenda – Hettinger
Roll Call – Kocher

Action Items
1. Approval of Annual Meeting Date – January 22
2. Apartment Rental Rates 2015'2016
3. Naming of Residence Halls (?)

Consent Items
4. Gift Report
5. Grant Report
6. Personnel Report
7. Program Items
8. Liquor License Application
9. Lease Agreement -436 Park Corporation
10. Operating Cash Investment Performance Report and Annuity and Life Income Funds Investment Performance Report